

HYDROGRAPHIC SERVICES REVIEW PANEL, JANUARY 25, 2006

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HYDROGRAPHIC SERVICES REVIEW PANEL

JANUARY 25, 2005

Reported by: An N. Chau

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1 MR. RAINEY: I'm Scott Rainey, chairman of  
2 the Hydrographic Services Improvement Act, and I would  
3 like to welcome our presenters, speakers, and members  
4 of the public. We have a public sign-in sheet posted  
5 out front. I'd appreciate it if you sign in for us.  
6 I'm excited about today's meeting. We're focussing on  
7 NOAA's role and capabilities for their navigation  
8 services in recovery efforts for national manmade  
9 disasters and looking at their capabilities and  
10 re-opening the ports and supportive commerce.

11 And I just have a few brief opening  
12 remarks. I thought what we could do is turn over here  
13 directly to the large program, and if we can just take  
14 a minute and go around and let the Panel members  
15 introduce themselves and their affiliations, briefly,  
16 and the speakers we have as well. Again, I'm Scott  
17 Rainey, I'm chairman of HSRP. And maybe we can go  
18 around the table.

19 MR PARSONS: I'm Roger Parsons. I'm the  
20 director of the Office of Coast Survey and the  
21 designated federal official for this Federal Advisory  
22 Committee.

23 MS. BROHL: I'm Helen Brohl. I'm with the  
24 director of the U.S. Great Lakes Shipping Association.  
25 I'm currently deputy chair of the Panel.

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1 MR. MCBRIDE: Adam McBride, Port of Lake  
2 Charles.

3 MR. SKINNER: Thomas Skinner. I'm with a  
4 small environmental consulting firm, Durand & Anastas  
5 in Boston, Massachusetts.

6 MR. OSWALD: John Oswald. JOA Consulting  
7 Firm in Anchorage, Alaska.

8 MR. LARRABEE: I'm Rick Larrabee. I'm  
9 director of Port Commerce and the Port Authority of New  
10 York and New Jersey.

11 MR. SZABADOS: Mike Szabados. Director of  
12 NOAA Center for Operation Oceanographic Products and  
13 Services.

14 MS. HICKMAN: Sherri Hickman. Houston  
15 Pilots Association.

16 MR. WEUST: John Weust, emergency  
17 preparedness manager for Marathon Oil Company, and I  
18 represent American Petroleum Institute.

19 MR. JAGOE: I'm Don Jagoe. I'm the vice  
20 president for the Marine Science Technology Division of  
21 Science Applications International Corporation.

22 MR. JANGULA: I'm Terry Jangula. I'm the  
23 site manager with Corps of Engineer of Panama City site  
24 office.

25 MR. RAWSON: Charlie Rawson. I'm with the

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1 Coast Guard Sector of New Orleans out of New Orleans.

2 MR. BARNUM: Steve Barnum with NOAA,  
3 Mission Goal, Commerce and Transportation.

4 MR. KEENEY: Tim Keeney, deputy assistant  
5 secretary commerce, NOAA.

6 MR. WHITING: Larry Whiting. Hydrographic  
7 surveyor. Recently retired.

8 MR. DASLER: John Dasler, director of  
9 Hydrographic Services and David Evans & Associates.

10 MS. DICKINSON: Elaine Dickinson with Boat  
11 U.S. We have 630,000 members who are all recreational  
12 boat owners.

13 MR. WEST: I'm Dick West. I'm president of  
14 the Corps Consortium for Oceanographic Research and  
15 Education. We represent about 100 research and  
16 academic institutions in the United States and  
17 Washington D.C.

18 MR. MYRTIDIS: I'm Minas Myrtidis.  
19 Director of Norwegian Cruise Lines.

20 MR. ASLAKSEN: Michael Aslaksen, NOAA's  
21 national geodetic survey.

22 MR. LAPINE: I'm Lou Lapine. I'm chief of  
23 the South Carolina geodetic Survey.

24 MR. RAINEY: Okay. Thanks very much. All  
25 the gear checks out, and so it's a normal procedure.

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1 We do have a court reporter to get a transcription.  
2 So, again, if members could use the mikes. The mikes  
3 work one at a time. It would be good to use it for  
4 today. Let me turn it over, then, to Captain Parsons  
5 for the International Operations.

6 MR. PARSON: Thank you, Scott. I'm Roger  
7 Parsons. One other function I'll serve today is as  
8 time manager, I think. We've got a full schedule.  
9 It's a little more lax in the afternoon because we  
10 weren't able to fill the program entirely, but this  
11 morning the agenda is fairly full. The intention is to  
12 allow the representatives of the various organizations  
13 to make their presentation, and then we will allot  
14 roughly 15 minutes for discussion of Q and A by members  
15 of the Panel.

16 Again, let me clarify. Again, this is a  
17 public meeting. Everything said is being recorded, and  
18 I ask that you speak clearly and enunciate and utilize  
19 the microphone so that everybody can hear.

20 It's my pleasure this morning to introduce  
21 our keynote speaker, Mr. Tim Keeney. Tim is the deputy  
22 assistant secretary for commerce for Oceans and  
23 Atmosphere. And in this capacity, he's responsible for  
24 NOAA's environmental policy strategic planning of the  
25 program analysis. His particular responsibility is

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1 focused on coral reefs, habitat restoration, invasive  
2 species, an area that is a particular interest to those  
3 who are gathered in this room on NOAA Observation  
4 Systems.

5 Mr. Keeney was formally served as NOAA's  
6 general counsel as director of the National Ocean  
7 Services Ocean and Coastal Resource Management Office,  
8 and is the former commissioner of the Connecticut  
9 Department of Environmental Protection.

10 Mr. Keeney?

11 MR. KEENEY: Thank you, Captain Parsons,  
12 for that kind introduction. Good morning, everyone.  
13 On behalf of Vice Admiral Conrad Lautenbacher, who is  
14 the undersecretary of commerce and administrator of  
15 NOAA, I'm pleased to be here and welcome everyone this  
16 morning to what I hope will be an informative and  
17 productive day in reviewing the role of NOAA's  
18 Navigation Services in responding to emergencies that  
19 directly impact the U.S. Marine Transportation System.

20 First of all, I'd like to thank our host  
21 yesterday, Captain Rich Kasler (phonetic), captain of  
22 the port here in Houston, for giving us a tour of the  
23 ship channel, and taking us onboard the Sam Houston,  
24 and pointing out the various technology that's used on  
25 that vessel, and taking us through the vessel traffic

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1 center to show us the VTS System. And what most  
2 impressed me, I think, was the NOAA's Navigation  
3 Response Team No. 4, which we were able to go aboard  
4 the vessel, talk to the crew.

5 And I was very impressed with the level of  
6 energy and determination and pride we have on the  
7 vessel. So I want to thank all those who were involved  
8 in setting up the events of yesterday afternoon. I  
9 certainly got a lot out of that, and very much  
10 appreciate being part of it.

11 I would like to take a moment to provide  
12 some background on the committee that is meeting here  
13 today and tomorrow, the NOAA Hydrographic Services  
14 Review Panel, so that we all understand the rationale  
15 and expectation for today's discussion.

16 In October of 2003, Secretary of Commerce,  
17 and that was Secretary Don Evans, established a Federal  
18 Advisory Committee as directed by the Hydrographic  
19 Services Improvement Act of 2002. In accordance with  
20 the Federal Advisory Committee Act, the Hydrographic  
21 Services Review Panel advises the NOAA administrator on  
22 matters related to NOAA's Navigation Services Programs.

23 Those are programs that reside primarily  
24 within three offices of the National Ocean Service.  
25 Those are the National Geodetic Survey, NGS, the Center

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1 For Operational Oceanic Products and Services, CO-OPS,  
2 and the Office of Coast Survey.

3 This Panel is composed of a diverse field  
4 of experts in hydrographic surveying, vessel pilotage,  
5 port administration, tides and current, coastal zone  
6 management, geodesy, and recreational boating, marine  
7 transportation. The Panel provides the NOAA  
8 Administrator and Navigation Services program managers  
9 with an independent and objective perspective on how  
10 we're doing, how we can be better, and whether we're  
11 heading in the right direction.

12 NOAA's Navigation Services programs trace  
13 their roots back to President Jefferson's establishment  
14 of the Coast and Geodetic Survey in the year 1807.  
15 Jefferson recognized then the need for accurate  
16 navigation information to support the development and  
17 commerce of a new nation utterly dependent on the sea  
18 for trade and travel.

19 200 years later, as NOAA begins looking  
20 forward to celebrating the bicentennial of its nautical  
21 charting heritage in 2007, the nation continues to rely  
22 on the Marine Transportation System and NOAA's  
23 navigation data more than ever to fuel the economy and  
24 move goods and people safely and efficiently from place  
25 to place.

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1 NOAA's Navigational Services provide  
2 professional mariners, ship's pilots, recreational  
3 boaters, port authorities, emergency responders, and  
4 coastal zone managers with an integrated suite of  
5 navigation and decision-making tools and services that  
6 are necessary to protect life, property and the  
7 environment.

8 Today, this Panel will review the role of  
9 NOAA's navigation service programs in responding to  
10 natural and manmade events impacting the nations's  
11 marine transportation infrastructure. The Panel's goal  
12 is to increase its own and the public's familiarity  
13 with NOAA's capacity to respond to maritime  
14 emergencies, to identify any gaps in NOAA's ability to  
15 provide emergency navigation services, and to develop  
16 recommendations and provide advice that will enhance  
17 these capabilities and capacities, strengthen the role  
18 of NOAA's hydrographic services contractors in  
19 emergency response, and improve Federally-coordinated  
20 and integrated navigation response efforts. We need to  
21 hear how to improve our services and response.

22 The Panel has invited representatives from  
23 the U.S. Coast Guard and Army Corps of Engineers to  
24 speak on their agency roles in responding to maritime  
25 incidents, along with representatives from various

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1 sectors of the Marine Transportation Community who will  
2 discuss the impacts of port and water closures on their  
3 industries, the need to quickly re-open shipping  
4 channels to maritime commerce. The Panel also needs to  
5 hear their perspectives on NOAA's role in providing  
6 emergency navigational services.

7           The recent devastation brought by  
8 Hurricanes Katrina and Rita provides an opportunity to  
9 review NOAA's response activities within the context of  
10 these specific events. NOAA responded to the  
11 hurricanes on many fronts, from storm forecasting to  
12 commercial fishery recovery to coastal zone impact  
13 assessments. However, today we will primarily stick  
14 with navigational services response.

15           In 2005, the hurricane season certainly  
16 focused the spotlight on NOAA's Navigation Services  
17 emergency response capabilities. I believe we met the  
18 challenge. However, I freely acknowledge that this is  
19 not a fully objective opinion, and today's participants  
20 will provide us with a more global view.

21           It is an effective response to the  
22 hurricanes depended, without a doubt, on a combined  
23 effort. It was a team endeavor that included the Coast  
24 Guard, the Army Corps, the Navy, NOAA, and private  
25 sector contractors. It was truly a

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1 federally-coordinated and integrated effort. NOAA  
2 programs mobilized on the ground, in the water, and in  
3 the air even before the storms hit the coast.

4 NOAA's response included the Office of  
5 Coast Survey, the National Geodetic Survey, the Center  
6 for Operational Oceanographic Products and Services,  
7 and the Office of Response and Restoration as part of  
8 the federal interagency response.

9 NOAA responded immediately to the  
10 destructive 2005 hurricanes with aerial imagery of the  
11 impacted coastline to help emergency responders assess  
12 the situation, Scientific Support Coordinators to  
13 address over 400 hazardous material spills, Navigation  
14 Response Teams to survey for obstructions to navigation  
15 in order for the Coast Guard to safely re-open the  
16 ports to maritime commerce recovery operations.

17 Before landfall, data from the National  
18 Water Level Observation Network tide stations in the  
19 region helped forecasters make accurate storm surge  
20 predictions and provided emergency responders with  
21 realtime storm tides -- storm tides. Following the  
22 re-opening of the Ports of Houston and Galveston,  
23 NOAA's Physical and Oceanographic Realtime System,  
24 PORTS, facilitated the safe movement of ships lined up  
25 offshore into these critical ports.

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1           It's important to recognize how dependent  
2 the Gulf is on maritime transportation, and how  
3 dependent the nation is on the Gulf for imports and  
4 exports, food goods, oil and petroleum.

5           Ninety-five percent of the overseas trade  
6 goods, more than two billion tons of both domestic and  
7 foreign commerce, pass through America ports each year.  
8 The Port of New Orleans, the nation's fifth largest  
9 port, thought it would be shut down for at six months  
10 or more. With NOAA's Navigation Response Team and  
11 Corps of Engineers surveys to verify clear shipping  
12 channels, the navigation lanes were re-opened 14 days  
13 after Katrina.

14           Even today, the NOAA capabilities continue  
15 to support the impacted areas with response to spills  
16 and maritime incidents, which you saw yesterday NRT 4  
17 on the ship channel.

18           NOAA has also invested more than \$3.7  
19 million in 2005 grant funding to Gulf states to build,  
20 and in some cases re-build, infrastructure and capacity  
21 to determine and deliver consistent, accurate and  
22 timely height information.

23           Accurate land and water levels are critical  
24 to determining effective highway evacuation routes,  
25 storm surge modeling, flood plain damage, sub-flood

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1 plain damage, sea level rise calculations, vessel  
2 under-keel and bridge clearance, subsidence monitoring,  
3 and restoration of coasting habitats.

4 On a related note, the United States is in  
5 the process of identifying the components of an  
6 integrated Ocean Observing System called "IOOS". I  
7 specifically want to bring this to your attention  
8 because this is a hot topic of NOAA. I want to make  
9 sure -- I know the Panel is familiar with this, but  
10 that others are as well.

11 Within IOOS, I stress the word  
12 "integrated", Integrated Ocean Observing System. It  
13 involves the cooperation and support of federal  
14 agencies with marine mandates, regional associations  
15 that are composed of regional stakeholders, and the  
16 representatives that use, depend on, manage and study  
17 marine systems, including state and local governments,  
18 universities and private sectors.

19 IOOS is being designed to satisfy user  
20 needs for coastal and ocean data, and will facilitate  
21 the greater understanding and mitigation of ocean  
22 resource issues. The first IOOS Development Plan has  
23 recently been approved by the Interagency Committee  
24 tasked to coordinate and integrate activities of  
25 ocean-related federal agencies.

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1           The system is envisioned as a coordinated  
2 national and international network of observations,  
3 data management and communications, and data analysis  
4 and modeling that systematically acquires and  
5 disseminates data and information on past, present and  
6 future states of the oceans and coasts, and the Great  
7 Lakes.

8           Beneficiaries will include resource  
9 managers, emergency responders, scientists, Homeland  
10 Security officials, educators, and marine  
11 transportation community. The United States has  
12 hundreds of coastal ocean observing systems that have  
13 been built for different purposes and applications.

14           These systems may become part of the  
15 federal national backbone, or may become part of a  
16 regional observing system that generates tailored  
17 products and services to address specific regional and  
18 local ocean resource needs.

19           Members of the marine transportation  
20 community gathered in this room today, benefit every  
21 day from existing components of IOOS, data provided by  
22 the 13 Physical Oceanographic Realtime Systems that  
23 assist in transiting ships safely in and out of ports,  
24 data from the National Water Levels Observation Network  
25 that support storm surge forecasts and tidal

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1 predictions, and bathymetric data acquired by NOAA  
2 hydrographic assets and its contractors to support the  
3 production and maintenance of accurate nautical charts  
4 and the development of storm surge models.

5 National IOOS guidance provided by NOAA  
6 and other federal agencies will ensure that the  
7 regional systems will continue to evolve  
8 organizationally, and involve stakeholders in the  
9 design of the regional observing system and the  
10 evaluation of the system's performance. Stakeholders'  
11 involvement, particularly that of the marine  
12 transportation community, will be critical to the  
13 success of IOOS. I urge those in this community who  
14 are not engaged in their regional association to do so  
15 that your interests are represented and your  
16 requirements can be met.

17 Another point I wanted to make was NOAA's  
18 leadership fully supports NOAA's navigational services  
19 programs, though our domestic programs are competing  
20 for scarce federal resources. Of course, many of you  
21 know that the appropriations subcommittee has been  
22 reorganized on Capital Hill, and particularly on the  
23 Senate side right now and the House.

24 NOAA is planning to -- sort of skip page  
25 (phonetic) of competition with agencies like NASA and

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1 the National Science Foundation. And I just wanted to  
2 make sure people understood that this competition is --  
3 can be fierce. We're talking about science, and NOAA  
4 is not the best known of the three agencies, nor do we  
5 have the best, sort of, people looking out for us on  
6 that committee. The people who looked out for us in  
7 the past, they're no longer there. So I think it's  
8 more important that people on those committee be  
9 educated as to what NOAA is all about and how it fits  
10 together.

11 We're one of many agencies with important  
12 programs that have national relevance and benefit. If  
13 you, the members of the marine transportation  
14 community, are concerned about how NOAA is supporting  
15 your requirements, please let us know. The  
16 Administration of Congress also want to hear from you,  
17 to be sure that we are all aware of issues and concerns  
18 impacting the U.S. Marine Transportation System.

19 In closing, I'd like to note that NOAA's  
20 outstanding response to Katrina and Rita is the norm  
21 for these programs, how they operate on a daily basis.  
22 Our previous experience in providing response services  
23 alongside our federal and private sector partners has  
24 helped ensure the success.

25 The 2005 hurricane season is indicative of

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1 their exceptional performance to virtually every -- to  
2 virtually any event requiring NOAA support that impacts  
3 our marine transportation system.

4 I want to thank you, and answer any  
5 questions you might have. I'm going to be here, by the  
6 way, the entire day. So if you have any questions I  
7 can answer, I'd like to do so. No questions?

8 MR. MCBRIDE: Mr. Keeney, if I may?

9 MR. KEENEY: Please.

10 MR. MCBRIDE: You referred to the physical  
11 oceanographic system and its role, an integrated  
12 observing system, as well as the fact that it provides  
13 services to 13 ports. But we understand that that  
14 system is significantly at risk to the budget cuts, and  
15 is on life support, at least for the current fiscal  
16 year, pending the fiscal '07 budget outlook, with a  
17 very real possibility that it will be reduced in scope  
18 rather than enlarged.

19 And we understand, as well, that the 13  
20 ports, which we have a PORTS system, have it largely  
21 because they have national resources to acquire those  
22 facilities, while there has not been an objective  
23 strategic economical or safety analysis of the various  
24 ports and using that as a basis for inserting port  
25 systems.

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1 I'm wondering if you can guide us on  
2 how -- Since you have asked us for our input on it, if  
3 we're not doing well enough in certain areas, we're not  
4 doing well enough on ports. And perhaps you can guide  
5 us on how we can better convey to the leadership of  
6 NOAA, and certainly into the budget committees that are  
7 responsible, the importance of these types of systems,  
8 and in deed to not only fall on that previous level,  
9 but to extend them to those strategic and economically  
10 critical ports throughout the nation.

11 MR. KEENEY: Thank you for that question.  
12 As you know, these are tough budget times, and NOAA's  
13 got all the money that they need to do its job, and  
14 Congress thinks they gave it to us. The PORTS system  
15 is designed as a shared-cost system, and that NOAA  
16 provides certain services. The local committee pays  
17 for its share of those services.

18 That's just the way the program is  
19 designed. I think ideally we'd like to have it where  
20 NOAA provides a greater financial participation.  
21 However, I think that -- particularly, one thing this  
22 committee panel could be very helpful on is you stay  
23 focused on the value of the PORTS system.

24 And what it means at the local level, with  
25 regards to the transport commerce -- this, of course,

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1 is the commerce across the nation, not just for that  
2 port -- I think that many of the people on the Panel  
3 are folks who are aware of the recent study done in  
4 Tampa where it indicated the benefits -- I think it was  
5 somewhere around \$1 million, I think, was invested in  
6 the PORTS system in the range of \$7 million.

7 I'd like to hear a little more about that  
8 myself to better understanding exactly what those  
9 benefits were, and how they relate to the local region,  
10 how they relate to the larger area. But that kind of  
11 approach, I think, is -- has a lot of sway in  
12 convincing appropriate managers and people on the Hill  
13 that this is a system that has much larger benefits  
14 than readily apparent.

15 So I think that kind of analysis, if it  
16 could be provided to us, could indeed be helpful in our  
17 being able to underscore the importance of that  
18 program, and importance in expanding the program with  
19 regards to federal investments.

20 MR. RAINEY: Other questions?

21 MS. BROHL: If I may, to elaborate on what  
22 Adam McBride had said. I think -- I know that the  
23 Panel has sent recommendations to the administrator in  
24 the past supporting ports, and we appreciate the fact  
25 that you acknowledge it. And the importance of ports

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1 in real-time hydro observation in IOOS. So we thank  
2 you very much for kind of hearing back that it's  
3 understood at your level.

4 What -- There's two aspects to ports, and  
5 we have discussed in the past with a cost-share issue.  
6 But put that aside for a minute and to -- Because you  
7 understand that the Hydrographic Services Improvement  
8 Act says that the administrator of NOAA shall fund  
9 these realtime systems, subject to appropriations, of  
10 course. So putting that aside and whether somebody in  
11 your industry could convince Congress to support it.

12 We expressed concern amongst ourselves  
13 yesterday, not having yet decided how we would follow  
14 up, about the fact that in the '06 budget  
15 Congress/Senate in this case -- naivete, perhaps,  
16 that's how I would like to look at it -- actually cut  
17 just the administrative money of ports, not -- They  
18 obviously didn't put any money to create new port sites  
19 or to do operation and maintenance port sites, but the  
20 basic administrative money to support ports was cut in  
21 half.

22 This means that all the resources under  
23 CO-OPS have had to be reshuffled to even provide the  
24 data in this budget in this fiscal year. And it's only  
25 a million and a half dollars. And we do respect

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1 completely the fact that NOAA's budget was cut overall.  
2 It's very difficult.

3           But without having any -- We have not  
4 discussed at length without having any thoughts on how  
5 a million and half dollars could be found in NOAA to  
6 keep the program running. What would be a shame. And  
7 I realize it's not NOAA's fault. It's Congress's  
8 fault. It would be a shame if these -- It's tough  
9 enough that we have to force a locality to come up with  
10 their own money to support their navigation safety.  
11 That's a Congress issue, probably.

12           It's really nerve wracking to think that  
13 these people have come up with money to support their  
14 own and maintain their port site, but NOAA may not have  
15 the money to even provide that data within six months  
16 because it was cut in half.

17           Again, don't have any thoughts on how it  
18 could be assisted, but it is a consideration, and I  
19 wanted to clarify that because in -- There's two  
20 aspects to discussing ports: One, is that long-term  
21 support and growth support, our realtime systems; and  
22 the other is this burden hand we have, which is  
23 unfortunate that NOAA may not be in the position to  
24 even continue providing that data. So Sherri would go  
25 online in six months, and it wouldn't be available for

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1 her because Congress cut it in half.

2 So, again, I have no answers to it, but I  
3 want to clarify the immediate concern, and that was  
4 that there's no administrative for ports at this time.

5 MR. KEENEY. I think a couple of important  
6 points: Number one, it's important to hear from the  
7 Panel about the importance of this program and its  
8 value. I think I made that point already, but it's  
9 important to know because that allows NOAA to react  
10 about it as best we can, and say this is a priority of  
11 the program.

12 As you know, in the 2006 budget, because of  
13 -- I think there's a direct correlation put on various  
14 terms between earmark's impact on NOAA's basic  
15 programs. What we have is \$600 million earmarks.  
16 Because of that and because of the fact there were  
17 various special items -- like the hurricane response  
18 and the War in Iraq -- needed to be funded.

19 The subcommittee looked for places where  
20 they could find money, and it looked at NOAA's overall  
21 level of funding and said, "It went up by a couple of  
22 hundred million -- several hundred million. So they're  
23 in good shape. So we'll take a couple of hundred  
24 million out of that." So that's why NOAA ended up with  
25 \$234 million of program cuts to its base budget.

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1           And I think that the earmark element of  
2 that is directly related to that. So I would encourage  
3 support for our base program. And with regards to the  
4 PORTS system, again, I think -- Again, communications  
5 are important. The Panel can report back. Letters are  
6 important, too. You may be interested in the level of  
7 tension that hundreds of letters get, in a very  
8 positive sense, with regards to "Jeez, this really does  
9 underscore the importance of this program" and we need  
10 to do all we can to support it."

11           I think 2006 is what got us -- a wake-up  
12 call for a lot of these programs that we thought were  
13 pretty in good shape, and we thought Congress  
14 understood the importance of them. Obviously, there  
15 was not quite as much understanding as we would have  
16 liked to have had on the Hill. And this is -- This is  
17 the year we need to double our efforts to make sure  
18 that these values of the programs are understood, and  
19 the implications to reduce the support as to what that  
20 means, and the alternative, what additional dollars  
21 would build towards a future network.

22           MR. RAINEY: Mr. Secretary, I'd would like  
23 to just tell you, after -- upon our briefing from the  
24 program manager, Mike Szabados, yesterday, in offer  
25 that we accept that invitation. We've got a number of

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1 people, and we've been following closely to the  
2 development of the IOOS.

3           And we are going to look at a strategy to  
4 try to provide some recommendations to the program for  
5 short term that may be helpful in bridging the program  
6 until the IOOSs are to comment with those requirements  
7 and in that context. And so we'll definitely follow up  
8 on that and with that work.

9           And I think it's an interesting time right  
10 now as the IOOS is building the capacity, going through  
11 the developmental stages to -- I think in general, we  
12 can say, from our work and our interests with the  
13 maritime industry here and through the fact, that we  
14 certainly would love to see continuous support of  
15 NOAA's navigation services, their existing level. And  
16 hopefully we can work together to build those. And  
17 we'll try to come up with some ideas here presently on  
18 -- for that particular program to bridge that over.

19           MR. MCBRIDE: Mr. Keeney, Adam McBride  
20 speaking again. This is a great discussion, but I  
21 just -- I come back with the fact -- at least I and  
22 several other members of this panel -- all spent many,  
23 many days and hours working on this issue. We have  
24 recommended to NOAA the expense and solid funding for  
25 ports.

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1           We spent a lot of time on that subject on  
2 observing systems. Many of us care about it and see  
3 the need for it very deeply, and, yet, we see it cut by  
4 50 percent at the same time as we see the expansion of  
5 Alaska crew measurement by almost precisely the same  
6 dollar amount as ports was cut by.

7           And so given that we have been working on  
8 this issue, made these recommendations and done try to  
9 do the education, I guess I'm a little concerned that  
10 we're spinning the wheels, and we're not getting the  
11 message through. I suspect we're getting it to the  
12 leadership of NOAA, but we're probably not getting it  
13 through at Congress. So how can we do that?

14           MR. KEENEY: As I recall, the ports' budget  
15 was fully funded through Administrative Budget Request.  
16 And this is not the only program at NOAA that was  
17 severely impacted by budget cuts in 2006. There are  
18 several dozen programs that are in the same kind of  
19 shape.

20           Again, it was a real eye-opener to us, and,  
21 hopefully, to the constituencies who support these  
22 programs. I think there's a lack of understanding on  
23 the Hill of the importance of this program. So I think  
24 that it's our job to redouble our efforts this year to  
25 make sure -- Again, I fully support any comments that

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1 you can give us that we can use as ammunition or for  
2 whatever other purpose to educate the Hill. I guess  
3 "ammunition" is not the right word.

4 But, anyway, I think -- And, again, and  
5 indicates what's at risk here. I think just from my  
6 perspective -- And I did work for six years on the  
7 Senate appropriation committee back in the good old  
8 days when there were lots of support for NOAA programs,  
9 and lots of understanding for their value. I think --  
10 I don't think that's the case now. And as I said, with  
11 the competition we have with NASA, and NSF, and the  
12 fact that they have members on the subcommittees that  
13 are their flag carriers, very supportive of those  
14 agencies. And NOAA doesn't seem to have that, other  
15 than a regional, sort of local interest in the Gulf  
16 states.

17 I think we've got -- we've got to work that  
18 much harder this year, and expect that if we can get  
19 the word out and we can educate the members and we can  
20 underscore the priority programs and their value, then  
21 we can bring the level back up to where they need to  
22 be.

23 Of course, one of the problems we have is  
24 that when a program gets cut by Congress, no one is  
25 taking a look at that -- Somehow they look for savings

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1 in the next year's budget, which sometimes relates to  
2 reduced level funding in 2007 versus 2006. That's  
3 another problem. It's an internal problem. Again,  
4 support from this Panel and input from this Panel can  
5 be tremendously valuable, and I encourage you provide  
6 that.

7 MR. LARRABEE: I know you understand all of  
8 this, but I'm encouraged of the fact that you came to  
9 tell us IOOS is important, and NOAA is stepping up to  
10 the plate, because that's important. We can argue  
11 about all of these -- One of your problems is, you  
12 know, is you have so many line items. And it's easy to  
13 pick them off, quite honestly. What you've got to do  
14 is roll up what's important for IOOS within NOAA and  
15 make that a line submission and make it important to  
16 the nation instead of us sitting here arguing about  
17 ports or this or whatever.

18 NOAA has to make a case that a basic  
19 fundamental forecasting system for the ocean is  
20 important. And you don't -- That's all part of it.  
21 And that's what -- So was encouraged by -- I don't  
22 think NOAA has said stepped up and said, "I'm going to  
23 be the lead program office for IOOS", yet. And I  
24 understand the politics behind that, but you're close.  
25 There are a few that came out to getting the industry

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1 involved, explaining, designing what this is all about.  
2 It's important.

3           NOAA has to include ports. That's what  
4 we're saying here. If you roll that all up, I think we  
5 have a better case, not only for getting these things  
6 funded, but in these committees. I mean, everybody  
7 pretty much knows what NSF does. Everybody knows what  
8 NOAA does, for sure. But they're not quite sure what  
9 NOAA's mission is. You're going from fishes to weather  
10 forecasting. So we've got to make a case where ocean  
11 observing is an important mission of NOAA. A subpart  
12 of that is, of course, what you're seeing here on this  
13 Panel. That's what I think we ought to be doing, and  
14 we're certainly going to support it.

15           MR. KEENEY: I appreciate those comments,  
16 Admiral, and I think I'd underscore the word "roll up".  
17 It's incredibly important. NOAA needs to put together  
18 some of these programs and present them as a package.  
19 They can purse (phonetic) them out in the explanation,  
20 that explains why the number of dollar is important.  
21 But I think the package approach is the way to go.

22           I also think it's very important that the  
23 constituencies that benefit from these programs speak  
24 their mind and the upfront, and be counted in this  
25 process because it's important that our customers

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1 (phonetic) enunciate what the value is of these  
2 programs and their importance. Not only to their  
3 particular locale, but their nation.

4 MR. LARRABEE: I agree. And we need to  
5 support NOAA based on that. When you have so many line  
6 items, when you cut them you get a million letters.  
7 But you have a huge number of line items so it becomes  
8 a bunch of letters -- about each particular line items  
9 instead of a bunch of letters that support NOAA's top  
10 line. That's really where we need to go. So we have  
11 to support what you can roll up for us. I think it's  
12 much more effective than us rolling in and asking for a  
13 paltry million and a half ports, which we all find  
14 quite amazing we can't come up with. But we can. The  
15 system doesn't allow us to the way it's done now.  
16 We've got to roll up as an important part of ocean  
17 observing. We can all jump on board, and everyone has  
18 to support the role of NOAA and the federal government.

19 MR. KEENEY: Thank you.

20 MR. PARSONS: As Tim mentioned, he'll be  
21 here all day. You'll have opportunities at lunch and  
22 otherwise to give him a piece of your mind. Thank you  
23 very much.

24 MR. PARSON. The next three speakers --  
25 actually, the next four speakers will weave a story for

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1 this Panel about, particularly, in the events of  
2 Katrina and Rita in the last few months about the  
3 integrated coordinated approach to respond to these  
4 type of calamities, NOAA, U.S. Coast Guard, U.S. Army  
5 Corps of Engineers, and one of our contracting partners  
6 will do just that.

7           To tell the NOAA piece of the story,  
8 Captain Steve Barnum, who is the Commerce and  
9 Transportation Goal Team Lead for NOAA. Captain Barnum  
10 has served for 25 years in the NOAA Commission Corps in  
11 a number of capacities. And this includes support to  
12 NOAA's Navigation Services programs. He has been the  
13 commanding officer of the NOAA Ship Whiting, and the  
14 NOAA Ship Thomas Jefferson, both hydrographic survey  
15 vessels. And prior to coming on board is the Goal Team  
16 Lead for Commerce and Transportation, Captain Barnum  
17 was the chief of the Office of Coast Survey Navigation  
18 Services Division. Captain Barnum?

19           MR. BARNUM: Thank you, Captain Parsons.  
20 It's a pleasure to be here to speak to this group. And  
21 it's fun to be here in Houston. The last time I was  
22 here in Houston, I was being chased by Hurricane Willie  
23 from Lake Charles to Houston, trying to make the  
24 decision which way the hurricane would go, and where I  
25 can take my ship to a safe port. So thank you, and

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1 it's a pleasure to be here.

2 I'm going to talk about the  
3 introduction -- I'm going to give you an introduction  
4 while I talk about it, and that is NOAA's Mission Goal,  
5 Commission and Transportation, how that fits into NOAA  
6 in my role. NOAA's Navigation Services before, during,  
7 and after the event, a hazardous event, and assessing  
8 NOAA's Navigation Services response activities, and  
9 planning for the future.

10 So before I dive into the navigation  
11 services and response, I'm going to talk about the NOAA  
12 big picture. In this slide you'll see some familiar  
13 titles. On the left, the Atmospheric Research, NEDIS,  
14 National Ocean Service, National Weather Service. In  
15 the last three years, by the time the Logmagger  
16 (phonetic) has instituted a program that tie together  
17 these various -- what appear to be disparic programs,  
18 to maximize their effectiveness and their efficiencies.

19 And there are four mission goals:

20 Ecosystem Goal Team, you think about as fisheries, the  
21 ecosystem sanctuaries; the Climate Goal Team, goal of  
22 the climatic change; the Weather and Water Goal Team,  
23 local forecast in the morning, hurricane prediction;  
24 and the Commerce and Transportation Goal Team.

25 The Commerce and Transportation Goal Team

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1 ties together the programs from the various line  
2 offices, and it ties them to the strategic plan of  
3 NOAA's strategic plan so that your stakeholder's input,  
4 which goes to the strategic plan, then gets reflected  
5 into the Commerce and Transportation Goal. The  
6 programs that comprise the Commerce and Transportation  
7 Goal are the Marine Transportation System, Geodesy,  
8 Aviation Weather, Marine Weather, Surface Weather, and  
9 Emergency Response.

10           The Marie Transportation System was  
11 designed to enhance navigational safety and efficiency  
12 by improving critical information products and services  
13 for the nation's network of navigable waterways, ports  
14 and harbors, as well as intermodal hubs. Facilitating  
15 environmentally sound port development.

16           The Geodesy Program: Evolving and  
17 delivering the foundation of National Spatial Reference  
18 System for all positioning activities throughout the  
19 nation, including the Horizontal position. It includes  
20 models, tools, and local capacity to use the National  
21 Spatial Reference System. And I'll talk more about  
22 that later.

23           Aviation Weather: Developing and  
24 transitioning to service aviation weather forecast  
25 capabilities that reduce weather-related flight delays

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1 and the number of weather-related mishaps.

2           Marine Weather: Increasing the safety and  
3 efficiency of marine transportation systems and other  
4 recreational and commercial activities through the  
5 production and delivery of marine warnings and  
6 forecasts. I think all mariners can relate to that  
7 one. And, certainly, the aviation when we all fly.

8           Surface Weather: Identifying and  
9 implementing internal and external partnerships to  
10 reduce the annual loss of life and productivity from  
11 surface transportation crashes and delays. This  
12 includes trucking, rail and pipeline. Surface weather  
13 plays a major role in pipeline.

14           Emergency Response: Reducing human risk as  
15 well as economic and environmental consequences  
16 resulting from natural or human-induced emergencies  
17 through coordination and integration of NOAA Emergency  
18 Response capabilities.

19           And finally, Commercial Remote Sensing  
20 Licensing and Compliance Program: It's a program we  
21 work with our commercial partner, and basically a  
22 shutter control. When they can and cannot take  
23 pictures of the area.

24           The goals and programs contribute to  
25 information that moves America so that in the future,

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1 through our strategic plan, NOAA has enhanced the  
2 American public to know where they are, get where they  
3 are going safely and efficiently, make appropriate  
4 decisions for a safe, secure, efficient and  
5 environmentally sound transportation network. NOAA's  
6 essential services are uninterrupted, to depend on  
7 them, and are available during emergencies and critical  
8 events.

9           If you think of that in context of  
10 navigational services, I think you will agree that  
11 these goals capture what our customers demand with  
12 regard to navigation services; accurate and timely and  
13 dependable.

14           NOAA and Hazards: I'm going to talk about  
15 three phases; before, during and after. Preparation,  
16 response and rebuild. So I'm going to talk about how  
17 NOAA is postured to help communities prepare, respond,  
18 and rebuild in the event of a maritime disaster event  
19 that affects the MTS.

20           First, I'll talk about preparation.  
21 Strong, local partnerships ensure an integrated  
22 response to hazards. We couldn't have been successful  
23 without partnerships. For example, our navigational  
24 managers, our MTS national geodetic survey state  
25 advisors that work with the local, state community for

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1 positioning. Scientific support coordinators that work  
2 with the local communities on school response.

3           The need for a strong relationship before  
4 an incident cannot be overstated during an emergency.  
5 It's too late to figure out who is your partner and how  
6 you're going to engage successfully. NOAA participates  
7 in and conducts oil spill exercises that involve many  
8 of our services that include exercises by the partners  
9 of Homeland Security, Coast Guard, and local and state  
10 authorities.

11           A NOAA Wide Approach: I'm going to talk  
12 about what happens at the headquarters. We talked  
13 about local partnership is very important, and I will  
14 say partnerships are critical. NOAA doesn't do it  
15 alone. We have partners, which include the Coast  
16 Guard, Corps of Engineer, our private sector partners.  
17 They all create a chain that enables us to deliver our  
18 products and services.

19           NOAA is part of the national response plan.  
20 We are involved in the emergency support function for  
21 oil and hazardous material response. We have a NOAA  
22 incident coordination center that's -- that run at  
23 headquarters that includes all the line offices. So  
24 when there's a large incident, such as what we saw with  
25 Katrina and Rita, it's the headquarter's coordination

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1 function that talks to the field or navigation  
2 managers, our state advisors, our oil spill  
3 coordinators so that we have a good contact of the  
4 field.

5           We have a coordinated body at NOAA that  
6 also talks to the Department of Homeland Security  
7 operations that are out of Nebraska Avenue. That is a  
8 facility down on Nebraska Avenue and in Washington,  
9 D.C., and that is the NER (phonetic) standard for all  
10 the federal agencies so there's a connection from the  
11 Department of Homeland Security office where many  
12 federal agencies are represented in one room to the  
13 NOAA coordinated incident center, down to our local  
14 managers. So we're getting information from the local  
15 level and also the high level. So not just operating  
16 from Washington, D.C. Communication is the key.

17           NOAA's support of the Marine Transportation  
18 System includes nautical charts, hydrographic surveys,  
19 spatial reference network -- I mentioned that  
20 earlier -- horizontal and vertical, water level and  
21 current data, PORTS, marine weather information and  
22 models, shoreline data, and the regional liaison to the  
23 community.

24           Nautical charts have to be accurate. Storm  
25 surge is critical for evacuation routes. Particularly

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1 the vertical aspect of our shoreline and near shore is  
2 critical for storm surge modeling. Certainly,  
3 forecasting, marine forecasting, looking at the  
4 preparation, where to evacuate, where to run. It's  
5 critical decisions for ships.

6 Shoreline data is critical for radar  
7 navigational orientation. We mentioned shoreline by  
8 the folks who sail. If you don't have GPS, you're  
9 going to need the shoreline for radar navigation, and  
10 the landmarks for visual navigation. So those needs to  
11 be kept up to date and current. I know that the Coast  
12 Guard call that position and rely on nautical charts  
13 and the shoreline for navigation.

14 Hurricanes Katrina and Rita: Now, I'm  
15 going to shift to response. We've been doing response  
16 for years, but Katrina and Rita, I think, highlight an  
17 event that I hope in our lifetime we never see again.  
18 Again, we could not have done this without our  
19 partners, and it was an credible event.

20 These two storms were coming nearly one  
21 month -- Rita coming almost one month after Katrina,  
22 really highlights the vulnerability of our coastline.  
23 Preparedness occurs before forecasting of events. They  
24 painted a picture of Katrina and Rita, hand pictured so  
25 that everyone understands, and they created

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1   unprecedented damage yielding extensive loss of life,  
2   social and economic impacts. It also -- I read this --  
3   created one of the largest migration of people in the  
4   United States. That's something to think about.

5           The Response Team: I mentioned earlier  
6   NOAA is not alone in this. Within NOAA is the National  
7   Weather Service, NESDIS. The folks that take the  
8   aerial satellite photographs of the storm. Their  
9   prediction was that -- There were two National Weather  
10  Services predictions.

11           The office research for the modeling and  
12  capabilities for predicting the storm's track national  
13  and service, which embodies the coast survey and NGS,  
14  Co-Op. NMAO, which provides the ships, aircraft to  
15  execute our duties. And the CIO, Chief Information  
16  Office for delivering information on the Internet, such  
17  as aerial images, and other information, ports data,  
18  NWLON data to use.

19           The larger team includes the Coast Guard,  
20  Corps of Engineers, U.S. Navy, Air Force, Maritime  
21  Pilots, port authorities, private sectors, federal  
22  state and local emergency managers. This list is not  
23  exhausted, but gives you a flavor.

24           Some of the services provided during  
25  Katrina and Rita -- and this is pretty much all storms:

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1 Surge models, navigation surveys, aerial photography,  
2 water levels and ports, National Spatial Reference  
3 System -- we'll talk more about that -- hazardous  
4 materials response. These set the stage for how these  
5 services fit together.

6 First, NOAA Hurricane Storm Tide: When a  
7 storm tide is approaching a port, having a handle on  
8 what the expected storm surge is, is critical to the  
9 maritime community, and also to the evacuation of  
10 people, and also the hand resources, such as ships and  
11 other important assets.

12 So the actual storm tide elevation shown  
13 here from a hurricane is a combination of the storm  
14 surge and the astronomical tide. Storm surge is  
15 predicted using NOAA storm surge models, and tides are  
16 predicted and observed at NOAA tide stations. The data  
17 from the NWLON system and ports is fed in the surge  
18 model to produce an accurate prediction of how high the  
19 surge may be. Ultimately the extreme water levels  
20 include the storm tide and any effective wave on top.  
21 So here, we show the storm surge, and then the waves on  
22 top of that.

23 This was brought to reality for me when I  
24 lived in Argan (phonetic) and I had the National  
25 Weather Service educate me about storm surge modeling

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1 several years ago. This is right after I moved into a  
2 house that was about six meters above sea level, and he  
3 informed me that if a Category Three Storm were to hit  
4 that area, it's going to be a 20-foot storm surge.

5           Again, here's a picture of the storm surge  
6 model. Scientists at the National Hurricane Center  
7 utilize data from NOS tide gauges for both operational  
8 and post-storm surge analysis.

9           Operational Storm Surge Forecasting: In  
10 preparation of storm surge forecasts using the SLOSH,  
11 Sea, Lake and Overland Surges from Hurricanes, realtime  
12 water level reports are utilized to initialize water  
13 level values for SLOSH model runs so the data, the  
14 realtime availability of the water level is fed into  
15 the hurricane model to be able to produce a prediction  
16 of a storm surge.

17           It is, again, important to the marine  
18 community. I used this data certainly when I made my  
19 decision when I was sitting on the day Isador went to  
20 the Port of Lake Charles. They graciously accepted me  
21 there, and I told them that if they got me coming  
22 there, I would survey out, and they appreciated that.

23           But when Isador passed and Lily came, they  
24 headed for Houston. Many of you remember that. It was  
25 a big question whether it was going to make a turn.

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1 And at the last minute, the forecast center made -- it  
2 forecasted a turn, and it left Lake Charles and went to  
3 Houston. So it's important and my major concern of the  
4 storm surge was whether my vessel was going to float up  
5 on the pier and land on the beach.

6 Navigation Surveys: NOAA provided surveys  
7 that allows critical ports and harbors to open  
8 commercial and emergency vessels for traffic sooner.  
9 It allows commerce to resume. It allows the needs of  
10 supplies to be delivered. The Navigation Response  
11 Team, NOAA ship Nancy Foster and Thomas Jefferson, and  
12 private sector contract survey companies surveyed  
13 rivers and ports to assure waterway is clear from  
14 hazards.

15 The partnerships were critical for making  
16 this happen. It allowed food, fuel and lodging to be  
17 delivered to the ports. The partnerships are also  
18 critical to our -- to our response effort. One of the  
19 major issues when responding to an area that's been  
20 heavily damaged is food and fuel and lodging for the  
21 response personnel.

22 Over the years, that's what we've been  
23 getting better at is working with our local partners to  
24 ensure that we have those services available; food,  
25 fuel and lodging for the personnel for them to

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1 effectively respond. To include -- something to think  
2 about -- is police escorts to get through the response  
3 unit to the team, Particularly the Navigation Response  
4 Team, because they are trailer-based units. And the  
5 underlining importance of knowing your partners before  
6 an event occurs, so making that connection before the  
7 event is key.

8 Here is an overview of graphic picture,  
9 which tells a thousand words, I'd say. It shows NOAA's  
10 assets, NOAA's data service providers. The yellow are  
11 NOAA's ship that the data contract provided. The green  
12 are by the Navigation Response Team. You can see this  
13 is a huge area. It's covered all the way from  
14 Pensacola to Galveston.

15 This coordination of effort was, again,  
16 done with the Coast Guard and our partners for which  
17 ports open -- for which ports to address first. You  
18 think of it in terms of a center of disaster working  
19 our way in from the edges, trying to get to the worst.

20 Our critical component of opening these  
21 ports is the water level. Water levels are critical  
22 for providing accurate hydrographic surveys. The  
23 restoration is a title in case it's essential to make  
24 this happen. Many of the tide gauges along the coast  
25 were destroyed by Katrina and Rita. The point is these

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1 services are interlinked and depend on each other. You  
2 can't have water level -- you can't have  
3 accurate hydrographic surveys without water level.  
4 You've got to have both.

5 Here is a picture depicting the water level  
6 location that was destroyed or damaged. Tandems and  
7 all were destroyed. The gauges have been replaced, but  
8 the replacements are temporary. If another event  
9 happened this year, it's all likely the possibility  
10 these gauges will be lost. There is currently no  
11 funding available to put in permanent tides. They're  
12 temporary in nature.

13 One of the issues we like to push forward,  
14 and it requires funding, is a hardened tide station.  
15 We have two hardened tide stations; one in Dauphin  
16 Island and one in Grande (phonetic) Island. This is an  
17 elevated tide station, and these tide stations are the  
18 only one that survived the direct impact of Katrina and  
19 Rita.

20 You'll also note that there are leveraging  
21 tide stations out there, meteorologic sensors that are  
22 located on the tide station to that the National  
23 Weather Service can also get meteorologic observations  
24 from the sensors. It's important for the storm surge  
25 model and the forecasts.

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1           Another point is that each stations are  
2 collate (phonetic) taken to -- Mike, we have one  
3 station, right -- Dauphin Island where that we can tie  
4 together the spatial reference network where you are on  
5 land or at sea level to the water level data.  
6 Basically, trying the two datas together.

7           Obstructions and Salvage: NOAA coordinates  
8 closely, again, with our partners with the Corps of  
9 Engineers and the Navy, to identify and remove  
10 hazardous obstructions. This particular example is  
11 after hurricane Isabelle, where we located a large pipe  
12 that was sticking out in the Deep Draft Channel.

13           There were many, many, obstructions that  
14 were discovered on the ports after Katrina and Rita,  
15 all kind of debris. Again, we worked and surveyed and  
16 identified those with Navy and the Corps of Engineers,  
17 which then came after and removed those or mitigated  
18 those obstructions.

19           In addition, our data support coordinator  
20 worked with the Coast Guard and locals to ensure any  
21 hazardous materials aboard those vessels or  
22 obstructions were mitigated before they were moved to  
23 cause further damage to the environment.

24           Aerial Photography: Aerial photography  
25 includes to be a very crucial piece of information in

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1 response efforts. NOAA has collected 10,000 digital  
2 aerial images and partnered with private industry to  
3 make it available to the public. We use the images for  
4 damage assessment, public information, split response  
5 prioritization, search and rescue, and access routes  
6 for Navigation Response Teams.

7 In addition to the uses mentioned above,  
8 insurance adjusters used NOAA aerial photography in  
9 processing claims. The priority of aerial photography  
10 is to ensure navigation safety. Second priority looks  
11 at areas of major damage for emergency managers. And  
12 third priority is FEMA. The flight lines, again, are  
13 laid out in cooperation with the Nav managers linked to  
14 the local community. We did not do this from  
15 headquarters. It was done at the local level.

16 This is a picture depicting aerial  
17 coverage. It's a huge area. 9 days, 19 flights, 8,300  
18 images, 40 terabytes. Covering the coast and the major  
19 ports for Katrina and Rita.

20 Mike, do you know how many hits were  
21 downloaded in our site?

22 MR. ASLAKSEN: When we first officially put  
23 the data out, we were getting a gigabyte a second per  
24 eight hour. As far as the number of users, we couldn't  
25 track it, but the 40 terabytes is for the -- primary

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1 for the Katrina response.

2 MR. BARNUM: I grew up in New Orleans. I  
3 had many friends there, and they're very appreciative  
4 of the photography. They can look at their home and  
5 see the condition.

6 PORTS: PORTS are very critical. I  
7 mentioned earlier, it's a critical component,  
8 especially in the area of estuaries that is affected by  
9 meteorological events, such as wind, water and rain,  
10 rainfall. The effect of a hurricane can last for  
11 several days after the event comes through.

12 So the effects of abnormally high water  
13 levels or low water levels can exist for several days  
14 after. So it's important to have realtime data, not  
15 just predicted data, of what the water level would be,  
16 particularly when we try to move large vessels and  
17 ships through the channels. The Houston/Galveston  
18 infrastructure was spared most of the effects.  
19 Particularly in the light of the damages to the Port of  
20 Lake Charles, particularly in New Orleans.

21 I think we all saw the effects of the price  
22 of gasoline going up. We all wondered where it was  
23 going to stop. I think sometimes we -- if the event  
24 might have lasted it a little bit longer -- Tim Keeney  
25 mentioned that we opened the port much faster than the

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1 six months predicted. I think if we had taken longer,  
2 I think the general public would know much more about  
3 the marine transportation system and its importance to  
4 the United States, particularly with the price of  
5 gasoline, and particularly, also, with the need to get  
6 our agriculture out of the Heartland and delivered down  
7 to New Orleans down the country.

8 I did hear one article on NPR -- that's a  
9 radio -- talking about that issue. So it's exciting to  
10 finally hear about the importance of the movement of  
11 goods in our waterways.

12 Water levels and PORTS is important for  
13 storm surge modeling and the hydrographic survey.  
14 We've been using water levels to help the Corps of  
15 Engineers to rebuild levees and restorations.

16 I talked a little bit earlier about the  
17 hazardous material response. This is one of the  
18 largest oil spill responses that we have not seen  
19 before. It's compounded by the destruction of  
20 infrastructure, roads, electricity, communications, and  
21 in some cases it's even further compounded by the  
22 remoteness of the situation. NOAA is still on scene  
23 and working on those issues to mitigate these spills  
24 and working with the local community.

25 The Nancy Foster, I mentioned earlier, she

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1 was in Key West during Katrina abating the storm there  
2 after the storm passed. She was -- became aware of the  
3 effect that Katrina was going to have on her. She was  
4 outfitted with a multibeam system, and responded to  
5 opening, served by survey, to the Port of Mobile and  
6 other ports and areas along the Gulf Coast.

7 She is primarily intermitted for  
8 oceanographic -- primarily intermitted for contaminant  
9 survey. So after doing her multibeam work opening up  
10 the Port of Mobile, she was -- did her cruise to -- in  
11 the Gulf Coast. There was a larger concern about  
12 whether contaminant -- I mentioned oil  
13 spills -- went into the water and whether they were  
14 contaminated in the food chain. So as a result of her  
15 crew, it indicated that the contaminant had not entered  
16 the food chain.

17 NOAA Private Sector Partnerships: Again,  
18 we could not have done this without our contract  
19 support to the National Geodetic Survey, Office of  
20 Coast Survey, and CO-OPS. They provide survey support,  
21 aerial photography, observations and infrastructure  
22 support.

23 Certainly, SAIC and Fugro were critical  
24 under the event, and others, the Texas CO-OPS  
25 partnership for support of Houston ports and NWLON

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1 stations, and certainly in the cases of Office of  
2 Survey. Fifty percent of our collection efforts  
3 incorporate in private sector contractors. That's  
4 overall.

5 Now, I'm going to shift to rebuild. What  
6 does NOAA do for rebuild? The critical issues:  
7 Navigation chart updates, the spatial reference system,  
8 water levels and PORTS, critical data for accurate  
9 surge models.

10 Nautical Chart Updates: Priorities. The  
11 critical areas are ports and waterways. We have a lot  
12 of new area that we haven't even defined yet on what  
13 needs to be surveyed. I think we saw examples of  
14 vessels hitting objects in the Gulf, uncharted islands.  
15 It's a huge area. There's a lot of missing rigs that  
16 we don't know where it went. All kinds of debris that  
17 was washed offshore to the water. All kinds of danger.

18 The existing 500,000 square mile, critical  
19 square miles in the survey didn't go away. There was  
20 70,000 square mile reach into the Gulf of Mexico, and  
21 300,000 in Alaska. So these events only added to our  
22 survey backlogs.

23 The National Spatial Reference System: The  
24 National Spatial Reference System operate -- The  
25 National Spatial Reference System is the reference

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1 system for which all our positioning is tied to.  
2 Nautical charts, the data -- the data -- your property  
3 lines and your property, the roadways, everything,  
4 where everything is positioned. It has to be accurate.  
5 It's the foundation for which everything is built upon.

6           The National Spatial Reference System was  
7 used during the event to control the aerial imagery, as  
8 the plane in the air. They use that information to  
9 position the airplane. They use that information post  
10 hurricane to provide accurate data on how to rebuild  
11 the levees, how to rebuild the infrastructure, make  
12 sure that we build the infrastructure at the correct  
13 heights so that future years when we have storm surge  
14 the infrastructure, it will be at appropriate heights  
15 so they're not damaged. Certainly, so we don't have a  
16 repeat what we saw in New Orleans with the major  
17 flooding and the levee topple over.

18           The stars indicate currently CORS,  
19 Continuously Operating Reference System. These are  
20 highly accurate record systems that are used by the  
21 private surveyors. And the dots indicate positions  
22 where they were -- post hurricane where they had access  
23 the CORS data to provide -- The CORS system provides a  
24 system where a private surveyor can collect and use  
25 their own system and submit data to the National

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1 Geodetic Survey.

2           And then that National Geodetic Survey will  
3 send that result back with a highly accurate position  
4 that is accurate within two-and-a-half centimeters. So  
5 it's our partnership with the National Geodetic Survey  
6 and private surveyors for them to get very highly  
7 accurate positions so that when they go survey to build  
8 the new infrastructure, they have the right information  
9 that it will be built at the right height. Same thing  
10 applies to the levee.

11           Water levels and elevation data is critical  
12 to the rebuilding of Louisiana. It's a huge task  
13 building the infrastructure. NOAA is serving on  
14 Interagency teams, such as the Interagency Performance  
15 Evaluation Task Force to design and evaluate hurricane  
16 flood protection systems for New Orleans.

17           NGS and CO-OPS are re-establishing the  
18 baseline vertical reference systems, both geodetic and  
19 tidal. What I talked about earlier. Tying together  
20 the CORS data and the vertical data and the water level  
21 data is critical. CO-OPS sea level trends and  
22 exceedance probability analyses of nearby long term  
23 NWLON stations are also being used to understand return  
24 periods of events.

25           Critical Storm Surge Data; elevation and

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1 bathymetric data: Again, coming back to the National  
2 Spatial Reference System and the need for accurate  
3 bathymetry. For predictions on storm surge, you need  
4 accurate bathymetry, particularly along and near  
5 shores.

6           We often need accurate topography. So you  
7 have to have accurate data to be able to produce  
8 accurate storm surge models. So on this chart, you can  
9 see an area here, this juncture right here. This is  
10 where a survey was done about three years ago, done by  
11 a Navigation Response Team in response to the local.  
12 We produced an in-chart which we all have.

13           But you can see here, this data over here  
14 was collected in 1934, and this is an 18-foot curve  
15 right here. Well, over here, the data was so  
16 different, we couldn't even junction the data. So all  
17 in here it's unsurveyed. You can see here the  
18 shoreline is dashed because we don't know what it is.  
19 So to be able to do accurate storm surge modeling, we  
20 need this data.

21           The data can also be used for production of  
22 a nautical chart for safe navigation. My point is  
23 there is the data, and its multiple use for storm surge  
24 modeling and protection of people, where they evacuate,  
25 where it's going to flood. The data is also used for

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1 navigation. So there's two stories here.

2 Overview of next steps: Initial  
3 assessment, assessment activities, improvements needed,  
4 future challenge. Initial Assessment: Strong  
5 pre-existing relationships improve response  
6 effectiveness; the flexibility and collaboration is  
7 essential; NOAA needs to increase the depth of their  
8 essential capabilities, both in-house and through  
9 partners.

10 The ability to respond to more than one  
11 event of hurricane, say a hurricane in the Gulf and a  
12 hurricane in the east coast, will stretch our limit. I  
13 don't think we'll be able to respond effectively to an  
14 event like that. In an event case, like Rita and  
15 Katrina, they were relatively close together and were  
16 able to work that coast. Having two simultaneous  
17 events, one in the Gulf Coast, and a tsunami in Alaska,  
18 could potentially stretch our limits.

19 Assessment Activities: NOAA is conducting  
20 a NOAA-wide review, internal review of operations and  
21 services of an activity before, during and after the  
22 event. Emphasize the perspective of customers and  
23 partners, and focus on readiness, communication,  
24 coordination, continuity of operations, and recovery.

25 We all heard about the nice kudos that the

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1 National Weather Service received, certainly from  
2 Congress and others. As I mentioned, it was a dual  
3 effort with the federal response. I think, also, that  
4 certainly NOAA's role in this response effort of marine  
5 transportation was also a key. Again, I'll emphasize  
6 again, we couldn't have done it alone. But, again,  
7 we -- I think we did a great job.

8           Improvements Needed: Improving  
9 capabilities. NRT 7 and 8; I mentioned the NRT is the  
10 Navigation Response Team. The Navigation Response Team  
11 are not just for emergency response. They're also for  
12 conducting chart evaluation surveys along our coasts.  
13 They work to make sure all our navigations body are  
14 active. That includes the chart evaluation, the coast  
15 pilot in the shoreline.

16           Currently, NRT 7 is in the shed, but we  
17 have no money to operate it. NRT 7 was destined to go  
18 to the mid-Atlantic to fill a hole between New England  
19 and Florida to give the official capability on the east  
20 coast. NRT 8 is destined to go to the Gulf coasts. So  
21 we have two Navigational Response Team units for the  
22 Gulf coast, in addition to the team that travels back  
23 forth between the Great Lakes and the Gulf. It gives  
24 us additional capabilities.

25           Next, we have storm surge forecast models.

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1 I mentioned that. VDatum tool allows to convert  
2 between multiple datums. The near shore bathymetry, I  
3 mentioned earlier. Vertical Datum improvement, height  
4 modernization. Supporting the storm surge modeling,  
5 infrastructure improvement, water level assessment,  
6 topographic data. The fleet is the construction and  
7 delivery of SWATH vessel not assured. It's in design  
8 now, but the future is in question.

9 Survey Technology Improvements: Certainly,  
10 technology changes very quickly. I think we can all  
11 relate to that. Multibeam sonars technology changes.  
12 These are instruments that are in salt water. It's  
13 expensive. It includes, side scan sonar, navigation  
14 systems and satellite data transmission. We would like  
15 to look for in the future to be able to transmit our  
16 data from the field.

17 Data Access: Alternate systems for  
18 disruption of land-based communications, such as CORS  
19 sites, lost communications. It's been very valuable to  
20 have communications with the site to get satellite for  
21 the response effort for the aerial imagery. Additional  
22 bandwidth to NOAA's Internet delivery of imagery.  
23 Again, being able to put it in and reflected out to the  
24 users.

25 Future Challenge: The challenge to NOAA is

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1 large. The support to MTS demand is not getting  
2 smaller. We are a maritime nation, based on  
3 competitiveness -- competitive market. And in the  
4 face of budget reality, this is very challenging.

5 The whole maritime community will be  
6 challenged for years to come, specific challenges  
7 include: 2,500 square nautical miles currently mapped  
8 per year, striving for the completion of 10,000 per  
9 year mapped. The 500,000 miles critical square  
10 nautical mile area is a huge area. We can't do it  
11 alone.

12 525 current ENCs, striving for 950. Again,  
13 the FY '06 budget was not kind to that. 13 ports  
14 currently installed that service 39 of the top 150 50  
15 U.S. ports. CO-OPS, 175 water level stations. Again,  
16 we would like to modernize it to provide realtime data.  
17 NGS, height modernization for the whole unit, not only  
18 MTS.

19 Currently, we're only able to respond to  
20 one spill of national significance. We are -- Again,  
21 in a hurricane or major event, if there were two major  
22 spills, the U.S. would be stretched very thin to  
23 respond to these events.

24 In conclusion, the hurricane season for  
25 2006 starts in less than five months. Partnerships,

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1 again, were critical in helping NOAA respond to the  
2 2005 season. NOAA is a link, as I mentioned earlier,  
3 in the larger NTS system, and its relationship to  
4 global competitiveness. In New Orleans, again, was  
5 closed for six months. I think the general public  
6 realized the story here. But it's up to us to send  
7 that story to our constituents and reflect that to  
8 Congress. Alberto, Beryl, Chris, these are the first  
9 three. Thank you. I'll take questions.

10 MR. DASLER: Captain, I was wondering --  
11 You mentioned the NRTs often have to do repairs to  
12 NWLON stations and get those online before hydrographic  
13 surveys were conducted. And I was wondering if NOAA is  
14 looking at the use of realtime kinematics (phonetic)  
15 GPS in getting those assets on the NRT, since some  
16 rather inexpensive eleague (phonetic) deployable type  
17 gauges, and a lot of districts have separation models  
18 that are doing RTK surveys in a lot of the harbors  
19 already.

20 MR. BARNUM: We are looking at RTK.  
21 Commander Derick Lane (phonetic), hydrographic  
22 technology program is very interested in that, but it  
23 comes down again to funding. We're trying to expand  
24 the resources. I mentioned this earlier in the piece.  
25 I didn't tell you what my piece of the pie is for

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1 (inaudible) and education is 168 million, but that's  
2 out of \$3.8 million. And that includes the aviation  
3 marine (phonetic) and service weather. We would like  
4 to see multibeam on all NRTs.

5 MR. LARRABEE: Steve, did you get any  
6 supplemental funding for Katrina?

7 MR. BARNUM: No -- I take that back. There  
8 was a digital camera. There was a P3 for hurricane  
9 reconnaissance, money for model, but not for the NTS.

10 MR. LARRABEE: That's hard to imagine. I  
11 mean, we can now get a better sense of why there's no  
12 money for other things.

13 MR. RAINEY: Captain, do you have a number,  
14 yet, on the cost to the programs that we can look at  
15 for that response, you know, the total cost. And from  
16 that, the impact on the programs? I mean, that was  
17 obviously a very large anticipated drain on the  
18 recourses. Do you have any sense, yet, of the  
19 magnitude on that?

20 MR. BARNUM: I don't have those numbers off  
21 the top of my head. Certainly, there were fixed costs  
22 that we were already incurring for the NRT and the  
23 ships. The cost above that includes overtime and fuel,  
24 and the replacement of damaged equipment. Certainly,  
25 the tide gauges, and certainly costs for redirecting

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1       recourses to events.

2                   What's not said is things that are undone,  
3       surveys that didn't get completed. And Thomas  
4       Jefferson was working surveys in New England right down  
5       the Gulf. I could get you those numbers.

6                   MS. BROHL: Captain, to follow up on  
7       Admiral Larrabee, how much did NOAA get in hurricane  
8       supplemental funding, total?

9                   MR. BARNUM: I don't know. Ted, do you  
10      know?

11                  MR. PARSONS: I can tell you NOS got zero  
12      dollars.

13                  MS. BROHL: So the gauges that were blown  
14      out from the hurricane didn't --

15                  MR. BARNUM: You're talking about a high.

16                  MR. LARRABEE: Steve, thanks. Let me call  
17      on this train of thought and tie back to what  
18      Secretary Keeney said earlier about the role of NOAA.  
19      What's impressive today this morning is there was a  
20      forecast about what could have happened or what did  
21      happen in New Orleans. In fact, it was forecasted to  
22      happen. And it keeps referring to the Homeland  
23      Security giving this --

24                   My point here is you don't get recognized  
25      for what you do. I assume that a lot of this came from

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1 NOAA. And here's this image problem. They don't know  
2 what to do. And I saw lots of good stuff here that I  
3 hadn't been aware of before. So my question to you is:  
4 Have you taken your goal briefing to commerce, for  
5 example? Have you taken it to OMB, for example?

6 MR. BARNUM: The high time mackers  
7 (phonetic) division is new within NOAA. It's slowly  
8 integrating it more towards commerce and  
9 transportation, having a larger role. The bunch takes  
10 the message to the constituents.

11 These services are connected and looked at  
12 a whole, to be supported as a whole, and how they  
13 support. I know in the CMTS meeting that was held back  
14 in November, the Secretary was engaged and the  
15 secretary knew. Talked about the opening of ports. So  
16 it's good for him to hear that, understand the role if  
17 NOAA and services to commerce and transportation.

18 MR. KEENEY: Steve, just to follow up on  
19 that, I would like to hear from you some of things that  
20 you you've been doing recently with regards to  
21 underscoring the importance of the connection between  
22 the navigation services, the transportation, the  
23 forecasting, and transportation and commerce,  
24 particularly with the idea that if entities and  
25 agencies and OMB and the Hill understand the

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1 connection, the value, say opening the ports of certain  
2 services that are available.

3           It seems to me that you're going to be able  
4 to much better tell your story and connect the dots.  
5 And as Admiral Weust said, it is also, at the same  
6 time, underscore the importance of services that NOAA  
7 is providing to the nation regards to transportation  
8 and commerce. Could you just tell us a little bit  
9 about what you're doing in trying to sort of push the  
10 envelope there?

11           MR. BARNUM: I've been in the job for three  
12 months, but in that time, part of what I've been trying  
13 to -- my song, and again, this is -- I am competing  
14 within -- certainly within educating other constituents  
15 at NOAA to understand certainly the NTS's role and what  
16 it brings to NOAA, in the underlayers and other  
17 service issues. That's one role.

18           The other is certainly through our  
19 Department of Commerce and understanding of NOAA's  
20 contribution to the economy and the competitiveness and  
21 how important the MTS gives to our nation. We are a  
22 maritime nation. And we are -- We depend on that for  
23 our economics of survival. It's -- it's a message that  
24 we anticipate doubling the trade is not out there, and  
25 people need to wake up to that.

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1 I was at a Transportation Research board  
2 meeting yesterday, when I was on a panel talking about  
3 surface weather, its importance to service  
4 transportation. And in that venue I had the  
5 opportunity to talk about the larger picture of this  
6 anticipated doubling trade on a ship, and how we're  
7 going to get that product onto the integral (phonetic)  
8 connection in delivery it to heartland.

9 The folks weren't looking at that. They  
10 were looking at road, weather, in respect to clearing  
11 snow and how much salt to put down and commuter. Not  
12 looking at how we're going to get this product from our  
13 ports to the Wal-Mart in Utah.

14 MS. DICKINSON: Steve, you mentioned aerial  
15 photography, which I think would be incredible. And I  
16 think it's kind of another example where it reached  
17 probably millions of people, and they may have not  
18 known where these images came from. They were showing  
19 up on our website. Can you talk just briefly about  
20 what you did with Google on that, how that worked?

21 MR. BARNUM: I'm going to defer that  
22 question to Mike. He's the expert on that.

23 MR. ASLAKSEN: Yes, ma'am. Very early on,  
24 we -- we, of course, interacted with lots of folks to  
25 get requirements as far as where to fly and along the

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1 line. Google had stood up, what was called Google  
2 Earth at the time, which is kind of a new  
3 interactive -- I'll call it interactive GIS, online  
4 interactive GIS system.

5 So the night of our first flight, we  
6 actually deployed the first day after the storm -- and  
7 we have a clip -- most of Mississippi on that day. We  
8 started talking -- They contacted us directly in  
9 junction with NASA AIMS (phonetic). And we worked  
10 pretty diligently through the night with Google, an  
11 NASA AIMS in order to give our data in the format  
12 presented on Google Earth.

13 The outcome of that was that they developed  
14 an automated system to grab our data as soon as we  
15 posted it, and displayed it to Google Earth, but the  
16 big winner in all this was all the federal response  
17 agency in that area were given free licenses (phonetic)  
18 of the full Google Earth package with this imagery in  
19 order to do damage assessment and search and rescue.  
20 Lots of different applications.

21 But Google Earth was one of -- one of the  
22 private sector folks that grabbed it. It was Global  
23 Explorer (phonetic), as well as some private companies  
24 in contract -- under contract to FEMA, and the Corps of  
25 Engineers that they actually grabbed the data and used

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1 it, rectified it and used it for other many, many other  
2 applications that FEMA is responsible for. Steve,  
3 thanks to the technology, I did find out there's -- at  
4 this point in time, there's 80 million hits to the  
5 Katrina site alone.

6 MR. LARRABEE: The point you made that  
7 stuck with me is re-opening the ports with PORTS.  
8 That's the first time I've heard it. I'd be interested  
9 to hear what our Panel have to say about that, as  
10 making that a national reason why we should have more  
11 and better support for the system.

12 You know, the problem -- I think Tim  
13 brought up this morning about the issue in Tampa of  
14 economic return. That's a double-edged sword, as we  
15 talked about yesterday. You know, Congress who called  
16 that's going to return eight to one on your dollar, and  
17 Tampa is going to pay for it, and there's -- You can  
18 make an argument to this, but that's the truth. We're  
19 talking about a national issue now of opening all of  
20 our ports, and that's the first time I've heard that.  
21 We probably ought to do something with that.

22 MR. PARSONS: I believe this afternoon when  
23 Captain Morris presents on behalf of Houston Pilots, he  
24 will certainly bring to light the importance of the  
25 PORTS system and their operations. I might add that

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1 while NOS, the line office, both of NOAA's navigation  
2 service programs reside received no funding in the  
3 supplemental.

4           There were several FEMA mission assignment  
5 tasks to the Navigation Services Program, but they were  
6 primarily to reimburse contractors for the work that  
7 was done in support of that, with some of the money  
8 going to reimburse marine and aviation operations for  
9 additional fuel expenses, which were certainly not  
10 budgeted for. But little to none of the dollars were  
11 used at the direction of FEMA for actual response  
12 activities by these agencies themselves.

13           MR. BARNUM: Anybody else? Well, I'll be  
14 around all day, so any other questions, feel free to  
15 ask me. Thank you.

16           MR. RAINEY: Thank you very much. At this  
17 time we'll go ahead and take our break.

18           (Break was taken.)

19           MR. PARSONS: As we've indicated on a  
20 number of occasions, the co-star of the Corps of  
21 Engineers that made the response in the Gulf of Mexico  
22 a success is Commander Rawson. Commander Rawson has 18  
23 years of active in the Coast Guard. He is currently  
24 the assistant chief, Chief of Prevention at U.S. Coast  
25 Guard sector in New Orleans.

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1           In that capacity, he is responsible for  
2 vessel safety and vessel inspection, marine casualty  
3 investigations, and vessel traffic services. He's  
4 currently tasked with completing a FEMA mission  
5 assignment to clear navigable water in channels in the  
6 Katrina related, vessels and debris from Louisiana.  
7 That, in and of itself, is probably a monumental task  
8 beyond just response to the initial events. With that,  
9 Commander Rawson.

10           MR. RAWSON: Thank you, and thank you for  
11 the opportunity to come here to speak. And I do look  
12 forward to being able to give my opportunity to present  
13 some of the experiences that we've had, and taking and  
14 receiving various questions, and hopefully offer advice  
15 into the way the Coast Guard performs some of these  
16 response missions.

17           I'd like to talk today mostly about just  
18 purely the responses that the Coast Guard has done in  
19 the New Orleans area in response to Hurricanes Katrina  
20 and Rita. The overall program Captain Barnum did was a  
21 good job in presenting all the different pieces that  
22 NOAA was involved with, and their piece of the program.  
23 I just want to touch on our own experiences on how we  
24 dealt with some of the issues and how we had some of  
25 our relationships with NOAA.

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1           As I said, I am in the Coast Guard sector  
2 of New Orleans, which is the capital port office that's  
3 responsible for New Orleans. It includes the Morgan  
4 City in Homa (phonetic). So it goes from all the way  
5 around Calcasieu Parish all the way east to the  
6 Mississippi border.

7           It used to go farther than that out into  
8 Mississippi, but after Katrina, because of the amount  
9 of issues that were being addressed and the way that  
10 FEMA was breaking this down by state, we accelerated  
11 our pace of boundary changes. And New Orleans only  
12 goes to the Louisiana border now.

13           My job at the Marine office, that sector  
14 now, is in the preventions department. What we do is  
15 do the waterways and management, the ports and waterway  
16 safety engaged in navigation, as well as the vessel  
17 protection. My own background is as a marine inspector  
18 and vessel technical expert.

19           So one of my primary jobs has been on  
20 salvage. There are numerous cases of vessels grounding  
21 the Mississippi River, how quickly we can remove those.  
22 And my job is to come in as a salvage engineer and  
23 review the salvage work that's going on there to make  
24 sure that we get those obstructions cleared in a speedy  
25 manner as possible. That gives me the opportunity, as

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1 Captain Parsons mentioned.

2 At this point now, I've been designated  
3 full time to work on the wreck vessel and debris  
4 removal following Katrina, which is, right now, about  
5 \$75 million directly for this mission by FEMA to effect  
6 that waterway clearing. I'll talk a little in the end  
7 about how that mission works and how we've been using  
8 various assets around us to help us with that.

9 Our office is located in Downtown New  
10 Orleans. I literally look right over the top of the  
11 Superdome where I work. And had a continuity of  
12 operation plans in effect when a hurricane was  
13 scheduled to hit into the New Orleans area. We put  
14 that into effect when we evacuated up into Alexandria  
15 with our higher command post in order to stand up  
16 operating.

17 It turns out for Katrina, I was very  
18 fortuitous because all of our logistic ties, all of our  
19 communication ties were completely severed, and we had  
20 to recreate those up in Alexandria. A very challenging  
21 time, but one of the things -- The reason we're able to  
22 have a lot of success was we took with us some of the  
23 other liaisons and people that we deal with all the  
24 time.

25 For example, NOAA has the scientific

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1 support coordinators in-house with us, which greatly  
2 facilitated our ability to work within the NOAA system  
3 and said, "Okay. This is the specific information we  
4 need", whether it's mapping services, wether services,  
5 haz mat coordination. We had personnel on site with  
6 us, and we were able to use them to get the information  
7 we needed and execute that piece of mission, and the  
8 rest of the search and rescue mission and all just  
9 continues to grow.

10 As we talked about a little bit, New  
11 Orleans is a -- is very much a central port. It's very  
12 vital. We have major crossroads for the east and west  
13 to the ICW (phonetic), the Mississippi River, the  
14 exchange ground for the agricultural products out of  
15 the Midwest to overseas. In my capacity, as the  
16 waterways management piece of it, as -- you have the  
17 waterway still closed, the Mississippi River still  
18 closed.

19 As Captain Barnum mentioned, the Department  
20 of Agriculture was pressuring us to move and open up  
21 that river. I was one of those ones on the other end  
22 of the phone from the Secretary's office, "We need to  
23 get this open." It was about the coordination, where  
24 we didn't have the coordination we had with the various  
25 agencies, the Navy, the Corps, NOAA, private industry,

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1 whoever responded to find out what exactly status we  
2 had because we were just located from the location. We  
3 never would have been able to open up as quickly as we  
4 did.

5 Just quickly, I'll go through some the  
6 stages that we went through in terms of pre-storm  
7 activities. From the forecast, we started notifying  
8 our ports and industry in New Orleans of a potential  
9 Category One Storm that could affect us on Thursday.  
10 As the forecast increased and we got closer to it, we  
11 continued to issue more notifications.

12 We started putting restrictions on. So by  
13 Saturday, on the 27th, at 1:30, in conjunction with  
14 working with the Pilots Associations, we actually asked  
15 that the southwest pass the entrance to the Mississippi  
16 River be closed to all deep draft traffic. By Sunday,  
17 a better picture of what exactly the storm was going to  
18 do. We all had a little better idea of what the  
19 impacts could be.

20 We had already closed all the waterways  
21 within New Orleans area. That includes the Gulf  
22 Intercoastal Waterway through our entire zone; Mile 60  
23 East Harvey Locks (phonetic), which is out near the  
24 Alabama border, Mississippi/Alabama border, all the way  
25 up to 177, which extends to the western part of the

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1 state.

2 The Mississippi River all the way from the  
3 mouth up to Mile 507. Again, that's the extent of our  
4 entire zone. The Mississippi River, Gulf, the major  
5 shipping channels which allows vessels to come in  
6 directly into the New Orleans area without going to  
7 through the Mississippi River.

8 The alternate routes, the Port Allen  
9 Alternate Route, Atchafala Alternator, either channels  
10 that allows us commerce to move from the Mississippi  
11 River down into the Gulf area, and spread out into the  
12 Gulf of Mexico. All of those routes had to be closed  
13 because of the impending storm that was coming through.

14 The next picture shows -- this is just an  
15 output from our Vessel Traffic Service taken using our  
16 GIS equipment and AIS of what vessels were in the area.  
17 This is a section of the river just below New Orleans.  
18 It's actually where the Inner Harbor Navigation Canal  
19 is. That's the cut that comes off where the ICW moves.

20 It's just to show that by the time we came  
21 up on Sunday evening, the only thing that was left in  
22 the river were the smaller boats that were trying to  
23 winter-over or storm-over in some of the more localized  
24 areas. There's some pictures of some vessels taken  
25 after the storm (indicating).

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1           Immediately after the storm passed we had  
2 overflights go up. Captain of the ports went up on a  
3 helicopter oversight to get an idea of what the entire  
4 river looked like. He came back with just stories of  
5 massive damage. Barges all over the levees, vessels  
6 thrown up on the dock, bridges out in numerous places.

7           Somewhat interestingly, he didn't really  
8 report too much on flooding because we all expected  
9 flooding to be in New Orleans because of the lack of  
10 pumps when they went out. So our focus was strictly on  
11 the waterways and making sure what was the status of  
12 the waterway, and what would it take to be able to open  
13 those up.

14           From that initial overflight, we had  
15 already had a plan in effect to open the river up as  
16 early as possible to tug and barge traffic. What that  
17 allowed us to do was, given the size of the  
18 Mississippi, we weren't too concerned with obstructions  
19 that would block a tug and barge going down, but what  
20 it would do is give us more eyes out on the water.

21           We had a system in place to call local  
22 towing companies to report that back to us. Tell us  
23 what you see. They would do some pathometer (phonetic)  
24 surveys that were they were running up and down. Tell  
25 us what are our particular concerns. And could factor

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1 that in, try to prioritize where we thought would need  
2 greater emphasis.

3 We were also starting to collect various  
4 other surveys that had already been pre-planned and  
5 were in effect. So we were starting to be able to get  
6 some of the waterways open by Tuesday. Probably one of  
7 the primary areas of concern -- we talked a little  
8 about that in the earlier presentation -- was on the  
9 opening of the west corridor, the ICW.

10 We all know the gas prices and everything  
11 else started going up, and we needed to restore that  
12 corridor for the ability to bring the barges from  
13 various refineries out to the storage area for  
14 distribution. So one of the biggest priorities was  
15 opening up that ICW. We were able to do that for  
16 industry sources, Navy sources, contract sources, NOAA  
17 sources to do some of those surveys and work our way  
18 through those.

19 By Friday, using mostly the CORS work that  
20 had done a centerline survey of the Mississippi River,  
21 we were able to open up the Mississippi River to deep  
22 draft traffic less than 35 foot. This was very  
23 important because by this time, the search and rescue  
24 mission was very important and a growing need.

25 The logistic requirements were just

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1 unbelievable, and we needed to be able to get those  
2 large assets to supply water, power, personnel,  
3 lodging, transportation. And we needed to be able to  
4 get the water open to do that.

5           This was somewhat unusual when we deal with  
6 post-storm cover because normally when you're up with a  
7 storm and we're dealing with the Mississippi River, our  
8 primary concern tends to be around the silting on areas  
9 where you have water coming in and placed silt in the  
10 areas where it wasn't there before, or not as much as  
11 what we expected.

12           But due to the amount of debris, barges,  
13 vessels that were in the way, we had no reasonable  
14 expectation that there wasn't submerged barges in the  
15 river as well. So what we needed to do was do a  
16 graduated approach. On the basis of the centerline  
17 surveys done by the Corps early. We were able to say,  
18 yes, we know that the centerline is open for a deeper  
19 draft.

20           But with the loss of aids to navigation --  
21 below the city of New Orleans there were 70 percent of  
22 them aids to navigation were lost. We worked with that  
23 that's what we're going to be able to stay within that  
24 centerline area. So we knew we needed to move forward  
25 with more surveys.

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1           This slide kind of goes through more of the  
2 details of how we opened certain areas and the time  
3 frame on when we opened them. But what we're seeing is  
4 that a great many of these surveys and the work that  
5 were being done, in terms of the opening, was  
6 concentrated on the areas where we knew we had issues  
7 before.

8           It was much easier to tie up either the ICW  
9 or baptiste collette or one of these other small feeder  
10 waterways. So therefore, there was more access in  
11 place and there were more pre-programs that go into  
12 those areas to go and do the clearance activity. But  
13 what that didn't do was that didn't really give us  
14 enough confidence to be able to open up the Mississippi  
15 River because, again, we didn't know on the extent of  
16 the submerged barges and the other vessels that were  
17 out in that area.

18           This is where we really started depending  
19 upon the scientific support coordinator and  
20 coordinating, bringing in as many different information  
21 sources for us. This is actually a NOAA slide that I  
22 put in intentionally to show. As we came through we  
23 realized -- we got to the feeder with waterways opened  
24 up, we still need to support the Mississippi River.  
25 We needed to get a more coordinated approach.

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1           And we brought in various teams, three of  
2 the NRTs that worked in the area. We show a previous  
3 slide how they went pretty much from Baton Rouge all  
4 the way down to the mouth using the NRTs, and one of  
5 the largest vessels, the Davidson. We had the Navy do  
6 some of that work. We had the Corps doing some of that  
7 work. We had private contractors doing a lot of these  
8 survey work.

9           And then there was a massive undertaking in  
10 coordinating and interpreting the data that was coming  
11 back. The volume of data in terms of different  
12 contacts we were identifying to be followed up with  
13 phenomenal. It wasn't just underwater surveys in the  
14 channels. It was obstruction on side of the river.

15           One of the key areas that assisted us in  
16 effecting the ability to open up the waterways as  
17 quickly as we could was having those resources  
18 available to us on a short-term basis. The NRT was  
19 very quickly available to us. The Davidson was able to  
20 come in and start on the mouth of the river and worked  
21 their way up.

22           And the other piece of it, which was very  
23 important to us, was the Navy provided us a  
24 hydrographer on staff with us at the command post in  
25 Alexandria. What this did was we had a whole lot of

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1 technical data that all these survey teams are putting  
2 together; somewhat in different formats, somewhat in  
3 different levels of analysis.

4           And we talked earlier. Sometimes we had  
5 tide stages, sometimes we didn't. So for those of us  
6 that were more on the operational side, we couldn't  
7 interpret that in a quick and easy manner. That's one  
8 of the areas where it was very helpful having the SSCs  
9 (phonetic), Rick Fletcher from Captain Parsons' office,  
10 and the Navy hydrographer on staff with us to be able  
11 to interpret this for us, identify what we thought  
12 should be actionable items, which ones weren't going to  
13 be too much of a concern.

14           And then the Coast Guard could go back to  
15 its role to try to notify the industry of these things,  
16 work with them to let them know what the situation was,  
17 and try to risk manage the whole process, and see when  
18 we could open the waterway in a safe manner.

19           The next couple of slides talk about some  
20 of the stint of the aids to navigation, and  
21 how -- the effect on that. We did open up the river up  
22 to limited depth to support the Navy vessels and some  
23 of the other support vessels into the river, but it had  
24 to be done during daylight only.

25           As I said before, below the city of New

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1 Orleans we lost over 70 percent of the aids to  
2 navigation that were in place, and it took a massive  
3 effort from our aids to navigation team, and the  
4 contract aids to navigation team to bring those back  
5 in.

6           These are just more details, specifically  
7 into areas of the Mississippi River as to where some of  
8 the aids were lost and where we had concerns. We had,  
9 in effect already previously, agreements and working  
10 with the pilot and the Office of Aids to Navigations at  
11 the 8 District where critical areas of aids to  
12 navigation were, so that we could identify it if we had  
13 outages in certain areas, how would that affect us, how  
14 much traffic could we let through in areas, if we  
15 wanted to do restrictions, such as one-way transit only  
16 during daylight hours. So we had a lot of that  
17 pre-planned into it, and we could then target where we  
18 could send our teams.

19           Once we got above algiers point, which is  
20 essentially the city of New Orleans, again, the aids  
21 time was significantly less. The expectation of  
22 submerged barges into the river was significant less,  
23 so we were able to open that up much quicker, be able  
24 to allow transit -- inter-float (phonetic) transits for  
25 the deeper draft tug boats so they could continue to

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1 load cargo.

2 Summary: On the next page of the aids to  
3 navigation. The other significant influences that we  
4 were dealing with was we were trying to balance all  
5 these issues of the waterway was the massive pollution  
6 response that had to be active. The next few slides  
7 I'll run through real quickly. But this is a summary  
8 slide. Just talking about some of these major spills  
9 that we had to address and to the various refineries  
10 and storage areas along the Mississippi River.

11 It was a massive overtaking. We're talking  
12 somewhere on order of around eight million gallons of  
13 water level that were lost during that time. Some of  
14 these actions are still ongoing. Most of them are in  
15 the final phases of that.

16 The next few slides are just some specifics  
17 of how we recovered some of the oil and where it ended  
18 up. This is Murphy Oil, the one that was quite out in  
19 the front, in the media side because of the impact with  
20 local residences was quite heavily.

21 The tank in this picture right next to it  
22 is residential. They were impacted both by flooding,  
23 several feet of flooding, and then oil on top of that.  
24 As you can imagine, that was quite an impact in the  
25 area. Some of these are farther south in Plakamin

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1 (phonetic) Parish, which is now towards the mouth of  
2 the river. As you can see, the volumes are still very  
3 significant. If I remember correctly, about 85,000  
4 barrel storage tanks. These are more details  
5 (indicating).

6 Finally, I'd like to move into one of the  
7 current activities that I'm involved with, and will  
8 probably stay active through the end of the year at  
9 least. The Coast Guard has been requested by FEMA to  
10 enact the removal and salvage of vessels from the  
11 navigable waters and channels of Louisiana. To date,  
12 we've identified more than 5,000 commercial and  
13 recreational vessels that could potentially have to be  
14 removed.

15 We are only responsible for pulling the  
16 ones out of the navigational channels. And many of the  
17 high risk ones, the ones that were in the Mississippi  
18 River that were affecting the navigation have already  
19 been removed. They were moved in the earlier stages,  
20 either by the owners, by commercial salvagers under  
21 contract that were directly with us, or done through  
22 this process from FEMA where we were working with them  
23 on a reimbursement-type basis to clean out the  
24 waterway.

25 As of now, we're looking at probably about

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1 1,500 or so vessels that still remain into the  
2 southeast Louisiana area that we still need to either  
3 work through the owners, have them remove them, or work  
4 through a consortium of salvage companies that will  
5 work through the removal of them.

6 This picture (indicating) shows an area  
7 around Mile 52 of the Mississippi River, and it gives a  
8 good idea of why we had such concerns with the bottoms  
9 of the river. There were so many barges that were just  
10 strewing everywhere up on the levee. Many that were  
11 out into the water. You could see a piece of that  
12 still sticking up in the water (indicating). And we  
13 didn't know how many of them would be on the bottom  
14 that were potential hazards for the vessels coming in.

15 In this mile, there was just over about  
16 120 -- if I remember correctly -- barges that were  
17 strewing out. The way barges are normally laid up,  
18 it's not always easy to track down exactly how many of  
19 them were in place at one time. They have records of  
20 them. It's constantly a dynamic changing process. So  
21 to the number of how many is not always right.

22 We can get close, but when you start asking  
23 about what happened to this particular vessel, they  
24 can't always give you an answer. So you couldn't just  
25 go out and try and do an accounting to say which ones

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1 are there. We needed to do some other work to find out  
2 was there anything else impacting into the water land.

3 So far, within 1,000 vessels in our area  
4 have been salvaged. Our mission has been salvage. We,  
5 ourselves, and the Coast Guard contract have done over  
6 400 using assets such as this one, the salvage  
7 operations that we're working with. We have on staff  
8 with us the scientific support coordinators. I have  
9 one assigned full time to work with my office in New  
10 Orleans. One of the reasons for that is we need to be  
11 able to interpret a lot of the various data we have  
12 from the underwater survey.

13 We need to make sure that a lot of these  
14 salvages that are occurring out in the  
15 environment-sensitive areas are being done in a  
16 responsible manner. The SSCs have also been charged  
17 with verifying, according to the State Historic Land  
18 Preservation Act, that we are not disrupting historic  
19 land. We have several older ports in the area right  
20 outside of the Mississippi River, barges that were  
21 impacted in that area.

22 These are two, apparently, larger than  
23 200-foot vessels that ended up on the road  
24 (indicating), the main highway down in the Byan  
25 (phonetic) Parish, Highway 23, around that area. Like

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1 I said, at this point we're still looking at over about  
2 500 vessels that we need to recover.

3 It's the largest salvage operation in the  
4 history of U.S. that we're working through right now.  
5 And the funding, we've been promised around \$85 million  
6 to do this work. We also have work on the levee, put  
7 up on the levees with the Corps of Engineers. They can  
8 start reconstructing the levees down in this area.

9 The other part of this mission, in addition  
10 to the vessels, is a debris-removal process. When FEMA  
11 asked us to do this work, it wasn't just removal of  
12 vessels, but they needed all of the debris removed in  
13 the navigable water. That is also a massive  
14 undertaking. In various places we have old buildings,  
15 hundreds of cars, all types of pieces of structures,  
16 trees, in many cases, marsh. Marsh is literally picked  
17 up and moved into some of these waterways. That all  
18 had to be cleared out.

19 And that is a long-term process, and we're  
20 trying to work through and figure out how can we better  
21 effect that work, how can we work through all the  
22 different agencies, how can we get enough contractors  
23 to put all that work together.

24 A significant part of that is how deep are  
25 we -- do we need to verify the debris in the area?

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1 Just under my definition of navigable water -- which is  
2 a limited definition of navigable water, because  
3 everything south of I-19 is navigable -- we needed to  
4 restrict what the definition of navigable was. We  
5 worked with FEMA to do that. But what that still  
6 leaves us is just about 1,400 miles of waterways, many  
7 of which are small bayous and slews that lead up into  
8 fish houses and ice houses and fuel docks for  
9 commercial fishermen.

10 Not many are federal projects for dredge  
11 work. Some of them are state owned, some of them are  
12 federal owned, some of them might be private owned, and  
13 we need to work our way through all of those. In order  
14 to make sure we've actually completed our job, we need  
15 to have some level of survey to be done to do this.

16 That's one of the issues that's ongoing  
17 right now, to figure what level of survey has to be  
18 done, what level can be done, given the money and time  
19 constraint that we're under, where are the most  
20 critical areas that we need to open up, where are the  
21 ones that -- if we open one backup, the fisherman can  
22 work their way and find another route to get where they  
23 need to go. That's going to be an ongoing issue that  
24 we're still working.

25 This slide (indicating) depicts where --

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1 Some of these boats -- Again, some of these are fairly  
2 significant size boats, 65-foot steel whole vessels,  
3 100, 120 tons sitting out in the middle of the marsh  
4 that we don't exactly have access to. The questions  
5 are: How are we going to remove vessels from that area  
6 without causing more damage, and how are we going to  
7 proceed with that type of operation? Again, that's an  
8 area where we rely on our NSCs.

9 Another NOAA slide (indicating) because we  
10 rely heavily on what they've been able to provide us  
11 has been on some of the aerial photography and visual  
12 depictions what is out in that area. One of the  
13 problems -- not problems, but one of the facts of  
14 southeast Louisiana is that the waterways are  
15 constantly changing. Roads are being cut in, roads  
16 aren't there anymore that used to be. And this is all  
17 before the storm.

18 We're trying to explain to a bunch of  
19 contractors that come in that "we need you to go to  
20 this particular area." We can't refer to it by  
21 waterway names because it goes by four or five  
22 different names, depending on what locale you're  
23 talking about. But the imagery that we had has been  
24 just invaluable to us to be able to depict. "This is  
25 where you need to go. We need you to go to this area.

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1 We need you to go pick up this boat that's sitting in  
2 that area."

3 This is an example of one area in areas.  
4 This is Empire, Louisiana. It's an imagery that we got  
5 off of a website right off of NOAA. And what we've  
6 done since then is we've documented all the vessels  
7 that were grounded, stranded, turned upside down,  
8 whatever it is, with a case number. Plotting those  
9 onto an imagery so we know where we stand.

10 And then what we further did was identity  
11 them by color codes. If it's green on this color  
12 code -- and I realize it's hard to see on this slide --  
13 if it's green on there, work still needs to be done.  
14 If it's the orange color, that's work that we've  
15 already completed and moved out of the area. It's  
16 either by us or the owners have taken care of that.

17 But that type of imagery and that type of  
18 ability to tell a contractor, "I need you to go into  
19 that specific canal," which doesn't have a name, just  
20 knowing by the name of the fish house, which is no  
21 longer there. It's been invaluable to have that  
22 ability to go in and identify where we're going.

23 A more personal note piece of it, as I  
24 said, my office was located in New Orleans. We had to  
25 relocate out to Alexandria during the storm period. As

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1 the situation progressed and the search and rescue  
2 grew, and the lack of communication and everything  
3 else, we were all working these 20-hour days trying to  
4 support and get fuel and get helicopters and people  
5 moved out and everything.

6           Meanwhile, in the back of all of our minds,  
7 we didn't know the status of our houses were. In the  
8 end, once we finally got out of this, we found out  
9 about 70 percent of the 800 people attached to the  
10 sector of New Orleans, houses had a significant or  
11 major damage. Over 50 percent lost their homes and had  
12 to be relocated into hotels.

13           But we're up there working 20-hour days in  
14 Alexandria, lost from everybody else. And when we  
15 first started hearing about the web having these NOAA  
16 images on it, it just became a progression of people  
17 moving over to those computers so that we could find  
18 out what was going on. It gives you a little peace of  
19 mind. At least I know what the status of my house is.

20           Not only on the professional side in terms  
21 of the imagery that we're able to use, but just being  
22 able to know what the status was. That did a lot to  
23 boost our morale to keep our folks working through to  
24 know what was going on.

25           And with that, I want to go quickly through

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1 the operational piece of it so we could open up any  
2 kind of questions that is more directed to the concerns  
3 that the Coast Guard came across and how we prosecuted  
4 some of these.

5 MR. PARSONS: Questions?

6 MR. LARRABEE: Great presentation. It  
7 looks like you have a lot more to do. You certainly  
8 have been diverted from your day-to-day operations.  
9 How are you continuing to do the normal job that you  
10 were being paid to do before this event on top of all  
11 the activities we just saw?

12 MR. RAWSON: Well, the first issue has been  
13 just making sure that we continue operation. And  
14 having, out of the four search and rescue stations that  
15 were in our sector -- Grande Isle, Venice (phonetic),  
16 New Orleans, and Gulf Port -- three of them sustained  
17 complete damage. We had to provide the logistics in  
18 order to get those people in hotels, get whatever they  
19 needed.

20 That has been a significant part of our  
21 reconstitution efforts. In terms of a manpower, once we  
22 were able to get those stations re-manned, we were able  
23 to get like, say, 50 percent of our staff set up in  
24 hotels, set up into these areas so they could do their  
25 work. All their families were taken care of because

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1 they're located all around the country now.

2           We were able to really do our mission. So  
3 I would say at least since mid-November we have been at  
4 almost 100 percent operational capabilities. The aids  
5 to navigation mission, which was huge, because of the  
6 loss of the aids, we nearly completed that work. And  
7 that's been done, again, since the mid-November time  
8 frame.

9           In terms of prosecuting the mission  
10 currently, what's happening is we've gone out to other  
11 units. Right now I'm in charge of a group of about 40  
12 persons that come from all the other Coast Guard units.  
13 Literally, from every deep unit.

14           The Coast Guard has sent people down to  
15 assist us with that. And I am the only person from the  
16 sector New Orleans that is engaged in that operation.  
17 And that's because our mission hasn't gone away. We  
18 need to maintain that. We've had to take in from other  
19 resources.

20           MR. RAINEY: Thank you. Could you describe  
21 a little bit of the process at how the Coast Guard  
22 allocates the limited federal survey resources, and how  
23 you prioritize, you know, the utilization of those  
24 across the mass and scope?

25           MR. RAWSON: There are various levels that

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1 we go through to try to identify the priority area. In  
2 most cases, what we are doing is sitting down and  
3 industry meetings, going through and identifying with  
4 the ports, with the users, with the pilots to identify  
5 where those areas you guys have concerns with, where we  
6 -- that we need to support this particular piece of  
7 infrastructure.

8 We take that in by industry debates, have  
9 various councils that we put together so we can discuss  
10 where the highest priority issues are. Then we put  
11 together a contingency plan. As we go through these  
12 areas, we can see these are the areas we need to make  
13 sure needs to get done.

14 One of the things we found during this  
15 particular incident was our worst-case scenario,  
16 probably didn't go as far as what we're talking here,  
17 again, because I don't think any of the plans that we  
18 had talked about had envisioned such a need to do a  
19 survey on the Mississippi River itself. So that really  
20 wasn't a prioritized waterway. It was just assumed by  
21 everybody that it was the number one priority, but we  
22 didn't have plans in effect to actually survey that.

23 MR. RAINEY: Can I ask one other question?  
24 It's a tremendous scope of this, and you talked about  
25 not only the vessel removal but also the debris

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1 removal. I'm looking forward to that ahead. And we  
2 noted that we had, I think, at least three of the NRTs.  
3 In other words, that's half of NOAA's entire capacity  
4 in the country of a Navigational Response Team.

5 And I'm wondering, as we move forward --  
6 we're still faced with surveying -- if you feel like  
7 there's enough survey capacity, or if there are any  
8 plans from the Coast Guard, I don't know if there's any  
9 supplemental funding or anything, but to try to  
10 prosecute all the service that need to be done. Just  
11 kind of a needs versus capacity. If there's any, you  
12 know, ability to expand the capacity.

13 MR. RAWSON: That's an ongoing question we  
14 continue to ask; not just in the world of survey, but  
15 how do we balance the pollution response equipment, the  
16 salvage equipment. There's a cost to maintaining these  
17 equipment. And if you don't go through those water  
18 scenarios, you have to say who you really want to have  
19 that fixed cost in place when we don't need to use  
20 those all the time.

21 For this particular incident, because it  
22 was in the Gulf where there are normally a lot of  
23 assets available, we had quite a bit of assets to pull  
24 from. The offshore industry extensively uses survey  
25 equipment and surveying contractors which, although not

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1 directly related and tied to us during post-incident,  
2 we were able to draw from.

3           And then in my own opinion, working with  
4 the way that the Coast Guard looks at a lot of these  
5 things, rather than trying to stockpile a lot of  
6 additional assets, one of the better ways to do that is  
7 to make sure you maintain your relationship with all of  
8 these stockpiles that are out there so that when you  
9 have an incident that exceeds your previous  
10 expectation, you have the ability to go out and pull  
11 those in as needed. In this case, that worked really  
12 well. That's what we're doing both on the survey side  
13 as of September, and what we're doing now. There's  
14 simply not enough salvage capacity.

15           MR. RAINEY: And then to take advantage of  
16 those vessels of opportunity, were you able to contract  
17 them through the oil fund, or did you have existing  
18 vehicles in place to execute those contracts to get the  
19 private industry support?

20           MR. RAWSON: I'm probably not in a good  
21 position to answer a whole lot on that. Our primary  
22 funding vehicle for those type of incidents was through  
23 the oil fund. We had a lot of discussions. And we  
24 did, in fact, do many assessments. I'm not sure if we  
25 did the water-borne survey assessment. I know we did

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1 the aerial (phonetic) assessment. We've gone out  
2 looking for pollutions. In order to use that fund it  
3 has to be related to the pollution side.

4 We were able to use various other sources,  
5 whether it was through the Navy, who had contract  
6 mechanisms in place to pull people in. We requested  
7 the Navy to do this work under other funding  
8 instruments, and they could do the contract as well as  
9 through NOAA, and bring some of their resources in to  
10 do those work. The Coast Guard, itself, doesn't  
11 maintain or hasn't maintained that contract or  
12 capability.

13 MR. PARSONS: If I could ask one last  
14 question before we move on to our next speaker. We  
15 tend to focus a lot on near-shore and in-shore  
16 activities, but could you address briefly the -- I know  
17 that John Weust addressed it, from API, as well as this  
18 afternoon. The offshore infrastructure, I read  
19 anywhere from 65 to 8,500 pieces of infrastructure  
20 offshore.

21 Does the Coast Guard have a comfort level  
22 that they knew exactly what was out there before the  
23 hurricane? And, consequently, do you have a good  
24 feeling? You know what's missing or what's been moved  
25 since the passage of the hurricane?

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1           MR. RAWSON: In many cases, most of the  
2 assets that are in the offshore, within the offshore  
3 area, don't fall specifically within the Coast Guard  
4 realm. We deal with floating assets, the potential  
5 platforms and whatnot, that are very far from shore.  
6 But when you get in the pipelines, it's a fixed  
7 platform, we don't carry that type of information. We  
8 rely on the same relationships with mineral (phonetic)  
9 managing services who maintain the extensive network of  
10 what is out there, where their platforms are, and they  
11 continue to work with the industry.

12           One of the areas that we found was lacking  
13 was once we got off the outer continental shore  
14 areas -- in other words, into the three miles areas --  
15 that's where we didn't have nearly the same  
16 information, and the pre-storm knowledge on what was in  
17 place. Offshore that, we had a good knowledge of what  
18 was there, and it just became a difficulty in how you  
19 survey that vast area, how you prioritize those vast  
20 area. Near shore -- and I'm talking about the  
21 three-mile boundary -- it became much more difficult to  
22 know what we had.

23           UNIDENTIFIED SPEAKER: I do have the  
24 numbers on that, but I can give it to you this  
25 afternoon.

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1 MR. ASLAKSEN: Commander, thank you for  
2 being here. Based on lessons learned and your  
3 experience and as it pertains to ELLA (phonetic), going  
4 five months away from our next hurricane season, what  
5 would you like to see NOAA to do better or NOAA play  
6 more of a role in the Coast Guard as far as integration  
7 to support your operations that you -- that didn't see  
8 from the Katrina? Where could you see us play a  
9 stronger role and/or coordinating better just to make  
10 things better and more efficient in the future?

11 MR. RAWSON: I think the best way we see  
12 the most impact is by maintaining and establishing  
13 relationships with the representatives of the various  
14 agencies. Again, the scientific support coordinators  
15 are the Coast Guard's primary vehicle as to what  
16 services NOAA can provide. Ability to have them on  
17 scene is the greatest thing. It's been difficult for  
18 us to have an NSC specifically devoted just to this  
19 mission, but that's where we see the most advantages to  
20 it.

21 Our mission is so wide and so diverse, so  
22 many different stakeholders and so many different  
23 agencies that are involved. It's tough for us to  
24 become an expert in all the various areas we need to be  
25 in. What we need is those experts who already know us,

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1 who know what our missions are, what our capabilities  
2 are, where restrictions are right at our fingertips so  
3 we can then work with them during that crisis time. I  
4 do think that went very well. If anything, we could  
5 probably establish more of those types of liaisons.

6 MR. PARSONS: Thank you very much,  
7 Commander. Again, if we haven't expressed it earlier,  
8 please pass on to your co-workers and the Coast Guard  
9 the appreciation that we have, everybody in this room  
10 has as to what the Coast Guard did.

11 MR. RAWSON: Thank you.

12 MR. PARSONS: The last federal presenter  
13 this morning is Terry Jangula, with the Army Corps of  
14 Engineers. He's currently with the Mobile district.  
15 He has three to four years of service with the corps of  
16 engineers. And as you've heard, both the Coast Guard  
17 and NOAA indicate that they were strong partners in  
18 this response. Since 1992, Terry has been with the  
19 operating division of Panama City, and he's currently  
20 involved with the federal navigation projects in the  
21 Florida handle. Terry?

22 MR. JANGULA: Thank you very much for  
23 inviting us here today. I'm here mainly to brief you  
24 how we respond to hurricanes, and work with the inner  
25 agency groups and comment on our response to

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1 hurricanes. Mobile district is one of the bigger  
2 districts in the Corps of Engineers. We basically --  
3 From all across the Corps of Engineers, we respond to  
4 all except probably irrigation. The area of our  
5 responsibility is very large. It's all of the state of  
6 Mississippi, Alabama, and portions of Georgia and part  
7 of the Panhandle.

8 We've got four main offices that deal with  
9 navigation; two of those along the coast. We're  
10 basically responsible for 400 miles of coastline.  
11 We've got seven deep water ports, 22 shallow draft  
12 ports, 5 inland waterways. A total of about 2,200  
13 miles of waterway.

14 What we do: Condition surveys, navigation  
15 notice to mariners. From basically -- the condition  
16 survey, we go out and survey all our channels, all our  
17 large busy channels in the Port of Mobile, Port of  
18 Pensacola, port of -- those surveys are often in ports.  
19 Some of the others, we may survey once a year at the  
20 most.

21 Navigation Notice to Mariners: Any  
22 obstruction channel we find, any shoaling (phonetic) --  
23 even just not working the channel, we put out  
24 navigation notices to mariners to let them know that  
25 there is a hazard out there that they need to avoid.

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1 Of course, dredging. Everybody knows Corps of  
2 Engineers does dredging. That's one of the main things  
3 we do. We feel that after the condition surveys,  
4 that's our most important responsibility, trying to  
5 maintain those projects.

6 More and more dredge material management is  
7 getting to be one of our functions. Trying to find  
8 uses for this dredge material so that it will not be  
9 considered just a waste material. That's one of the  
10 biggest problems we have with our environmental  
11 community. It's not so much of our dredging as to  
12 where we're placing the material we're dredging. Of  
13 course, we do the normal. We've got several locks and  
14 dams to maintain.

15 On Condition of Surveys: This is the  
16 website you need to go to for any navigation crisis.  
17 Mobile district. The first page, you click on  
18 "Navigation", second page you click on "Hydrographic  
19 Surveys". The next page you either pick the state or  
20 the project you're interested in, or you click on  
21 GIWWW. The GIWW covers the Louisiana line to  
22 St. Marks, Florida.

23 So if you're interested in channel  
24 conditions anywhere along there, you can click on the  
25 mile number -- or you type the mile number in and then

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1 it will give you the map for that area. If you're  
2 interested in, for instance, Mobile Harbor, you click  
3 on Alabama, then you click on Mobile Harbor, and then  
4 the maps for that area pops up. It's in three formats,  
5 PDF, EGN, which is Microstation, and the ZIP file. You  
6 can download it.

7 This is what you're going to find if you go  
8 to one of these maps (indicating). The black lines  
9 outline the off right limits, and then the number  
10 indicates the depth of water levels. Any other color,  
11 red or black is something beyond the authorization.

12 Notice to Mariners: Again, you go to the  
13 same website, click on "Navigation". On the next page,  
14 click on "Navigation", "Notice to Mariners" on the  
15 following page. Then you will have to pick the  
16 bulletin you're looking for; either by the date or  
17 issue or the location. This is about what they look  
18 like (indicating). Basically, it's a general  
19 description of the hazards, where it's located and the  
20 contact number if you need additional information.

21 I put this slide in here to show you how  
22 narrow the Corps of Engineers' responsibility is, or  
23 authority is, compared to U.S. Coast Guard or NOAA.  
24 The channel you see outlined in red are fair authorized  
25 projects in Biloxi, Mississippi. That's the only area

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1 that we have the authority to work. If you look,  
2 that's a very narrow band. When it says it's 150 foot  
3 wide, okay, we can survey -- we can go out there and  
4 survey 150 foot wide, plus what we consider the back  
5 slopes of that project. That's all we've got the  
6 authority to do.

7 Now, if we dispose area or looking for  
8 disposed area, we can survey a little further. So  
9 where we can do something for the country is very  
10 limited. It may be critical and important, but it's  
11 very limited to the response compared to NOAA and what  
12 the Coast Guard's got.

13 What do we do? Pre-storm: The first thing  
14 we do, of course, is look for a safe place for us and  
15 our contractors. We're no good to anybody if we're not  
16 around after the storm. We've got what we call  
17 windshield teams. What they do is they go out the  
18 morning after a storm and they just look around. They  
19 go to our projects, get a visual look at the jays  
20 (phonetic), for instance, erosion protection works, or  
21 just the road, boat ramps, and they start calling me  
22 back. They've been given their assignment before the  
23 storm, and they've been told where to go.

24 We compare survey vessels for deployment.  
25 Just the normal stuff. Make sure they've got all the

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1 necessary files, make sure they're fueled up, that  
2 they're safe somewhere. We determine what surveyor  
3 resources we've got. We know our in-house. We'll  
4 start contacting our dredging contractors. "Hey, can  
5 you get a surveyor party in the area? Are you willing  
6 to contribute?" Most of these companies will put their  
7 survey parties out not even charge us, because they  
8 want the Coast Guard out just as much as we do, because  
9 they can't go back to work. Most of them don't get  
10 paid if they're not working.

11           Tim Oswald, with NOAA, is my primary  
12 contact. If I don't call him by the day the before the  
13 storm, he's calling me to let me know what he's got out  
14 there. We have contract parties under contract,  
15 indepth indelivery contract that we call on help to do  
16 survey. And then we conduct a pre-storm meeting with  
17 the PAET Team.

18           The Coast Guard in the Mobile sector has  
19 gotten a post emergency advisory team. Basically, what  
20 that consists of is the Corps of Engineers, Coast  
21 Guard, the ports, Gulf Analysis Association is in that.  
22 Just people in the industry around that are dependent  
23 on the navigation. We meet periodically. When we know  
24 a storm is heading in, we start out telecon.

25           All these people call in. We've got

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1 representatives from the captains of the port at these  
2 meetings, and we start talking; what ports need to be  
3 shut down, what sections of the waterway, which ships  
4 are in trouble because they can't get away from the  
5 port, who is tied up where. Just information like  
6 that. We've got to get information. As far as I'm  
7 concerned, the greatest thing we've got going for us in  
8 the Mobile district are these PAET teams.

9           During the storm we got bridge operation  
10 set up. Calling people, get contact going. Basically,  
11 where the storm is at, what it's doing. And the PAET  
12 teams provide us with that. Believe it or not,  
13 we're -- we've got people expecting us to tell them the  
14 morning after the storm what kind of damages we've  
15 incurred and what it's going to cost. So while the  
16 storm is going on, it's dark and raining, we already  
17 have to get numbers on what kind of help we need. Of  
18 course, that doesn't mean we're going to get help.

19           Planning Survey Strategy: The first time I  
20 got a laptop or a cell phone I thought that was the  
21 greatest thing ever. Now, I know it's a choke chain  
22 around my neck. During the storm we're e-mailing,  
23 calling each other. "Where is everybody at? What's  
24 going on?" We're already strategizing what we're going  
25 to do, and we don't even know what we're look at yet.

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1           A great example is Katrina. I was not  
2 affected that much by Katrina for a big part of my  
3 project. My area of responsibility is basically from  
4 the Louisiana/Alabama line to St. Marks, Florida.  
5 Katrina didn't hurt us much, take it from Panama City  
6 east. We really weren't affected. So we're already  
7 strategizing, "Well, we won't survey this end. We'll  
8 survey that end. We'll talk to the captain of the port  
9 of opening this end up without surveying that." That's  
10 fine.

11           Post Storm: The first morning after the  
12 storm at 8:00 our PAET is on the telecon. That's all  
13 the folks I mentioned before. I don't know how the  
14 system can it handle these days, but you can be amazed  
15 how many people are on there. Basically, we're all  
16 right, we're here, we're looking at things, we'll get  
17 back together at 3:00 this afternoon and start.

18           As a rule at that time -- sometimes -- you  
19 know, I guess these teleconferences, we do it twice a  
20 day for as long as PAET thinks it's necessary. It's  
21 once a day to once a week. But we keep these meetings  
22 going. But the biggest thing, I think, has happened  
23 was the last few years, with our hurricane response  
24 communications, we finally figured out that you've got  
25 to talk to each other.

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1 I think it took us a long time to realize  
2 that, but I've been on this job for a lot of years.  
3 And I would say kind of -- we did some of this back in  
4 the older days, but I would say the first time we came  
5 close to doing it right -- within 12 hours, basically  
6 the first day, we tried to come to some kind of  
7 agreement between us and the captains of the port as to  
8 what we can open up without surveying and what we just  
9 need to survey. Normally, in that first day the Coast  
10 Guard flies the entire area. They can see what's going  
11 on with the navigation, and we can work something out.

12 The Coast Guard in the Mobile sector rely  
13 heavily on us to provide them, and they have a  
14 alternate responsibility. A lot of times we'll  
15 negotiate on what can be open and what can't. But as a  
16 rule, they do make the decision. We divide the  
17 spreadsheet. It lists all our projects, and many of  
18 them, especially like Gulf intercoastal waterway, Port  
19 of Mobile. The spreadsheet is sent out to all PAET  
20 members. It says what's open, what's closed, what's  
21 being surveyed, if it's opened, and the condition it's  
22 being opened under. A lot of stuff gets "go and  
23 proceed with caution". A lot of stuff gets opened with  
24 some kind of draft restriction or another. But this  
25 sheet is updated daily. Sometimes, in the beginning,

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1 twice a day and e-mailed to everybody.

2 Lessons Learned: It used to be people got  
3 a job, and they stay with it all their life. That's  
4 not the case anymore. You've got to have up-to-date  
5 POC list. Coast Guard, Corps of Engineers folks, we're  
6 all moving around. You would be surprised with new  
7 phones coming in, e-mails, address. They're changing  
8 all the time. You can't get this information out to  
9 each other if you can't get ahold of each other.

10 PAET: That's the biggest lesson learned  
11 here. It's important. Very important. If you're in  
12 the navigation industry, you rely on navigation. You  
13 or somebody who's representing you needs to be part of  
14 these PAET teams. You've got to coordinate with  
15 everybody up front. You've got to know what's out  
16 there. You've got to know who you can lean on and rely  
17 on. You've got to get these surveys out. It doesn't  
18 do any good to the Corps of Engineers if the Coast  
19 Guard has these surveys. Everybody's got to have them.

20 Define Open and Closed: They're very --  
21 There's a lot of levels of opening something; with  
22 restrictions, without restrictions, proceed with  
23 caution; back to business as normal. The biggest thing  
24 we have here is the last couple of years is "Closed"  
25 means closed. We've got in the habit of -- When we

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1 talk to the Coast Guard, we don't just send Inland  
2 Marine surveyors out there or Weeks Dredge Contract  
3 surveyors out there to the ferry boat; we tell the  
4 Coast Guard. You have to know what resources you've  
5 got available. You have to know them up front. You  
6 don't have to figure it out afterwards.

7 Fuel: Boy, did we find out what problems  
8 fuel does. We thought we fixed it. Man, I've got gas  
9 cans laying around like you wouldn't believe. Well, we  
10 really learned with Katrina. When that fuel shut down  
11 and we went and pulled up in our pickup, I had 20 gas  
12 cans in the back of it, and you have some little high  
13 school boy tell you that you can only have one can.  
14 Small service folks say, "I got 100 gallons of fuel a  
15 day."

16 We had part -- We couldn't get out there.  
17 We had -- All our friends were helping us. NOAA was  
18 giving us fuel, the Navy, the Coast Guard, Florida DOT,  
19 Mississippi DOT, Alabama DOT, if they had it. It's  
20 something we're going to have to really figure what out  
21 to do. I don't know what the answer is. You can buy  
22 big old gas cans or a big 355 gallon gas tanks, but how  
23 are you going to get the fuel down? Not just anybody  
24 can run up and down the road with fuel in the back of  
25 their truck. There's laws against that. So I don't

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1 know what we're going to do. We're sure talking.

2 We're not coming up with many answers.

3           What We're Doing Right: We're having a  
4 lesson-learned PAET meeting every May. I think the  
5 biggest thing we've accomplished with the last meeting  
6 or two ago since we started is just seeing everybody's  
7 face in there, getting everybody to write e-mails, who  
8 replaced Josh Rodes (phonetic), is Molly White still  
9 going to be here this year, stuff like that. That's  
10 really -- knowing these things is really important when  
11 you start working.

12           I think we've got some excellent  
13 partnerships right now. I think the Corps of  
14 Engineers, NOAA, and the Coast Guard are working  
15 together better than they ever have. I think they've  
16 always had, but I think the lines of communication are  
17 better than they've ever been. U.S. Navy, the Corps,  
18 the waterways. Everybody seems to know that this is  
19 not somebody else's problem. This is our problem. And  
20 they're -- I think, unfortunately, we had so much  
21 practice the last couple of years that people are now  
22 seeing we've got to work this together.

23           Our Coordination Meeting, our PAET meeting:  
24 I know people are getting tired of going to meetings,  
25 but it really pays off. The Mobile district is still

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1 an old operation division. We manage our own money.  
2 We take our own surveys, we process them. We determine  
3 where we're going to dredge. We issue all these tasks  
4 with contractors, oversight. We do it all ourselves.

5 But the minute people come after us for  
6 money they're looking at a change in that, but I hope  
7 they don't. I've talked to my friends in Jacksonville,  
8 New Orleans, places like that, and they think we've got  
9 it made. So we're hoping we can avoid getting  
10 fragmented so we don't have to do that.

11 One of the biggest pluses we've had the  
12 last couple of years is the NOAA side scan. We've got  
13 one working side scan in the Mobile district. The  
14 truth of the matter is we can't afford having more. I  
15 keep our people trained on it. We just don't have the  
16 budget. And when I get -- when I get a list of  
17 anomalies in the channels, and I go out there with a  
18 survey or a diving contract, we send a man down, he  
19 comes back up, he tells me, "Yeah, it's a pile of mud,  
20 or a sailboat." It's great. I can pinpoint it.

21 Where We Need Improvement: Fuel; I think I  
22 said enough about that. We've got to identify fuel  
23 sources. Coordinating surveys; we're not  
24 Houston/Galveston. We don't have the sophistications  
25 like their PORTS system. I think what -- I would

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1 advise a do-op (phonetic) from this meeting for Corps  
2 of Engineers and NOAA's engineers -- it's important to  
3 contact, "Let's coordinate this thing, and let's get  
4 down together and see if we can't coordinate it up  
5 front what kind of surveys we would like to have, and  
6 when this happens, and what format we would like to get  
7 the data in."

8           Tim was really good about sitting down with  
9 us after we figured out we had problem, and after we  
10 had the PAET people sit down with us and help us on how  
11 to process the data we were getting from NOAA. But,  
12 you know, we've got -- We're both using high-tech right  
13 now, and that will help us. But our people are used to  
14 working in a very small, refined area.

15           And we don't need to find out after a  
16 hurricane that we're having trouble processing each  
17 other's data. We got a lot of help from NOAA. They  
18 were out there helping us any way we could, but I think  
19 this is one area -- it's not a criticism, but I think  
20 we've got to work on it.

21           The last place we need improvement is we've  
22 got to figure out how we get this survey information to  
23 the ports. We can give them information on a form  
24 list, but it's not just like them looking at it. After  
25 this hurricane a lot of them have lost their phone

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1 service, had lost electricity, so we can't e-mail them  
2 the survey. So we've got -- We're working right now.  
3 We're coming up with a system, but we just can't figure  
4 out how -- where we're get the PAET from. Maybe they  
5 can send somebody to us because we're too shorthanded.

6 That concludes my presentation. Does  
7 anybody have questions?

8 MR. OSWALD: You mentioned you got that  
9 dredging contractors, you have in-house staff, and also  
10 IDIQS. Could you categorize, like, how many survey  
11 launches, total, are available to your district?

12 MR. JANGULA: Okay. We have two survey  
13 boats out of my office that are fully manned at all  
14 times. We've got a third we can put in if we have to.  
15 I think we had three NOAA vessels. Our Irvington  
16 office has got the 13 -- and they've got probably four  
17 vessels. Then Kirby Marine trenching survey vessel.  
18 I'm trying to remember. I think we had four survey  
19 vessels out there. They were actually survey parties  
20 that belonged to our dredging contractors.

21 And this was during -- Well, this was  
22 during Katrina, I'm talking about right now. It varied  
23 somewhere between Ivan and Rita. When you look at a  
24 400-mile-stretch coast -- Like I said, we talked to the  
25 Coast Guard, like I said, with Katrina. We just kept

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1 part of it open. Ivan was another story because it hit  
2 closer to home, but we did not -- although, Ivan was  
3 devastated -- but Katrina -- Anybody seen pictures of  
4 the Mississippi Gulf Coast know what that is. We had a  
5 lot more debris, a lot more problems.

6 MR. OSWALD: Sort of a quick follow-up  
7 question: Do you rely on NOAA tide gauges exclusively  
8 or a combination of NOAA tide gauges and your tide  
9 gauges?

10 MR. JANGULA: A combination; NOAA tide  
11 gauges, our tide gauges. After Katrina, especially,  
12 west of Mobile, we had a lot of benchmarks out there in  
13 the ground that were able to go and run some control  
14 data. Choose someone where we could pick up. But we  
15 were pretty much devastated west of Mobile.

16 MR. SZABADOS: Mike Szabados. I just want  
17 to highlight that the Mobile district and NOAA have  
18 been working very close together for the past several  
19 years in exchanging standards, and the data exchanged  
20 between the two groups have been very good, and looking  
21 forward to continue working with you.

22 MR. JANGULA: Thank you.

23 MR. DASLER: Do you have survey contractors  
24 under contract right now?

25 MR. JANGULA: Yes, sir. We've got two

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1 district-wide contracts going on right now.

2 MR. DASLER: And you do that under the  
3 Brooks Act (phonetic). So are you happy with that  
4 process?

5 MR. JANGULA: I prefer to have my own  
6 survey parties. That's -- don't let me -- Let me not  
7 stop there. The reason being, historical knowledge.  
8 If I hire a contract surveyor party, I have to pay him.  
9 Like, say, I tell him to go down and do a deep water  
10 point survey. I have to pay to find out where that is,  
11 where the boat ramps are, where the tide gauges are.  
12 It still takes some time. I have to pay him for this  
13 time.

14 Then I've got to put loss in efficiency, if  
15 I have a contractor. And time that takes -- Right now,  
16 my survey party, they just know, "Bring your suitcase."  
17 They're running down the road and they're -- It doesn't  
18 phase them at all. They're used to it. I'm not saying  
19 they don't bitch and gripe about it, but they're used  
20 to it. Pick up the form. "That meeting we had this  
21 morning, forget it. Go here." I can't do that with a  
22 contract surveyor.

23 Can they survey as good as us? Yes. But  
24 they're just something about your own people that have  
25 been with you for -- somebody in that party being with

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1 you for 20 years and knowing you. Instead of having to  
2 go to your contracting officer, get their contractor,  
3 and that process. There's a big loss in efficiency. I  
4 don't think we need to have on hand any more survey  
5 parties than we do now. I'm too busy, but I don't  
6 think I need to rely on a contract party to do my  
7 routine stuff.

8 MS. BROHL: Thank you. Helen Brohl.  
9 Mr. Jangula, you mentioned a little bit about the  
10 different -- or there were standards or different  
11 information trying to coordinate the survey information  
12 and use the NOAA survey information with the Corps. I  
13 did hear from a vessel agent in New Orleans who had  
14 reported that one of the hurdles -- which was gotten  
15 over, by the way -- Was differences in depth  
16 information or obstruction information between the  
17 Corps.

18 I think it was more like the depth  
19 requirements between the Corps and NOAA, and that had  
20 to be sorted out. And at that time, the way it was  
21 sorted out -- of course, I'm second hand; not here to  
22 say -- was that NOAA decided to take one type, do one  
23 type of survey, and the Corps do another type of  
24 survey. Without elaborating on whether that was the  
25 case or not, how do you now plan to deal with that in

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1 the future so you're not spending time tripping over  
2 each other to get your assets in place?

3 And, also, I assume that when that's --  
4 that's the circumstances, where there is different  
5 information by a foot or two, which was what they were  
6 finding or being told. How does the Coast Guard  
7 respond to that with their regard to their need to open  
8 up waterways and getting it moving and move assets  
9 elsewhere? So what's the next step for you in trying  
10 to fix that?

11 MR. JANGULA: Basically, just talk to each  
12 other. You know, like, survey, for instance, let's go  
13 with a different scenario. A lot of -- At least three  
14 systems I know people use, UTM, Lags and Logs  
15 (phonetic), and States Lane Coordinates. Which one of  
16 those are you going to be dealing with? A lot of  
17 times -- I think what happens with us a lot is we got  
18 them survey data soon, instead of knowing what the --  
19 and whether it's meters or feet. That's a big feet.

20 I know if my guy didn't -- that processed  
21 it -- His name also happens to be John Oswald -- You  
22 know, assume it was feet and assume it was state plane  
23 coordinates rather than looking and turning, which is  
24 UTM meters. There's just little things like that we  
25 talk with each other up front. If we find -- Like I

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1 said, we have a tendency to run a profile on condition  
2 surveys.

3 For us, a single beam survey, if we're  
4 trying to do things quick and moving, it's better than  
5 a multiple. We can't process multiples in my office.  
6 To me, I don't think it's a big killer of time. I  
7 think we need to be talking about this stuff before we  
8 got the data instead of after we got the data.

9 MR. PARSONS: We appreciate your  
10 perspectives, and I think there will probably be some  
11 questions during lunch. Thank you. Our last  
12 presenter, before lunch -- and we will run until noon  
13 to give Don his complete time here. Don Jagoe is the  
14 general manager for marine science and technology  
15 division of SAIC. SAIC is Science Applications  
16 International Corporation.

17 SAIC has been a NOAA hydrographic services  
18 contractor since 1994. He'll be able to provide a  
19 unique perspective on contractor's role in response to  
20 impacts on the MTS, because he, in fact, his company  
21 and others, were out there in the Gulf and responded to  
22 the request from NOAA to participate. Don?

23 MR. JAGOE: Thank you very much, Captain  
24 Parsons. Maybe this is a minority report for this, but  
25 there's been a lot of talk about contractors this

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1 morning, which is kind of a nice thing. I hope that I  
2 can continue that theme. I'm very pleased to be here.  
3 And as the captain said, we have been contracting since  
4 1994 continuously for NOAA with the hydrographic  
5 services division, and I think quite successfully, and  
6 a variety of contract and contract vehicles.

7 But as the second bullet talks to -- what  
8 this showed us is Katrina showed us the ability to  
9 continue this partnership in an unusual circumstances  
10 can be equally important. This was not something that  
11 was written in our contract, it was not something  
12 particularly envisioned, and clearly the national  
13 meeting was preeminent, and we were very happy to be  
14 able to respond, when asked, to continue on to do some  
15 survey.

16 I'll add on a personal note that out of our  
17 survey party of 12 people, all of them were expecting  
18 to be home after having been at sea. Most of them,  
19 about six months out of the year, with one exception.  
20 They needed volunteers to stay on however long it took.  
21 So -- and one was in the middle of a nasty divorce, and  
22 she really needed to get back home.

23 So my bottom line here is -- the bottom  
24 word here is "partnership". We really believe that.  
25 And I think -- And I'm speaking for SCIC (phonetic),

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1 but I think for my friends in Fugro and Tera (phonetic)  
2 surveys, and others, I think as a community, we all  
3 feel the same way. This is our life. This is what we  
4 do, and we take it very seriously.

5 I just want to give you a very quick  
6 background. Mostly -- And not to belabor what SCIC has  
7 done, but this sense of partnership. A partnership is  
8 not born up of getting a contract and suddenly you're a  
9 partner. It's built up over time. This just gives  
10 you -- and I'm follow going to -- you can read it.  
11 Every year we've had multiple contract people. We have  
12 surveyed in New England, we've surveyed in Long Island,  
13 we surveyed the Gulf of Mexico, New Jersey, Alaska. So  
14 -- And that's just the work we've done for NOAA. As a  
15 company, we've surveyed all over the world.

16 You have to, I think, establish, not over  
17 months, not over weeks, but over years understanding  
18 each other, understanding the culture, understanding  
19 the people. When you pick up the phone you know who  
20 you're talking to, and, whether or not you've been  
21 burned before. If the company or the fact the  
22 government agency is true to their words. Because some  
23 of this short-term business happens very short term,  
24 and the contracting and the ability to get out there  
25 and start under an undefinitize (phonetic) contract,

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1 authority or something like that is based on a certain  
2 amount of trust.

3 For 2005, these are the things we were  
4 doing. We were surveying off the mid Atlantic corridor  
5 off New Jersey on a different vessel. And then the  
6 second bullet there is survey services of a different  
7 vessel that was actually used for post-Katrina  
8 response. We had done a number of sheets and JJs, GNE.  
9 Those were the folks in Alaska and the Gulf of Mexico.  
10 And then Katrina happened when we were supposed to  
11 actually go to Gulf Port to do the demobilization of  
12 the vessel that was used, the Davidson. And Gulf Port  
13 was not able to be used for obvious reasons.

14 We did this work. And the whole time that  
15 this work was going, as those of you who were down  
16 there know, Rita was bearing down and looking more and  
17 more imminent, and posing significant issues as to what  
18 was going to happen with the vessel.

19 We also did work on the Gulf of Maine  
20 mapping initiative, doing a significant amount of work  
21 up in the Gulf of Maine, and working with NOAA as the  
22 surveyor for the source (phonetic) and economics loss  
23 survey. Well, the Davidson -- while it appears to be a  
24 ghost here -- is actually a blue hull ship now that  
25 originally started life as a white hull NOAA ship, and

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1 had a great -- I guess it's not going to show up. Go  
2 to the next slide.

3 A terrific ship that's owned by Ocean  
4 Services, Incorporated who is a good partner with us,  
5 and they were selected by the Military Sea of Command  
6 when this sign charter paradigm of survey contract was  
7 let out a year ago. And so we took, basically, a  
8 bare-bone ship that was provided by the Military Sea of  
9 Command. NOAA provided the leadership. They were the  
10 onboard hydrographers. It took typically two to four  
11 NOAA personnels that we were working for, and then SCIC  
12 provided all the equipment, and up to 12-person science  
13 crew on board that did the hydrography in these  
14 multiple areas. And I think, successfully, we all felt  
15 that on both sides that the system worked and worked  
16 well.

17 The vessel had no down time during the  
18 entire year. For those of you that are tekkies in  
19 hydrography, there's a pretty robust set of equipment  
20 out there. The vessel had two launches; R2 and D2.  
21 And they proved to be not only important in Alaska in  
22 particular when they were necessary to do any of these  
23 very shallow water inlets, but in the Katrina response,  
24 the launches were absolutely imperative to have because  
25 they really filtered their way up in Mississippi.

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1           And there's no way to send a ship up  
2 without having something shallow draft ride ahead to  
3 ensure that there wasn't a barge or a sailboat up  
4 there. So that worked very well. It's a great reason  
5 on multibeam. 8101 and 8111. A very high resolution,  
6 81.5. We used our own SCIC software for the realtime  
7 acquisition and for the post process.

8           This shows you where, in fact, the Davidson  
9 and the SCIC NOAA team surveyed, starting their  
10 passage, and went from the mouth to Mile Marker 80. So  
11 it's a significant amount of Mississippi. I think the  
12 longest stretch by any of these individual teams.

13           A real quick time line. I won't belabor  
14 this because we heard it from the Coast Guard and NOAA,  
15 but just to show that, in fact -- You know, this is the  
16 vessel and the team that was working from June 2004,  
17 and was getting ready to reach the end of its contract  
18 survey life, when it appeared that Katrina was really  
19 going to come in the worst possible scenario, where we  
20 were supposed to be demobilizing. So we got some heads  
21 up from our friends like Jeff Ferguson and Brian  
22 Greenwell from Roger's office that this is something we  
23 ought to think about as the hurricane bears down the  
24 coast.

25           And then on the 30th of August, we actually

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1 provided a budgetary rate to give NOAA some idea  
2 whether to say, "Go." In fact, by that time, we  
3 already started surveying. On the 2nd of September,  
4 the actual mechanism for doing this contractually to a  
5 task score (phonetic) of six of the different  
6 contracts, that is the everywhere -- what we call the  
7 everywhere contract.

8           So this was a task score task that were six  
9 under the existing turner key survey contract that was  
10 enforced with NOAA, and under which we had been  
11 prepared to do for this coming year, but it was  
12 enforced. So we got that task score and task score  
13 authorized us to begin performance. It was an  
14 undefinitized contract authority, so we started on that  
15 premise.

16           And we had a proposal due to them, and we  
17 got a proposal back to NOAA, and then we completed by  
18 the time, the 17th and 18th. We completed the survey  
19 of those 80 miles of Mississippi. I think it was  
20 successful from our viewpoint, from NOAA, Army Corps  
21 and the Coast Guard. There's a very, very close  
22 relationship between those three entities.

23           And then we finally got the non -- the  
24 definitize contract on the 28th of September, and was  
25 actually definitized by NOAA on the 1st. So, in fact,

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1 you all are somewhat hanging out there a little bit.  
2 But we have a relationship that gives us a great amount  
3 of comfort.

4           Pricing: We had, of course, a significant  
5 amount of experience on what the pricing is going to  
6 be. On the everywhere contract we established rates  
7 for people and put it in. And, of course, the time  
8 chart of the Davidson, we knew what it was costing us  
9 on a budgetary daily. The scope was essentially the  
10 same, the hydrographic survey current to the NOAA  
11 specs, with the caveat that there were many onboard  
12 decisions being made by the NOAA chief hydrography.  
13 You typically would have seen a sheet and expect some  
14 deliverable layouts. Further NOAA website, we would  
15 have gone ahead, plan a mission and execute it.

16           But there was much more to it. It was  
17 day-to-day -- actually, it was night-to-night decision  
18 making. As things were found in the river, we got  
19 something, the Coast Guard advisory information. And  
20 that did work well, but it was very much an ad hoc. It  
21 was certainly changing fast.

22           The second bullet there, I kind of threw it  
23 in. There are contractors everywhere because we are  
24 not the enemy. We, too, felt that this was a situation  
25 where you don't really go out and try to make money.

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1 So when the Davidson went from being  
2 government-furnished equipment to a vessel that we  
3 contracted for under this different contract vehicle,  
4 it was a sub-contract. We did not charge a fee on  
5 that.

6           Some of the survey channel will be familiar  
7 to those who were either there or survey for a living  
8 all the time. There was a lot of stuff in the water.  
9 There was not only barges that we've seen, but there  
10 were sailboats. As vessels were steaming up the  
11 river -- or, actually, approaching the mouth of the  
12 river, they was passing the houses -- the roofs of  
13 houses coming by the ship and dead livestock and dead  
14 pets, and, luckily, no dead people. But a significant  
15 amount of stuff in the water. And no surveyor likes  
16 stuff in the water. That's really not good.

17           The other thing that will come up in a  
18 later slide is all of this pollution, and all of this  
19 oil, the silt. It was not the ideal place to be trying  
20 to do multibeam surveys. And it took probably more  
21 sand (phonetic) velocity than we typically would want.

22           The channel walls in the shallow reaches --  
23 they didn't know where the channel wall was anymore,  
24 particular the navigations were extreme in a sense that  
25 not only it had things there that you wouldn't

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1 ordinarily would have, but you didn't really know where  
2 you were because the aids to navigation, as I  
3 mentioned, were simply gone or moved or not  
4 functioning. Things that you take for granted, like  
5 range markers and buoys. All the things that mariners  
6 count on every day were just gone. You had launches  
7 out there inching ahead as the ship went in.

8           Also, a very rapid bottom transition from  
9 the normal channel depth of around 35 meters to the  
10 channel walls. We were only permitted to survey during  
11 daylight hours, so that cut down the amount of time we  
12 could get this done.

13           Here's some snapshots of the damaged  
14 navigation aids. There's buoys, and things sticking  
15 out. Some things were just not there that we needed.  
16 I think it's disheartening to hear that there's not a  
17 big slug of money coming down to build those and  
18 strengthen those, because that's money that ought to be  
19 there, whether it's funded by FEMA. It's a disservice  
20 to the nation not to fix those quickly and better.

21           On the data management side, as I  
22 mentioned, there was a lot of interest getting this  
23 data as rapidly as possible out. All people need to  
24 stay. It's not doing much good if you're doing the  
25 typical thing and spend two weeks looking at the data

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1 and turning it around. This was very much realtime.  
2 So we were producing the data. We take the first cut,  
3 turn it over to the NOAA rep on board, and the NOAA rep  
4 would make the decision at to what's acceptable or not,  
5 and then pass on, literally, in realtime. And that  
6 became positional data for the Corps of Engineers.

7 We had this request for the six-meter curve  
8 definition along the channel walls. Obviously, that's  
9 launch work. But what we really found was there was a  
10 lot of noise in the sonar as you got closer. And the  
11 shallows were changing, and the walls were literally  
12 crumbling as the survey was going on, and there was, of  
13 course, people trying to move things out of their way.  
14 It was quite a challenge. And then as I mentioned,  
15 sound velocity profile. We update that frequently, but  
16 here it was pretty much a nightmare. Never great in  
17 the Gulf of Mexico, especially with the fluff found  
18 down there, particularly the bay.

19 Some Lessons Learned. Communication is a  
20 big one. I think we heard a lot of good things about  
21 communication, but I think you could probably get an  
22 equal number of horror stories about communications  
23 because we take for granted our cell phones and  
24 Blackberries. If all that fails, pick up a land line.  
25 Well, those who lived there know that that was largely

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1 gone for quite a while. And cell phone coverage is  
2 still spotty in some spots.

3           We got lucky as to put together the time  
4 chart in Palacios (phonetic). We made a decision to  
5 buy satellite telephone for the launches, and base unit  
6 for the ship. And that proved to be invaluable.  
7 Because on that first day -- I mean, we came in the  
8 morning after the hurricane passed, and the Davidson  
9 got in. And the only way to talk to the launches was  
10 through the satellite phone. It wasn't until sort of  
11 the end we were getting regular communications. So I  
12 pose to you that that's something you might want to get  
13 funded if this is the kind of work you're going to do  
14 in the future. I don't know how the NRT is, but I  
15 highly recommend it. It's pretty inexpensive these  
16 days.

17           Communication was given a lot of attention  
18 by the gentleman in the corner. And I think he did a  
19 great job. In fact, the agencies are talking every day  
20 where it's absolutely necessary. For those people on  
21 the vessel there was a lot of ad hoc communications  
22 going on, trying to find out a way to pass message from  
23 this guy to this guy, and get information to the  
24 people. In the end, I think it worked extraordinarily  
25 well.

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1           But like every -- everything that you do  
2 like this, just like my 30 years in the Navy, this is  
3 where training shows up. If you've trained it, you  
4 would -- If you haven't trained it at the time, you're  
5 way behind, and you want to know ahead of time. I  
6 guess I should make a pitch. Training includes  
7 contractors we partner on the Corps level.

8           I don't need to belabor the damage to the  
9 navigational aids, except where it affected pilots.  
10 And a decision was made to have river pilots on board  
11 the ships 24/7. That was a very good decision. I just  
12 -- actually, had some funding from NOAA to pay for  
13 that. Thank you very much. It proved to be a really,  
14 really good thing.

15           While I disagree with your desire to have  
16 your own surveyors, thinking that if you work long  
17 enough with the contract guys, we'll have all that  
18 knowledge that you want. So just keep us longer. It  
19 was really driven home that local knowledge is very  
20 important. In places where there was no longer a buoy,  
21 there was no longer mile markers, there was no longer a  
22 range to establish.

23           As you're coming around the corner, the  
24 pilot, the river pilots knew that. They knew it like  
25 the back of their hand. And they had enough human

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1 knowledge, which is irreplaceable with computers, to be  
2 able to say, "come a little left, a little right. No,  
3 I think you're okay where you are." And that was a  
4 very good thing. So big hands to the pilots.

5 Survey Goals: The mission planning, as I  
6 said, was sort of ad hoc, but I think that that's  
7 probably not something you can change. I mean, it's  
8 just the nature of the kind of emergency. It's going  
9 to be -- probably ought to be responsive. The original  
10 input I got from my guy who is down on the ship was  
11 perhaps a little more candid than I wanted to put on  
12 the slide, so I toned it down a bit.

13 But you might consider having one agency,  
14 one person, one element as the -- as sort of the lead.  
15 At least at our level, that was not always apparent.  
16 It got better as time went on. And I thought at least  
17 within my group the NRT might have been a good  
18 operation for this kind of effort. They understood  
19 what we were doing. It's just proof of life.

20 Summary: I'm going to give you the pitch  
21 that you probably have heard, but contract line work is  
22 important and it needs to be -- it needs to have enough  
23 latitude where you can respond to things. The fact  
24 that we were under two simultaneous contracts as a  
25 corporation was a good thing, and it really allowed

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1 Roger to do this by going to different contract  
2 vehicles. We did it very quickly and it worked very  
3 well. And Linda Braner (phonetic), and Mitch Ross did  
4 a great job. And so you have to think about it ahead  
5 of time.

6 I guess I would make a pitch making a  
7 contract language vague enough or inclusive enough that  
8 you can put in the unexpected. This is not expected.  
9 I don't think anybody expected this to happen, but the  
10 fact that we know is better now. So as we go to this  
11 next service season, it ought to be written.

12 The second bullet here is the partnership  
13 is all important in our view, and it takes experience.  
14 You've got to build it. It's people to people.  
15 Contractors, agencies, Navy. We work with everybody.  
16 We're all people. We all have the same needs and  
17 desires. And the chief among those is a desire to do a  
18 good job and to serve the nation.

19 I think we showed an employer the rest of  
20 the day how incredibly graphically impacted the nation  
21 on how -- you know, Peter Jennings and everybody else  
22 made sure that we knew what this meant to the nation as  
23 a whole. But the maritime infrastructure does not get  
24 the kind of national attention that maybe NASA gets or  
25 missions to the moon or Mars are getting. The

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1 secretary does wrong. We need to get the message out  
2 there in a clear way. I totally echo. Gas price would  
3 have done it had we had another month like this. Gas  
4 prices would have had people thinking about us, but it  
5 did have a huge impact.

6           You know, this is self-serving because as  
7 you go, I go. All folks float on the same tide here,  
8 but the survey backlog line item of twenty, twenty-four  
9 million dollars a year is so far being the noise level  
10 on federal budget and it's embarrassing. So we have  
11 the present budget at 31 and it gets kicked back is not  
12 a good thing. We need to considerate that effort. I  
13 think that the -- whatever we can do to raise this in  
14 the public eye is a good thing. And as the Admiral  
15 said earlier, perhaps rolling things under. I  
16 certainly back that up. This is woefully underfunded.  
17 It's an important aspect to the country. I think it's  
18 just because the country doesn't understand the  
19 importance.

20           My last bullet here is as we strongly  
21 believe as a corporation -- and I know there are  
22 those in the Maps organization who may not agree with  
23 me -- but we strongly believe that NOAA needs to be  
24 kind of approach and over when it comes to hydrography.  
25 Somebody's got to set the standards. Somebody's got to

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1 be the national expert. Some group has to be the  
2 people you turn to to make a definitive answer on, on  
3 data formats, and what's good enough and not, and who  
4 sets -- who sets what the first time right. That's  
5 important.

6 In the absence of that, you're going to  
7 have competing specifications. I don't think that's  
8 good for the country. So in order for NOAA to do that,  
9 NOAA has got to have good ships, they have to have  
10 career paths. While we certainly want to share in  
11 that, and we think there's a place for it, we would not  
12 in any way want to supplant NOAA going to sea having  
13 someone asleep. That's a bad idea. We ought to work  
14 as partners.

15 I think I have a fly-through. This is  
16 about ten seconds. This is data we collected from edge  
17 to edge of Mississippi at Mile Marker 55. We stuck  
18 that digital photo in there, but you can see the data  
19 that reflects that. A lot of great data came out of  
20 that, and I hope it gets used and not just used once  
21 and put on a show. But there's at least eight miles.  
22 That's all I have. Any questions?

23 MR. RAINEY: Sir, I'd like to follow up.  
24 We did discuss about the contracting things. Is there  
25 a particular contracting vehicle that you're aware of

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1 that would facilitate sort of a contingency response by  
2 contractors? Is there something? I know you said they  
3 made use of two existing contracts that you had, but is  
4 there a particular vehicle that's in place that you're  
5 aware of, or there could be stood up that would allow  
6 for that capacity to basically eliminate any, you know,  
7 delay in the contracting process?

8 MR. JAGOE: Clearly, you've got to have a  
9 contract in process. The contracting NOAA was a  
10 challenge for good reasons. I think NOAA's contract  
11 offices is understaffed. But it's got to be in place.  
12 Obviously, the idea to keep contracts where you could  
13 turn a transporter (phonetic) on rapidly. We're big  
14 firm believers in the work staff. I think it's a  
15 requirement for this kind of work. I frankly don't  
16 think you necessarily need to have a new contract  
17 vehicle to establish to do this kind of work, you know,  
18 to be ready for emergency should it happen. The  
19 contracts that David Evans, Fugro -- the contracts we  
20 have are generally multi-year contracts. They're in  
21 place. As long as the basic language allows you to  
22 respond, which, you know, in this case, the everywhere  
23 contract, is sufficient. It's just being able to get  
24 it turned around very quickly. We were working off of  
25 New Jersey. Had this thing steered the other way up

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1 the Atlantic coast, we may well have been coming in  
2 with the Atlantic surveyor the same time. I don't  
3 think you need something new, but I think you need to  
4 be cognizant.

5 MR. RAINEY: Thank you. Any other  
6 questions?

7 MR. PARSONS: Thank you very much, Don.  
8 Again, I appreciate your perspectives and those of the  
9 other federal agencies that spoke this morning.

10 (Lunch break was taken.)

11 MR. RAINEY: I want to mention before we  
12 jump into our afternoon speakers. Two things; I  
13 distributed -- I wrote out some proposed  
14 recommendations that are just some ideas that I had  
15 with the briefings that we've had so far yesterday and  
16 today. And as always, our meetings seem to be very  
17 limited for the amount of time that we have for  
18 deliberations, and it seems to be of some assistance to  
19 have things written down, at least as a point of  
20 departure for discussion.

21 So I jotted down some ideas just as kind of  
22 an opening discussion on some various topics that we've  
23 covered so far. We talked about it in our ORVEC  
24 (phonetic) meeting and our bylaws about, you know, we  
25 couldn't raise motions and have them second. And I

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1 want to go over discussions. These seem to have some  
2 merit. What I suggest is not as a distraction now this  
3 afternoon. Let's give our full attention to the  
4 speakers, but it's a possible food for thought for  
5 discussion Thursday during our limited time, and try to  
6 come up with some recommendations.

7           Secondly and relatedly, as I mentioned,  
8 Mike Szabados requested some panel assistance, and half  
9 a dozen or so of us volunteered yesterday. The way  
10 things are looking with the agenda, either it works --  
11 It looks like we have some time. At the end of the  
12 speakers, we're going to be able to move some things  
13 up. And we do not have anybody currently.

14           I just checked -- at least signed up from  
15 the public to do public comments. So I think that the  
16 hour will be reasonable, and maybe those folks who  
17 express some interests in getting with Mike Szabados on  
18 the port issues can do so immediately after the  
19 presentations this afternoon. Let me turn it over to  
20 Roger.

21           MR. PARSONS: Thank you. This afternoon,  
22 we'd like to concentrate on, essentially, NOAA's  
23 customers. Those organizations, those individuals that  
24 we hope benefit from the products and services produced  
25 by NOAA's Navigation Services programs.

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1           The first speaker this afternoon is Captain  
2 Mike Morris. Captain Morris is with Houston Pilots. He  
3 has been with them for the past 11 years. The previous  
4 two years, he served as the Pilots Association's  
5 providing officer. As most of you, particularly those  
6 from this area, know that the Houston Ship Channel is  
7 perhaps one of the most challenging waterways in the  
8 United States, if not the world, due to its narrowness  
9 and its particular location.

10           Certainly, it services the second largest  
11 port by volume in the United States. And it's with  
12 that in mind that we invite the Houston Pilots to come  
13 and give their perspectives on the impact of port  
14 closures on their industry, particularly the Houston  
15 area, and sort of give us a report on how we did.

16           MR. MORRIS: Good afternoon everybody.  
17 It's always tough to talk right after lunch, so I'm  
18 going to start out with a little sea story I heard the  
19 other day. Actually, this was a story about one of  
20 Sherri's, my partner. But it's about a pilot, a big  
21 strong guy. And he was single and he went out and met  
22 this young lady, and things went pretty well.

23           And they went back to his home, and he took  
24 off his shirt. Again, he works out. He's a big strong  
25 guy. He says, "Honey, you're looking at 150 pounds of

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1 dynamite right here." And he pulls down his pants and  
2 he flexes his leg muscles and he says, "That's another  
3 150 pounds of dynamite." Well, he takes off his  
4 underwear. The lady bolts out of the room. He gets  
5 dressed and he catches up to her real fast and says,  
6 "What's wrong?" She says, "You know, 300 pounds of  
7 dynamite in that room and that short fuse, I got really  
8 scared."

9 I'm going to start by really -- kind of  
10 tuning through my talk because I'm a big believer, and  
11 one of the things that really makes NOAA work for the  
12 Houston Pilots are the regional managers. Allen, you  
13 can give me a check there later, if you will.

14 Allen, who is our regional representative  
15 here in Texas keeps the interesting users of NOAA's  
16 products in the loop on what's out there today and  
17 what's on the horizon, or tomorrow. He's always  
18 soliciting opinions on NOAA's products, as well as  
19 looking for creative ways that NOAA can get involved in  
20 helping us solve some of our navigation issues.

21 Having a point person to go to, like Allen,  
22 or the regional managers, does an awful lot, I believe,  
23 towards customer satisfaction. I guess I would refer  
24 to Allen as kind of a jack of all trades, master of  
25 none, but he always knows the right person to send us

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1 to when we have a question about a particular  
2 information.

3 My relationship with NOAA as a pilot  
4 started about nine years ago as a HOGNSAC rep. We were  
5 starting to use ports. Had been using it about a year.  
6 And all of a sudden, "Boy, these readings on ports  
7 don't match our eyeballs. Something doesn't look  
8 right."

9 And Allen involved Captain McFarlet  
10 (phonetic), and within probably a month or two, Captain  
11 McFarlet and a rather large team of NOAA scientists  
12 visited us in their office and explained that we were  
13 right. That our eyeballs weren't fooling us. They had  
14 recently updated the local tidal data to reflect the  
15 changes in the mean sea level of our area.

16 But having this NOAA team explain to us in  
17 words that, as pilots, we understood, made a big  
18 difference, and was certainly a good start for me in  
19 working with NOAA. Today, ports is a great safety tool  
20 for pilots in our area. We use the system and monitor  
21 the data from both our dispatch office and our pilot  
22 boats continuously.

23 The Port of Houston -- port complex, made  
24 up of Houston, Galveston and Texas City have the most  
25 liberal, underkeel clearance policy in the country. It

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1 reads simply, "A ship must remain afloat at all times."  
2 There is no allowance for underkeel clearance.

3 We're blessed with very soft silky mud.  
4 Having sailed on the west coast all of my career as a  
5 captain, that was quite a change to get used to these  
6 area about soft grounding and ship stopping. But we do  
7 run with very little appreciable underkeel clearance in  
8 this port.

9 So having realtime measurements enriched by  
10 forecast are critical requirements for safe navigation  
11 for us. Knowing when we're going to have low water is  
12 important. So accurate and timely water level and  
13 current information certainly results in safer and more  
14 efficient port operation for us.

15 Moving on, I guess, going five, six years  
16 ago, as print on the main charts were envisions, we  
17 heard about them in several HOGNSAC meetings from  
18 Allen. As they came online, people came down from  
19 oceanographic and displayed them and talked about them.  
20 And today, when a ship or even when -- as I was  
21 present, we need a new chart, it was certainly nice to  
22 know when I walk into the nautical supply house down  
23 the street and pick up a chart that may be 18 months  
24 old in edition, but was up to date with corrections.

25 I see the pocket charts at the back of the

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1 room. I saw one on the boat yesterday. Again, four  
2 years or so ago when they were envisions, Allen brought  
3 them to us. "What do you think? How can we make them  
4 better?" The very first one we saw actually  
5 encompassed the entire Houston Ship Channel from the  
6 sea buoy up to the turney (phonetic). And we said,  
7 "Wow. Kind of neat, but you can't see anything."

8 Taking those ideas on future products to  
9 the customer that's going to use them, I think is --  
10 has made it a better product for us. As we have  
11 recently -- in this last year, we opened up our new  
12 wider and deeper channel -- our channel and done the  
13 additional four miles. Allen put me in touch with the  
14 people of NOAA to -- for the next edition of the chart,  
15 113.4, which is kind of the harbor chart of the  
16 Galveston area. With that extra four miles, we would  
17 find a way to put that on our chart.

18 There were a couple of options, whether we  
19 have an insert or change the scale a little bit. But,  
20 again, sharing that information between the interface  
21 -- between the user and NOAA, what a wonderful deal.

22 As we developed our map system over the  
23 years -- I was kind of also put in charge of that about  
24 eight or nine years ago. Allen would put me in touch  
25 with people in the NC group up there, Silver Springs.

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1 Usually, it was just to answer my dumb questions as I  
2 was learning this technology.

3 But today, as you may have seen on  
4 yesterday's boat ride, our updated navigation systems  
5 are now using NOAA's ENC's. These charts support  
6 realtime navigation, and they allow us to put in the  
7 collision avoidance information that we get from the  
8 AIS. Eight years ago I probably would tell you 90  
9 percent of the pilots never ever carried a navigation  
10 system. Today, 90 percent of them don't leave their  
11 house without them. So, again, through NOAA's  
12 products.

13 That brings me to my ENC story. Hopefully,  
14 you haven't heard this story. The Jones brothers.  
15 There was John and Joe, and they were twin brothers.  
16 John was married. Joe was single. But Joe was the  
17 proud owner of an old fishing boat. Well,  
18 coincidentally, and quite sadly, when John's wife  
19 passed away on the first same day as Joe's fishing boat  
20 sank. A few days later a kindly old lady said saw Joe.

21 She was looking for John and said how sorry  
22 she was for his loss. Well, Joe started right in.  
23 "Don't be sorry. She was getting old. Her bottom was  
24 all chewed up. She always smelled like dead fish. She  
25 had a crack that was just getting worse and worse. But

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1 what really did her in was when four of my friends came  
2 down and wanted to have a good time, and they all  
3 jumped on her at once, and the boat sank right at the  
4 dock."

5           Before he could finish the story, this poor  
6 kindly old lady had fainted right there. Not quite  
7 sure why. And I know now you're saying, "Well, what  
8 the heck does that have to do with electronic ENC's?"  
9 See, but what Joe was really upset about was he had  
10 just bought an electronic navigation system. And what  
11 happened was he was actually using NOAA's ENC charts,  
12 and that's what he was more upset about than losing the  
13 boat.

14           Over the last three years I've had the  
15 opportunity to see NOAA come in with their survey team  
16 and do these snapshots, if you will, of our channel.  
17 What a wonderful tool. We still got a Bose (phonetic)  
18 series up in our office. They provide it in a format  
19 that had been much more user friendly, if you will,  
20 than what we get from the Army Corps of Engineers on  
21 station numbers and reference points. You know, they  
22 put all these numbers, all these data right on the  
23 chart so we can actually see a little easier where the  
24 shoulder is.

25           Allen has organized work groups of coast

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1 pilots. He's about to come out with a new release.  
2 Trying to get the publication that have the most  
3 up-to-date and user-friendly information available.  
4 And I guess it's certainly my opinion that without a  
5 regional representative, we would not be taking  
6 advantage of the services and tools that NOAA provides  
7 today.

8           Moving into Hurricane Rita, for us, this  
9 was a great lesson. I mean, we were very lucky in this  
10 port complex. We thought we were going to get hit with  
11 the big one. The storm veered to the north, and  
12 unfortunately for a lot of our friends in Sabine and  
13 Lake Charles. But as were preparing for this, it was  
14 certainly -- and we've got lots and lots of lessons to  
15 learn, and it will be better next time, but the  
16 communication and the cooperation in this port were  
17 phenominal.

18           Again, starting with Allen, the regional  
19 rep, with these phone calls as we're leading up to the  
20 storm, two significant things. We had the national --  
21 NOAA's National Weather Service on each of these  
22 conference calls giving us the most up-to-date  
23 information, where that was a tremendous help for us in  
24 two areas. The first was where to send our pilot  
25 boats. We were pretty sure we were going to send them

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1 over towards Sabine and Lake Charles, and we decided to  
2 hold off until near the end to see which way the storm  
3 went. Then we were very glad we did. We got the  
4 latest report. "No, that's going to be the wrong way  
5 to send them."

6 But also listening, as we got into the  
7 evacuation of the port, we moved about 60 ships out of  
8 here in 24 hours, there was one ship that didn't make  
9 the deadline. In fact, our boats had left. One of the  
10 primary reasons we decided to sail that vessel after  
11 the fact, and only because we were able to get off on a  
12 helicopter, was that she was fully loaded. She didn't  
13 think she could sail. She had some engine troubles.  
14 They got it fixed. She called it in after the hour,  
15 after our boats were gone.

16 But she had taken on this storm to thinking  
17 she would have to stay at the dock. She was loaded  
18 down to 36 feet, which was right on the bottom. And  
19 now instead of a 20-foot storm tidal surge that we were  
20 hearing about on Sunday, on Thursday they say, "Hey,  
21 you're going to have a seven-foot drop in water here."  
22 So rather than have that ship be that hard at ground  
23 and pressure on her hull, we decided to sail. Again,  
24 based on up-to-date weather reports from NOAA's  
25 National Weather Service.

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1           As the storm passed, again, on these  
2 conference calls, once or twice a day, you know,  
3 NOAA's -- what I think the NRTs, survey boat teams,  
4 were out there. Just outside getting ready to come in.  
5 It was deemed in that priority to give the Houston Ship  
6 Cannel up and running as fast as possible. They did a  
7 survey to look for anything in the water or in  
8 unusually high amount of shoals.

9           Within 24 hours of that storm passing,  
10 NOAA's survey team were in the water. And we certainly  
11 -- we opened this port in record time. Again, getting  
12 that survey, that snapshot of our channel, what a --  
13 what a -- what a great learning tool as a pilot to  
14 have. It's tremendous.

15           Of course -- and I'm not sure how much --  
16 as we get into the -- One of the evacuation plans that  
17 I saw after the storm developed, though I'm not sure  
18 how much Allen had to do with this or not, but it was  
19 certainly posted on our pilot boat. I hadn't seen it,  
20 but I read this one day. "For the next hurricane,  
21 Cajuns will go I-10 East towards Lafayette. All  
22 Hispanics would go on I-10 West towards San Antonio.  
23 Longhorns and all their fans will go up 290.  
24 Republicans get the opportunity to fly up to D.C. on  
25 Continental Airlines. Democrats get to go I-45

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1 South, right down to Galveston. All finally, there's"  
2 -- I don't know. Allen might have had a little hand on  
3 all the Aggies get to use the 610 Loop.

4 Looking beyond what do I see as a tool I  
5 really think are necessary or that I look forward to  
6 having NOAA. Certainly, as our shorelines are  
7 changing, satellite imageries and photogometry, I think  
8 are important tools in safe coastal navigation. One of  
9 the other areas is big for me, and I will say I'm not  
10 necessarily speaking for all the Houston Pilots, but  
11 more and more ports want these 24-hour all weather  
12 ports. There is pressure being put on pilot groups.  
13 Subtle, mind you, but it's still there.

14 Certainly, the conversations that I've had  
15 over the last couple of years with Nipos (phonetic) who  
16 had to leave early, there is no pressure, and certainly  
17 not from NOAA -- as our president, there was no  
18 pressure. I tried to get that passenger ship for 2000  
19 passengers, all trying to get home over Christmas  
20 holiday in the port. What if you have fogs? So I  
21 think anything in this look-ahead technology, whether  
22 lasers or infrareds, any kind of technology can help us  
23 look out there, who else is out there.

24 I mean, we know, and certainly navigation  
25 systems today have gone way beyond where when I

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1 started. We were trying to line up the hyperbolic  
2 line, but today with our system and high end DPS, using  
3 dual antennas, tenamatic (phonetic) differentials --  
4 you know, we're looking at a foot or less accuracy. So  
5 we know where we are, but I don't necessarily where  
6 recreational boats that might have gotten stuck out  
7 there or fishermen.

8           So look-ahead technology. Both the surface  
9 is very important. And this technology I'm seeing and  
10 reading about today are below the surface. I also find  
11 it pretty amazing, where you can insert this data survey  
12 data, maybe a week or two weeks old, and you see a  
13 TF3Ds (phonetic) dimensional view of the channel; where  
14 the shoaling is, where the pitfalls are. What a great  
15 navigational tool that could be. And I think that  
16 pretty much -- With all my bad jokes, I think I didn't  
17 use up my 30 minutes. I don't know if you want time  
18 for questions or not. Thank you very much.

19           MS. BROHL: Helen Brohl. I said this at  
20 lunch, but I'll say it again. We really appreciate the  
21 fact that you and Sherri set up your displays yesterday  
22 onboard the Sam Houston. It was really helpful and  
23 really interesting. I think the navigation technology  
24 is phenominal, and I loved finally seeing right there  
25 how you used the NOAA data.

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1 I asked Sherri, "What does this mean to  
2 you? How does it" -- I mean, I see it. I mean, we can  
3 all go on the web and see this information, but it was  
4 really helpful for someone like me, a civilian like me.  
5 So I really appreciate that. Thank you very much.

6 You guys use -- For your navigation  
7 technology, right now, did I understand this correctly  
8 that you guys are using a CORS soundings for -- for  
9 your laptop? Is Corps data or Corps chart you're  
10 using, or is it a NOAA chart?

11 MR. MORRIS: It's NOAA's ENC's that we're  
12 on.

13 MS. BROHL: Oh, it is?

14 MR. MORRIS: Yes.

15 MS. BROHL: Okay. Thank you. I was  
16 thinking it had --

17 MR. MORRIS: We -- we actually have two  
18 choices. We can go back to what was the original  
19 system, which was an in-house built system by Razor  
20 (phonetic) or Starlett, which is a real basic chart,  
21 but highly accurate. Or we can go with the new ENC.  
22 My system, yesterday, was using the NOAA's ENC chart.  
23 And I decluttered it quite a bit by taking out the  
24 soundings and whatnot, but, of course, that's the  
25 advantage of the factorization.

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1 MS. HICKMAN: Sherri Hickman. Helen, what  
2 you're thinking of is the Corps overly. Their shore  
3 outline list. We're able to put that on ours.

4 MS. BROHL: So what you do is you take the  
5 NOAA ENC, which you can manipulate and put in as much  
6 stuff or take out as much stuff that you want?

7 MR. MORRIS: Correct.

8 MS. BROHL: Okay. And so the ENCs that  
9 you're getting now are -- I assume that the sweet  
10 (phonetic) of the ENCs that NOAA has complete cover the  
11 entire ship channel in your area as a critical  
12 navigation area?

13 MR. MORRIS: Yes.

14 MS. BROHL: And the updates you're getting,  
15 you feel comfortable with or -- or --

16 MR. MORRIS: You know, I'm actually just  
17 back to being on the channel. But, yes, I think we do.  
18 I mean, I think the next step is probably somewhere  
19 another -- maybe taking Army Corps survey data and  
20 pushing that into our systems, somewhere or another.  
21 But, yeah, as pilots for what we need to know on  
22 changes, we have to stay very -- we're very limited on  
23 where we can go in the Galveston Bay area. A pretty  
24 narrow channel.

25 MS. BROHL: Another question real quickly.

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1 Thank you. What confirmed yesterday and today that  
2 Congress did not give enough money for the  
3 administration of the PORTS program, meaning even if  
4 you pay for it locally, NOAA doesn't have enough money  
5 to provide the data to you.

6 We learned, also, yesterday, out in the  
7 field, that it's used so dynamically between Coast  
8 Guard and the Corps uses it, and you guys rely on it  
9 heavily. How will you get that data? I mean, if  
10 you're offline, you can call the Coast Guard and  
11 they'll just tell you what they read. But if it's not  
12 available, period, what kind of predicament does that  
13 put you in? How does that -- does it set you back?

14 MR. MORRIS: I think it does absolutely.  
15 Right now, we've got some severe shoaling in our  
16 channel. Every day we -- knowing that by limiting the  
17 draft, dropping the maximum draft a foot, it could be  
18 as much as, you know, \$100,000 per vessel that we're  
19 cutting out in cargo. So we certainly don't take that  
20 lightly. We've had to limit the draft. We've gone  
21 from 45 down to 44 foot right now. And we only bring  
22 44 in if it's somewhat in a favorable tide.

23 So just in the last month there's been a  
24 new procedure where we're actually getting a printout  
25 that we're getting on a deep boated vessel -- or just

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1 in case I didn't have my computer, I couldn't get  
2 online, when I get on that ship, of the readout. If we  
3 did not have a good clear readout, I wouldn't want to  
4 go back in using our eyeballs.

5 MR. BUND: Allen Bund (phonetic) of NOAA.  
6 If I can interject with this briefly. In my  
7 interaction, both the shore side facilities as well as  
8 with some of the shipping companies as well, they have  
9 referred to the situation as time is money. Well, in  
10 the Houston Ship Channel, inches of water depth is big  
11 money. And so what they stressed to us is they love  
12 having that system that they can tie into to, and those  
13 tides may be predicted to be a certain depth.

14 With our weather, the way it is, we have  
15 something that holds more water in. Those vessels can  
16 add more cargo in a very short period of time to make  
17 use of that to get it out. Same situation in New  
18 Orleans. Blows the water out. They know in advance  
19 that there may be some concerns, of whatnot, in getting  
20 the heavily laden vessels in. So to them, it's an  
21 economical matter as well as a safety matter.

22 MR. PARSONS: If I can just state for the  
23 record, telephonic comment that Helen made. Whether  
24 it's a NOAA ENC or NOAA paper chart, keep in mind it's  
25 Corps of Engineers' data that defines the channel

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1 limits and the soundings in the channel. We acquire  
2 that data that goes aboard our charts directly from the  
3 Corps of Engineers.

4 MR. OSWALD: I'd just like to ask one  
5 question. With respect to the maintenance of the  
6 surveys, which I assume would be the Corps of  
7 Engineers, what frequency? Is it yearly basis? How  
8 does that data get into your little laptops that pilots  
9 use?

10 MR. MORRIS: Right now, most of the Houston  
11 area is done twice a year, other than the hot -- what  
12 we refer to as the hot spot where we know we've got  
13 shoaling problems. But we are not using that data in  
14 our map systems today. We just -- we get it in a PDF  
15 file to look at.

16 MR. PARSONS: Mike, we appreciate it.  
17 Thank you very much for your perspectives, and we hope  
18 you be around this afternoon for any other questions  
19 that might come up.

20 The next speaker is Jim Robinson. Jim is  
21 the director of Navigation and Security for the Lake  
22 Charles Harbor and Terminal District. This is a  
23 perspective that we're very interested in that from the  
24 point of view of port of authorities. I think before  
25 Jim makes his presentation, I think Adam wants to say a

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1 few words.

2 MR. MCBRIDE: Thank you very much, Roger.  
3 As Jim makes his way up to the front, I just want to  
4 point out to everybody, and many of you will know this.  
5 The Port of Lake Charles is located in southwest  
6 Louisiana, just alongside the Texas border. We're  
7 actually closer to Houston than New Orleans. It's the  
8 12th largest port by volume in the United States  
9 handling nearly 60 million tons this year,  
10 predominantly LNG Petroleum and food products, some  
11 general cargos as well.

12 If you've been watching national news you  
13 might think there was only one hurricane in the Gulf  
14 this year. In fact, Katrina, it was certainly clearly  
15 the worst devastation we've seen, any of us have seen  
16 from hurricanes, I'm sure. But there were several  
17 others hurricanes. And Rita took a pretty much direct  
18 hit on us. There are still just -- although Jim is  
19 going to tell you some of the successes that were  
20 achieved in cooperation with your agencies.

21 There are still thousands of people  
22 homeless down in southwest Louisiana. There are blue  
23 tarps on most roofs. I actually just got mine off last  
24 week. Industries are having to limit services. Costs  
25 are high. We're still very much experiencing the

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1 aftermath.

2 Our experience in the immediate aftermath  
3 of Hurricane Katrina, September 25th and onwards, was  
4 that the land site coordination of FEMA and the Corps  
5 of Engineers, and because they were an important part  
6 of the FEMA response, was dreadful, and that the water  
7 site response with Coast Guard USA and NOAA was  
8 excellent. And Jim is going to give you some details  
9 on that.

10 But I will tell you, the storm blew through  
11 on Saturday, 24th, of last year, which was -- well,  
12 Saturday, obviously. We lost one working day of work.  
13 Our management crew and folks on site cleared the  
14 roads, protected cargo on Sunday and Monday, and we  
15 began delivering cargo landside on Tuesday morning.  
16 And only very shortly after that, we had ships inbound  
17 in the channel again as well.

18 And that's why we have the shirts on.  
19 We're very proud of the response of Port of Lake  
20 Charles. Our shirts say, "Rita who?" And that's  
21 because our team, at the port, the management members  
22 and those who stayed on site got the job done very  
23 quickly because they had some excellent help from the  
24 water side agencies.

25 Jim, with that, let me turn this discussion

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1 over to you and give us a little information on exactly  
2 what did happen on the water side. Thank you.

3 MR. ROBINSON: Thank you, Adam. And thank  
4 you for the opportunity. I, too, know some Aggies  
5 jokes, but I'm going to pass. This forum provides a  
6 welcomed avenue to publicly thank, particularly NOAA,  
7 for professional, prompt and effective post-hurricane  
8 response. The Lake Charles Harbor and Terminal  
9 District or Port of Lake Charles and other Calcasieu  
10 River Waterway stakeholders appreciated the  
11 extraordinary service provided by the Office of Cost  
12 Survey, which enabled a quick Hurricane Rita rebound  
13 and to rebound to reconstitute deep draft navigation  
14 enjoyed by the Nation's 12th largest port.

15 One early success is involved encouraging  
16 deep draft vessels to sail pretty close after the  
17 hurricane-watch stage. Even though we are almost  
18 shocked to know NOAA was a little bit wrong, I come to  
19 rely on you and say, "Boy, these predictions are really  
20 great." And I was tickled to death going to Matagorda  
21 Bay. As it approached I said, "How could you be that  
22 wrong?" So I know you all are trying. That's a unique  
23 weather situation there, but some of us rely too much  
24 on that first prediction and think, in fact, we're  
25 happy over here just, like we were for Katrina.

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1 I've got these two slides sort of  
2 backwards. You can see right there where -- just about  
3 to get hit in the mouth on the right-hand side of the  
4 hurricane there. Thanks to the moving of traffic, we  
5 only had one significant breakaway which occurred. And  
6 that was an ocean-going barge. About 2:00 in the  
7 morning, when I was trying to catch a wink, I got a  
8 phone call from a harbor police say, "There's an  
9 ocean-going barge right there, and it's broken away,  
10 and, in fact, it grounded right opposite Labears  
11 (phonetic)."

12 The radio got it wrong and indicated that  
13 it had hit the 210 Bridge. Not so. We rescued it the  
14 first thing in the morning, and that was our major  
15 navigation snafu. Thanks to some good planning.

16 The Lake Charles Harbor and Terminal  
17 District is the State of Louisiana's designated  
18 waterway sponsor and partner with the Corps of  
19 Engineers for ensuring operation and maintenance of the  
20 entire Calcasieu waterway. Our operational  
21 jurisdiction includes the entire 70-mile dredged ship  
22 channel.

23 The sea buoy of the longest dredged  
24 approach channel in the nation is 34 miles offshore.  
25 The offshore or bar channel is served by several

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1 charted safety fairways, all of which were expected to  
2 have been impacted by a Category 4 hurricane.

3 Calcasieu navigation supports refineries producing 4  
4 percent or more of the nation's motor fuels and the  
5 nation's largest operating liquified natural gas, LNG,  
6 receiving terminal.

7           Some of these pictures are courtesy of Camp  
8 Coast Guard. Y'all have that one already, so I could  
9 have shortened my presentation a little bit. But the  
10 Coast Guard, when they came back from Corpus Christi,  
11 set up Camp Coast Guard on port property. I've seen  
12 some trailers there. There wasn't -- Greg's Coast  
13 Guard and my Coast Guard for the Homeland Security  
14 Coast Guard bought brand new trailers, and came in  
15 there, and they were welling on us port property and  
16 created a pretty good shout for the rest of us, too.  
17 But we enjoyed having Camp Coast Guard.

18           Right on time. President Bush personally  
19 observed the debris-clogged LNG terminal mooring and  
20 turning basin during recovery. His presence and  
21 follow-ups, some of you will attest to, prompted rapid  
22 effective action by several federal agencies, including  
23 NOAA, to clear the debris.

24           The Trunkline LNG terminal will soon double  
25 its capacity, and two. Additional LNG terminals will,

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1 by 2011, add berths to offload LNG from a total of six  
2 ships simultaneously. Then Adam won't have to change  
3 his story about being No. 12. You will probably be  
4 about No. 7.

5 That and other projected navigation traffic  
6 increases will find deep draft vessel use of the  
7 Calcasieu swelling by 70 percent in the next several  
8 years. The Calcasieu now supports over 55 million tons  
9 of cargo annually. Adam alluded to this. Substantial  
10 self-reliance on the part of the port staff was  
11 necessary to trigger certain recovery efforts.

12 The port director initially attended the  
13 local office of Homeland Security and Emergency  
14 Preparedness meeting. And the nicest thing to say  
15 about that was that those meetings proved less than  
16 productive to help with port reconstitution efforts. We  
17 worked both ends toward the middle to get necessary  
18 support as we garnered labor and floating hotel and  
19 emergency power supply resources.

20 It turned out we didn't need to get the  
21 emergency power resources, but we were actively  
22 exploring that. Out power locally got up and running  
23 within about two weeks, and it had been projected it  
24 might be as long as eight. So we were scrambling with  
25 Marad. When I say "working both sides toward the

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1 middle", we had the local action due to the good office  
2 of our staff and local OEP (phonetic). And we kind of  
3 worked top down toward the state.

4 After Rita's onslaught, NOAA and the Corps  
5 of Engineers and Navy resources were deployed to survey  
6 the Calcasieu and approaches.

7 NOAA's Navigation Response Team, the  
8 NRT 1, was the first survey asset to arrive in the Lake  
9 Charles vicinity. I would like to thank Tim Osborne,  
10 particularly for that. He has been our friend, along  
11 with Allen.

12 The NRT arrived on recovery day two -- we  
13 actually expected them a little bit earlier -- to  
14 conduct a side scan sonar survey Calcasieu River from  
15 the upper reach of the waterway at the I-10 bridge to  
16 the jetties. While NRT 1 was completing the side scan,  
17 the Corps conducted the bathymetric surveys of the  
18 channel. Navy resources surveyed the offshore safety  
19 fairway approaches, and provided security. Surveys  
20 provided available depth assurances and verified the  
21 absences of channel obstructions to help quickly  
22 restore deep draft navigation.

23 You heard earlier about some conference  
24 calls. I participated, personally, up to seven  
25 conference calls daily -- you should try that sometimes

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1 -- to coordinate and monitor progress. You're off one,  
2 and you're on another.

3           The Calcasieu had been third in line behind  
4 the Houston Ship Channel and the Sabine-Neches Waterway  
5 for conducting NOAA's offshore side-scanning sonar  
6 surveys, relying on the availability of NOAA's  
7 hydrographic survey ship, the Thomas Jefferson. The  
8 methodology warrants for determining port recovery  
9 priorities, as it's been alluded to, in hindsight,  
10 warrants further discussion.

11           The Calcasieu may have been third in line  
12 because our channel might have appeared to have been in  
13 the worst shape. It actually wasn't, as surveys  
14 subsequently revealed. Minor miracle, I think. But  
15 although all bar channel buoys were offstation after  
16 Rita's onslaught. So it looked pretty bad. The Coast  
17 Guard Navigation Team performed admirably to quickly  
18 locate, restore aids to navigation.

19           NOAA, thanks in large part to good offices  
20 of Doug Baird, chief operations branch of the  
21 Hydrographic Services Division, expedited the offshore  
22 side scanning survey for the Calcasieu. I had set up a  
23 shop on the bridge the tractor took, the Hock, operated  
24 by Secal (phonetic). They provided pretty good hotel  
25 services for me and radios.

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1           And I got pretty good at dialing 411. I  
2 had no computer. I didn't have all my good resources,  
3 or how to call Doug or Allen or anybody else. I used  
4 my trained initiative. I called 411, and they said,  
5 "What city, please?" I said, "Washington, D.C.,  
6 Secretary of Commerce." One ring.

7           The Secretary of Commerce's secretary  
8 answered, and I said, "I'm sorry to bother you, but I  
9 need to talk to somebody pretty high up in the NOAA  
10 Operation Marine Division." She hooked me up with Doug  
11 Baird. And inside of a five-minute telephone  
12 conversation, we had some good actions.

13           Doug expedited that side scanning-survey.  
14 NOAA contracted with Fugro Pelagos, Incorporated from  
15 Morgan City, Louisiana, to perform the offshore survey.  
16 Results of Fugro's survey were in hand five days after  
17 commencing recovery, and, actually, about the time they  
18 were midway in surveying the Houston Ship Channel.

19           Our prompting the NOAA-initiated contract  
20 with Fugro has been recognized by many as the best move  
21 we've made. Doug isn't here, but we owe him one, big  
22 time. I personally thank him on behalf of the port.  
23 I'd like to read excerpts of that thank you.

24           "On behalf of all who enjoy navigational  
25 use of the Calcasieu River Waterway, The Lake Charles

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1 Harbor and Terminal District extends appreciation to  
2 NOAA for expediting the ship channel surveys, which  
3 proved instrumental, to rapidly reconstitute navigation  
4 serving the nation's 12th largest port in the wake of  
5 Hurricane Rita.

6 Our survival and rapid reconstitution of  
7 Calcasieu River Waterway navigation were enabled thanks  
8 to valued contributions and professional NOAA and  
9 NOAA-contracted support.

10 Calcasieu River Waterway users and  
11 customers in the southwest Louisiana region enjoyed  
12 navigation resumption in unprecedented record time due  
13 to cooperative efforts of all involved. We especially  
14 thank you for valued and appreciated NOAA services.  
15 Your having contracted with Fugro Pelagos, Incorporated  
16 to avoid bar channel surveys delays significantly  
17 enhanced the navigation reconstitution operation."

18 Thanks, Doug. Thanks to all the rest who  
19 had something to do with that.

20 We just couldn't wait, what would have been  
21 almost two weeks, to have our survey done. Then when  
22 we started surveying the Sabine-Neches it, again,  
23 poured itself out because they had some problems with  
24 the survey efforts, which would have furthered delay.

25 The Calcasieu fully supported deep draft

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1 navigation within a week of Hurricane Rita's landfall.  
2 Limited deep draft traffic was enabled sooner. We  
3 actually moved one of those vessels that hadn't left  
4 the port, probably should have. But it had about  
5 25-foot draft. And I think after about day three, the  
6 captain of the port allowed us to sail that one as sort  
7 of as the test piece before we brought in a couple of  
8 loaded tankers. That, too, was a good movement.

9 Pilots of the Lake Charles Pilots

10 Association were more than reasonable in restarting  
11 pilotage with their raven (phonetic) systems, and with  
12 only a few bar channel buoys reset, which the pilots  
13 had determined were essential at offshore channel  
14 turning points. They actually told the Coast Guard, it  
15 may help if we had each turned on the right-hand side  
16 of the channel. "Well, we're not sure if we can find  
17 the right one." They said, "Do you have any spray  
18 paint? We don't care what it looks like. Put a buoy  
19 up, turn to the right-hand side of the channel, we'll  
20 rock and roll." Might not have done that had they not  
21 had their radar system.

22 This real drill is generating numerous  
23 significant improvements to Hurricane Preparation,  
24 Response and Recovery Plans. Sharing lessons learned  
25 is an undertaking of the Lake Charles Harbor and

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1 Terminal District through efforts of our Board of  
2 Commissioners' Security and Risk Management Committee,  
3 and the Calcasieu Waterway's Harbor and Safety  
4 Committee.

5           The Board of Commissioners' Security and  
6 Risk Management Committee recently met on January 12th,  
7 having garnered good participation of port tenants,  
8 labor, customers and other stakeholders, to conduct  
9 maybe the first real outreach toward thoroughly  
10 reviewing and improving the Hurricane Plan. You  
11 probably know how that works. We're all supposed to  
12 generate a plan by June 1st. And usually it's,  
13 "Uh-huh", June 1st is getting very close. Let's put a  
14 plan out. "Boom." This exercise, if you will, has  
15 prompted us to do it a little more conscientiously and  
16 do it right, do it sooner. So that's proven to be a  
17 good thing.

18           We've learned valuable lessons regarding  
19 where to place and protect harbor tugs and pilot boats.  
20 Our pilot boats actually went too far north. They went  
21 above the railroad bridge, and then some things came  
22 our of the blue. And then Lake Charles, itself, went  
23 up against I-10 and the railroad bridge, precluding  
24 rapid recovering, if you will, of the pilot boats and a  
25 couple of tugs. We've learned to better protect

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1 bridges by clearing certain nearby ship and barge  
2 berths during hurricane preparation efforts, and we're  
3 getting better at generating good checklists.

4           While throwing bouquets at NOAA and other  
5 agencies, organizations, and individuals, suggestions  
6 for hurricane response and recovery improvement will  
7 hopefully also be well received. I know that's why  
8 you're here, in large part. As I previously  
9 alluded to -- I don't like to talk about Tim and his  
10 answers, but I think he was following orders. Prompt  
11 arrival of NOAA's NRT resources was appreciated, but  
12 the arrival was a little later than initially promised.  
13 We heard he was actually in route to Houston after he  
14 promised to come see us.

15           He still arrived in decent time. He did  
16 the job. Fuel arrangements, those had to be arranged.  
17 It was almost in a near-panic mode, but it got done.  
18 Possibly those units can arrive in the future on  
19 schedule and with fuel trucks or something close  
20 behind.

21           U.S. Navy resources provided necessary  
22 security and verified that the safety fairways were  
23 clear of obstructions. But while appreciated, those  
24 services were rendered in almost a secret. Absent  
25 routine progress reports which might have made some of

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1 us, including the harbor master, to feel a little more  
2 warm and fuzzy about the offshore approach.

3 Subsequently to receiving assurances that  
4 the inland or shoreward channel was free of  
5 obstructions, numerous potential obstructions in the  
6 form of small containers were observed at low water on  
7 or near the slope channel. So future side scanning  
8 sonar surveys should, therefore, extend for some  
9 reasonable distance outside channel boundaries.

10 The Lake Charles Pilots desired that the  
11 U.S. Corps of Engineers produce timely electronic or  
12 hardcopy results of channel depth surveys so pilots  
13 can reasonably lay hands on those prior to recommending  
14 to the U.S. Coast Guard captains of the port relax  
15 draft restrictions.

16 Acquiring the desired reports in a timely  
17 fashion proved to be too much a challenge, in my  
18 opinion. They had to take that data off the vessels,  
19 send it to New Orleans to massage the data, which took  
20 the better part of two days. We need to explore the  
21 prospect of a direct feed from survey vessels to pilots  
22 and other stakeholders to avoid or streamline  
23 time-consuming data processing, primarily by the Corps.

24 After just a little tweaking, the and vital  
25 surveying services provided by NOAA, Corps of

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1 Engineers, and the Navy, we'll be even better prepared  
2 to recover from future hurricanes. The Lake Charles  
3 Harbor and Terminal District, cooperating with the  
4 Calcasieu harbor's Harbor Safety Committee and  
5 participating federal, state and local agencies and  
6 stakeholders looks forward to continuing to help  
7 enhance navigation safety and efficiency in general,  
8 and especially in response to emergency contingencies.  
9 And we thank you for the opportunity to address you  
10 today. Not much criticism. Thank you very much. I  
11 know next time to call Roger instead of the Secretary  
12 of Commerce.

13 MR. PARSONS: Although I'm surprised you  
14 got the number that quick. We thank the Secretary's  
15 secretary. Let me ask you a question, Jim, and I wish  
16 the Coast Guard was here. Maybe they could bring some  
17 of the message back. It's been alluded several times  
18 about the process that Coast Guard uses to allocate  
19 federal surveying resources and prioritize port  
20 openings.

21 Do you have any thoughts or ideas of what  
22 should be factored into that? I know you, as a port  
23 authority, stood on the sideline, if you will, probably  
24 wishing you could provide input to that process. I  
25 think you know NOAA, once National Response Plan is

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1 stood up, is governing and works for the Coast Guard as  
2 do a lot of federal agencies have done. I'm interested  
3 in seeing what kind of input you think should be  
4 factored in.

5 MR. ROBINSON: I think as much as we can  
6 possibly simultaneously do more rapid cursory surveys  
7 to initially see who might be impacted the most, where  
8 the work needs to be done, or say, "Whoa, they're so  
9 wiped out." They might have assumed we were wiped out.  
10 All our buoys are gone. They might have thought that  
11 the channel was non-existence, offshore or something  
12 like that, that major dredging was going to be required  
13 and, therefore, you go to the channel that hadn't been  
14 damaged.

15 We still need to be -- Before we make those  
16 kind of decisions, we need to do some kind of cursory,  
17 quick, simultaneous survey, if possible. NOAA normally  
18 has more resources than just the Thomas Jefferson  
19 because in previous hurricanes we see their fleet 34  
20 miles inland at our port facilities, alongside those  
21 other vessels. And we welcome you do that, because  
22 then you can survey on your way out and do it quick.

23 MR. JANGULA: That's where this PAET Team  
24 we've got comes in real handy. We're all in on this  
25 meeting, and in our group, the Corps of Engineers

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1 doesn't decide the priority in surveying. Everybody is  
2 in that meeting. Everybody gets on that  
3 teleconference. And that's where decisions are made.  
4 Maybe we need to talk a little more about what we do  
5 because there -- you know, you'll have like a say-all.  
6 Ivan is a good example.

7           The Port of Pensacola got so wiped out.  
8 That was the last place we surveyed. We surveyed all  
9 the channels around it. And then the Port of Pensacola  
10 put out the word. It doesn't matter whether our  
11 channel is open or not. We can't handle even you  
12 coming. So if you can get a system together where  
13 everybody is talking together from day one, it really  
14 does help.

15           MR. ROBINSON: And avoiding duplicate  
16 surveys, too. Roger and I talked a little bit about  
17 that. The Corps and NOAA need to do that first survey.  
18 So if somebody can get in there and do the first one,  
19 then do some rapid decision making on how we proceed on  
20 in there. And it does, in fact, depend on how ready we  
21 are to handle these ships, and the labor situation.

22           And in this particular case, Adam had  
23 encouraged some of us to stay behind. We were ready to  
24 go to work, and we didn't know what the channel looked  
25 like, but we knew we could quickly garnish some labor

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1 resources, make a path to the port. So we already had  
2 trucks coming in there. We knew we had ships. We knew  
3 what was offshore. And we were rocking and rolling.  
4 Had we been in Atlanta, we had to have evacuated far  
5 away. Might not have happened.

6 MR. JANGULA: See, that's what we do. We  
7 divvy up. Kirby Marine is going to do this. The Corps  
8 is going to do that. NOAA is going to do this. So we  
9 don't have -- The Coast Guard with us takes -- We  
10 agreed from the beginning the Coast Guard takes the  
11 information and get it to wherever that person is we  
12 decide to do that survey, and then a decision is made  
13 to open or not open.

14 MR. ROBINSON: You just encouraged more  
15 thought along those line before we just automatically  
16 take away these bigger ports, although we could be the  
17 bigger port one day.

18 MR. MCBRIDE: And I would add to that, that  
19 our experience was -- And we could probably learn from  
20 the Mobile example. But did not have any input on the  
21 criteria that were used to determine the prioritization  
22 of channels. There were three principal channels  
23 affected.

24 We did have some information from NOAA,  
25 just before onslaught, that they would be over to see

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1 us the next day. The next time we heard from them,  
2 they were going somewhere else. So something had  
3 happened. Some decision had been taken, based on some  
4 criteria which we did not know. So I think for us, as  
5 an organization, we want to have more input to that.  
6 Similarly, I think the Coast Guard who organizes that  
7 needs to share with us how we're making these choices.

8 MR. ROBINSON: And you don't need all three  
9 ports in there debating on a conference call. I tried  
10 that, and got shot down in short order. So that's not  
11 the time to be doing that. Thank you very much.

12 MR. PARSONS: Thank you. Our next speaker  
13 brings this from a little bit different perspective.  
14 John Weust has been with Marathon Oil for the past 27  
15 years. His current position is he manages Marathon  
16 Oil's emergency preparedness and response activities.  
17 Although John is with Marathon, he is, in fact,  
18 speaking with his American Petroleum Institute hat on,  
19 ABI.

20 When John and I talked, we talked  
21 perhaps -- He had some ideas on how NOAA might be able  
22 to assist the offshore petroleum industry, based on the  
23 products and the services that we bring to the table.  
24 And this is a particular area that hasn't been focused  
25 on. John, I welcome you and thank you for your input.

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1 MR. WEUST: Thank you, Roger. One apology,  
2 before I get started. Since I found out about this  
3 talk last Friday, most of what I'm talking about is  
4 slanted towards how Marathon Oil Company responded. I  
5 do know most of the people who run oil companies and  
6 some of the issues they dealt with, but what I'm going  
7 to talk about -- because I know more than that. I  
8 learned from everybody else. This is how we responded.

9 What I'm going to do is kind of give an  
10 update how we prepared, and then the obstacles we had  
11 in response afterwards, and maybe suggest some of the  
12 tools that NOAA has. Some of the things we might be  
13 able to work together to help get this critical  
14 infrastructure back up and running. I think everybody  
15 will agree fuel and gas is critical in this country.

16 First of all, for preparation for any  
17 hurricane, what we do first is we use Coast Guard  
18 guidelines, and shut off the production platforms, and  
19 get our noncritical people onshore. In Marathon's  
20 case, most of our production was centered in part of  
21 the Gulf of Mexico. So for Rita and Katrina, all of  
22 our platforms were evacuated and shut down.

23 Then we'll opt to evacuate to operate  
24 onshore terminals as long as we possibly can so that we  
25 have plenty of fuel, we have tanks full. Then as far

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1 as our refineries go, even though we shut them down, we  
2 try to increase all the stockpiles.

3 It turned out, in the case of Katrina, this  
4 helped pretty significantly because our caryco  
5 (phonetic) refineries, even though it doesn't market in  
6 the New Orleans area, we were able to get some of that  
7 to the local gasoline stations. So we did participate  
8 in some of that.

9 As far as our -- What we do is we get our  
10 corporate emergency response team prepared and ready,  
11 our business recovery teams ready. We get our crisis  
12 centers up and running. We monitor the storm. We  
13 monitor the local movements of -- For instance, in  
14 Houston, the Houston area, Galveston basically left the  
15 island a day early than typically would. So we had to  
16 modify our plans based on the local economy -- local  
17 infrastructure.

18 We get our employee plans in place. We  
19 relocate people who is considered critical to the  
20 business. We got groups go different places. We  
21 continue to operate during the storm. We also evacuate  
22 all of our non-essentials. And we have an executive  
23 relocation plan so we can make corporate decisions for  
24 the corporation once the hurricane goes through,  
25 because they should know all communications go down.

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1           Then we put together a humanitarian  
2 response effort. We've got a pretty extensive system  
3 in place. When the hurricane hits in the Louisiana  
4 area or the Houston area, we've got a plan in place to  
5 put centers together for distribution for employees to  
6 assist our employees getting back to work. It's  
7 something we've been doing about three years now.

8           A hurricane hit Lafayette a few years ago.  
9 We actually set up a response team. Use the ICS  
10 system. We were actually one of the first companies  
11 that got up and running. So we took that learning and  
12 brought it forward to this past year. And as a result,  
13 our refineries, our production, our pipelines got back  
14 up running pretty quickly. But I will say this: We  
15 didn't suffer nearly a direct hit as some of our family  
16 did. We fared pretty well in the refinery. Our Texas  
17 City refinery was hit hard.

18           Seventy-two hours before landfall, we  
19 modified all of our operations. We protected all the  
20 assets and people. We started evacuating the  
21 non-essentials. Then 28, 24 hours before landfall, we  
22 really started shutting things down. Again, this year  
23 we shut down a little bit earlier. I think the Houston  
24 office was shut down almost 70 hours before the storm  
25 hit, because of the Galveston area filling the highway

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1 system up.

2           Critical Response Navigation: This is  
3 something that we realized. Helicopters and fixed  
4 wings aren't going to be there when hurricanes go  
5 through. The survey boats will be moved out of harm's  
6 way. Any response vehicles left in these areas are  
7 going to be damaged or not available. So this is an  
8 issue that we recognized pretty early on it's going to  
9 cost us major problems. We don't have that worked out,  
10 but it's something we had to deal with.

11           This just puts it in perspective  
12 (indicating). You'll know these are the two  
13 hurricanes. I believe roughly 75, 80 percent of the  
14 platforms of the gulf. In the aftermath -- I'm not  
15 going to go into too much detail here because everyone  
16 know the devastation. Access was extremely limited to  
17 get to our facilities. In some cases, we had access  
18 denied by federal and state agencies. And highway  
19 access routes were jammed.

20           A significant thing here is it was almost  
21 impossible to get to some of these locations. This is  
22 another significant piece of information (indicating).  
23 Ninety-two percent of the production in the Gulf of  
24 Mexico. The oil production was shut in. Any channel  
25 for natural gas was shut in. There were nine

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1 refineries shut down, representing 45 percent of U.S.  
2 capacity. Another 15 refineries were curtailed because  
3 lack of feedstock. Most of the pipelines went down  
4 because of the lack of electricity.

5           The Louisiana offshore port was shut down,  
6 which I believe is 10 percent of the U.S. crude oil.  
7 As on January 6th, there's still 27 percent of the U.S.  
8 production shut down. 19 percent -- I'm sorry -- of  
9 offshore production. 19 percent of offshore gas is  
10 shut down, and 90 percent of the refinery capacity is  
11 still shut in.

12           This is just another piece of information  
13 we got from MMS (indicating). It shows a little bit  
14 different fashion. About one million and a half  
15 barrels of oil per day. Two months after the storm,  
16 which was basically 350,000 barrels of oil per day.  
17 Ten million cubic feet of natural gas was down about  
18 three and half million cubic feet of natural gas. That  
19 represents about 65 percent of the oil, and 52 percent  
20 of natural gas which remained shut in. We're backed up  
21 significantly since then. This doesn't show you as far  
22 as critical infrastructure goes. If we can't get this  
23 area of the Gulf back up running, we've got problems.

24           Again, this is just another diagram  
25 (indicating). This shows, also, the onshore facility,

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1 the platforms affected in the affected area. These are  
2 the statistics that we got from MMS. 112 fixed  
3 platforms and well caissons (phonetic) were destroyed,  
4 one deep water retention platform, 61 deep water  
5 platform was damaged, 46 drilling rigs damaged, and 64  
6 pipelines damaged. So all of those, I believe, was  
7 roughly 4000 platforms in the Gulf. This doesn't seem  
8 like a big number, but some of these were pretty  
9 significant platforms. Pretty high production.

10 In addition to this, we're expected to  
11 bring this back up and running with these same  
12 statistics going. 2.7 million customers without power,  
13 people are evacuated. Getting assets was extremely  
14 difficult. What we had to do as a company, what other  
15 companies did was we pulled resources from outside the  
16 industry.

17 In fact, we had private contractors. We  
18 brought in some military aircrafts and put around the  
19 area. If Houston had been hit, we would have had two  
20 cargo aircrafts and a couple of helicopters. But they  
21 are not within the area, not within the oil and gas  
22 industry, but they are available.

23 The employee humanitarian response is where  
24 Marathon has decided and some of the major oil  
25 companies had decided this is the way to operate. In

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1 the past for hurricane responses, we felt we could  
2 bring in employees from throughout the country from  
3 different operations come in and run our facilities  
4 while the U.S. government or state government helped  
5 employees get back to work. As we saw from Katrina,  
6 the resources get overwhelmed very quickly.

7           So we decided, for our company, what we do  
8 we actually respond to humanitarian, the humanitarian  
9 needs of our employees. We get them back to work, and  
10 we found that was significantly better. We do a good  
11 job preparing our facilities. We don't have to worry  
12 about damage. We get our employees back and we get  
13 started back up again.

14           Another issue to consider that we had to  
15 deal with, the OSRO, the Oil Spill Response  
16 Organization, the MSRC, NRC for the Caribbean. All  
17 these organizations took a pretty hard hit. Their  
18 vessels were not available. The resources themselves  
19 tend to be very stretched, and without a good -- a good  
20 job of identifying what the major spills are -- this is  
21 what, I think, we need NOAA's help -- to identify where  
22 the major spills are, and the resources that are  
23 available to the biggest spills first. They'd do a  
24 much better job of prioritizing.

25           This is where we feel like you guys need to

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1 fill the gas, and you've got the tools to do this.  
2 We've got to work out ways to make this happen. But if  
3 we had a good aerial surveillance satellite imagery and  
4 aircraft, both for and after the storm, document where  
5 these things are at.

6           Directly after the storm we had to do a  
7 much better job of identifying which platforms were  
8 damaged. It took weeks instead of days. But also the  
9 drilling rigs were pulled out and uprooted. Damaged  
10 refineries. Pipeline terminals where they come  
11 onshore. As I just indicated, oil spill severity.  
12 Along with excessive damages in the area.

13           I know your satellite systems were used  
14 pretty extensively for infrastructure. We feel like in  
15 the oil industry we use the same resources to do a much  
16 better job to understand where the problems are.

17           Additional Benefits: With the platforms  
18 missing, you need be able to identify hazardous in the  
19 shipping industry much more quickly. Assist  
20 transportation sector of the bridge and road  
21 construction, assist FEMA with development and locating  
22 humanitarian response sites. I think a lot of this is  
23 being done. I'm just trying to re-emphasize it. And  
24 then provide industry and response agencies with routes  
25 to get to our facilities.

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1           In many cases, the facility may not have  
2 been hurt, but getting to the facility is pretty  
3 difficult because of the access problem. These are  
4 areas we feel like the imagery could be used a little  
5 bit more to our advantage.

6           To do this we realize we're going to have  
7 to develop a database where all these equipments are  
8 located. We're going to have to have imagery before  
9 the event so we know where it's at, so that afterwards  
10 we have a much better understanding of what's missing.  
11 It's going to take work here. API has started talking  
12 about this. I don't know what format it's going to  
13 take. Acok (phonetic) oil spill work crew have some  
14 discussions on this, but these are some areas to look  
15 at.

16           The key to success, everybody knows, is  
17 communication. During these hurricanes, we had --  
18 Marathon had about 300 response team members down in  
19 the area. Found out very quickly that the only things  
20 worked were Blackberries and satellite phones. The  
21 communication for the response in this area has to be  
22 drastically improved. Sharing information; that's an  
23 area we've heard talked about with several speakers  
24 today. If the agencies or industries share  
25 information, it will be a lot faster, and I think we

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1 would get a lot of the information more quickly.

2 A question I've got for NOAA is  
3 communication right now appropriate? Is there more  
4 communication needed? Is there a better system needed?  
5 Just a question. This is what I prepared today. Is  
6 there any questions at this point?

7 MS. BROHL: Wasn't satellite imagery  
8 previously available such that you might have  
9 inventoried your rigs by using aerial photography or  
10 satellite photography, or was it now after the fact you  
11 realize that, "Well, before-and-after pictures would  
12 have saved a lot of time and energy?"

13 MR. WEUST: Before-and-after pictures would  
14 have saved a lot of effort. Offshore -- They were  
15 using it pretty extensively for our refinery  
16 evaluation, but offshore there's very imagery available  
17 to the platforms. It's going to need to be accessed.  
18 We're going to have work out some kind of project to  
19 get this taken care. There's nothing available on a  
20 regular basis right now.

21 MS. BROHL: Is that the case, Mike?

22 MR. ASLAKSEN: We were the ones who did the  
23 overflights. And there are technologies available.  
24 Again, open ocean areas aren't usually imaged because  
25 there's not a high need for that type of data, but

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1 there are some things that we could do. Again, the  
2 director of National Geo Survey recognize that  
3 positioning might be an answer to look at these  
4 offshore platforms.

5 I guess one of the questions I could lead  
6 into is aren't these positioned anyway because who  
7 actually gets the tax -- or the revenue from the  
8 offshore platforms. So I would assume there were  
9 positions associated with these platforms beforehand.  
10 But something we can definitely look into, in addition  
11 to the positioning, is looking at available remote set  
12 (phonetic) technologies, whether they're radar based,  
13 image based system. These platforms are usually  
14 typically large.

15 They can use, you know, low red (phonetic)  
16 systems to identify, and come up with a plan as  
17 Parpar(phonetic), our preparation and response plan for  
18 the hurricane. Also, considering the navigation issue,  
19 these missing rigs have become as well. So I'd like to  
20 offer that on the table right now for NTS to help look  
21 at.

22 MR. DASLER: Mike, is it possible taking  
23 imagery, similar to what they do on Q-route (phonetic)  
24 surveys, the side scan where you do an A minus B and  
25 you're looking for something that was -- In the case of

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1 Q-route, you're looking for something that wasn't there  
2 before and all of a sudden it showed up. This could be  
3 the opposite where you're analyzing imagery even maybe  
4 to an automated process where you're looking at what  
5 was there and is now gone?

6 MR. ASLAKSEN: Yes, it's pretty well  
7 standard in the industry for changing text use  
8 pre-impose imagery. I think what else NOAA could bring  
9 to the table -- Captain Parsons might be able to talk  
10 more about this -- is actually using -- for platforms  
11 gone, where did it go? Do some projectory model within  
12 NOAA use, especially with the nill (phonetic) on our  
13 group that can look at where the platform might be, and  
14 probably circling in on surveying. I know Captain  
15 Parsons is more involved in that kind of aspect.

16 MR. PARSONS: Yes, let me comment. Do I  
17 take from your comment that there is not a central  
18 database that identifies locations of all offshore  
19 infrastructure?

20 MR. WEUST: That's correct.

21 MR. PARSONS: That is not the  
22 responsibility of MMS nor industry?

23 MR. WEUST: It's under discussion. I  
24 couldn't give you an answer. That's something we're  
25 discussion.

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1 MR. PARSONS: Is there any discussion about  
2 the benefits of AIS, Automated Information --  
3 Identification Systems put aboard these rigs? The  
4 reason I ask is NOAA, in discussion with the Coast  
5 Guard, we had the same concerns that when rigs go  
6 missing or any of the structure go missing, we're  
7 concerned about whether they pose a hazard in  
8 navigation.

9 Without knowing what was there beforehand,  
10 and certainly NOAA's nautical charting program, has a  
11 fairly good idea, but it's only as accurate as that  
12 information reported to us by MMS and by Coast Guard.  
13 But in the absence of a centralized database, I believe  
14 the owner is responsible for located his rig  
15 afterwards. Is that correct, also?

16 MR. WEUST: Right.

17 MR. PARSONS: Right. There are two rigs  
18 currently still missing in the Gulf. I can tell you  
19 that the Coast Guard consulted with NOAA, and NOAA  
20 consulted with the owners to determine where the most  
21 likely trajectory of those mobile offshore drilling  
22 units was. It turns out that the owners were, in fact,  
23 surveying in a sector that was not likely to locate the  
24 rig. But there's a lot -- there's a lot of guessing  
25 involved. How long did the rigs stay afloat? Was

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1 water tight integrity, compromise. There's still a lot  
2 of "ifs" and "whats" in there. But anything the  
3 industry can do and certainly NOAA is interested in  
4 partnering any way we can, and helping with this  
5 database, and helping afterwards in locating those  
6 hazards.

7 MR. WEUST: Nothing like one large  
8 hurricane to change your thinking pattern. Any other  
9 questions?

10 MR. RAINEY: I have one. I think it's a  
11 fair assumption -- and an excellent presentation --  
12 that there's a tremendous impact, as you pointed out,  
13 with your industry and to the country's commerce. And  
14 I was wondering if you could just elaborate on the  
15 points.

16 You showed that you had the pipeline. You  
17 talked a number of times about the feeder resources  
18 having to shut down refineries. But the critical  
19 importance to your industry and, thereby, the nation's  
20 commerce, these NOAA's navigation services to come in  
21 and be able to recover the navigable waterways in a  
22 timely fashion so that we can resume operations.

23 MR. WEUST: I'm sorry. Can you say that  
24 again, please?

25 MR. RAINEY: Okay. The statistics that you

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1 put up were pretty significant. I'm trying to gauge  
2 the magnitude, the importance of getting these channels  
3 reopened quickly to the refineries, and for the  
4 industry to be able to resume commerce. Is there  
5 proportionally, I guess, versus the pipelines or the  
6 offshore production facilities? How important are the  
7 navigable channels, getting those re-opened to the  
8 industry?

9 MR. WEUST: They're very important. I  
10 don't have the numbers as far as how much product and  
11 who all goes up and down the river. I think the  
12 primary route is the Gulf of Mexico and to the midwest.  
13 There's quite a few product barge headed that  
14 direction, but I think getting the pipelines and the  
15 refineries and the coast up and running is probably the  
16 biggest priority. As I said, that's 65 percent of the  
17 U.S. supply capacity. That's the most significant  
18 issue. I don't have the numbers, as far as how much of  
19 it actually goes up the barges in the river system

20 MR. RAINEY: Okay. Thanks. And you had  
21 mentioned. I know you're representing Marathon, but  
22 also API. Our charter is to advice NOAA on their  
23 hydrographic services, but you mentioned a working  
24 group, it sounded like, that API has stood up. Is  
25 there -- you know, in our recommendations to NOAA,

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1 possibly. Would you recommend a certain working group  
2 for API or the oil and gas industry that might be  
3 interested in further discussions with the NOAA  
4 navigation service's capabilities.

5 MR. WEUST: At this point the API group  
6 that handles emergency response would be Acok  
7 (phonetic) Oil Spill Working Group. In this case, the  
8 people who are involved in that do all hazardous  
9 response in the industry. So that is the proper group  
10 at this point. We talked about other issues other than  
11 oil spills. That's just the name of the group.

12 MS. BROHL: The refineries that you shut  
13 down -- I think you called them "shut in" -- that you  
14 shut down as you saw the hurricane approaching, the  
15 landslide ones or those that were closer to shore,  
16 because, I'm sorry, I don't know much about platforms  
17 and how far out they are.

18 Do you know whether your operations people,  
19 the plant managers, were constantly referring to the  
20 NOAA data to determine how the surges were changing or  
21 increasing to help them accommodate? I don't know what  
22 kind of intake systems you have, you know, your  
23 connection on the water site there, and whether that  
24 made a difference, or it was just a matter of shutting  
25 down because of high winds?

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1 MR. WEUST: No. We have a group of people  
2 that are in our response organization who keep tabs on  
3 that. And that's where we make the decision. For  
4 instance, the Texas City refinery, if Rita kept going  
5 to path with us, we'd be significantly under water. So  
6 we use that to determine to get people out or shut  
7 down. That data is very, very useful.

8 MR. PARSONS: John, I appreciate your  
9 involvement and perspective on this. If we could take  
10 about a 20-minute break, and return to the meeting room  
11 no later than 10 minutes until the hour.

12 (Break was taken.)

13 MR. PARSONS: We've got two more speakers  
14 this afternoon. The next speaker is Ray Butler. Ray  
15 is the executive director of the Gulf Intracoastal  
16 Canal Association. Directly from the association's  
17 mission statement -- let me read that to you, and I  
18 think you'll see the perspective that Ray brings to  
19 this proceeding this afternoon.

20 Their mission is to "ensure that gulf  
21 intracoastal waterway is maintained, operated and  
22 improved to provide the safest, most efficient,  
23 economical and environmentally sound water  
24 transportation route in the nation. The Intracoastal  
25 Canal Association has well over 200 members who have a

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1 vested interest in this particular vital waterway."

2           And this afternoon, John, I would like to  
3 hear your perspectives on the impact of, particularly,  
4 hurricanes on this waterway, on the economy, of the  
5 nation, on the businesses that you represent, and how  
6 NOAA's Navigation Services might assist in keeping this  
7 vital waterway open.

8           MR. BUTLER: Thanks, Roger. Before I get  
9 into a lot of this, let me give you just a little more  
10 background so you'll understand where I'm coming from.  
11 The Gulf Intracoastal Canal Association represents port  
12 authorities, barge carriers, chemical manufacturers,  
13 and essentially anybody who has an economic or  
14 recreational interest in intracoastal waterway.

15           We do a lot of work with the Corps of  
16 Engineers and Coast Guard. I work very closely with  
17 Terry Jangula, and all the folks over in Mobile, New  
18 Orleans, Galveston, every one of the captain of the  
19 ports. Just try to make sure that we work together as  
20 partners to help them get money from projects, and also  
21 help them understand what our priorities are and where  
22 we're going.

23           About two years ago, we expanded our  
24 mission just a little bit. Hurricane Ivan came on the  
25 scene over in the central Gulf Coast, and opened up an

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1 opportunity for us to go in and help both the Corps and  
2 Coast Guard get the waterway back in shape. The reason  
3 I got myself involved in that is mainly because of the  
4 intracoastal waterway and our barge carrier in the  
5 ports.

6 That whole effort was -- turned out to be a  
7 tremendous experience for every one of us; Corps, Coast  
8 Guard and myself, all of the stakeholders participated  
9 in that. During the course of my little discussion  
10 here, I'll share some of those spots with you.

11 Backing up just a little bit. I'll tell  
12 you some of the things that NOAA does for us that are a  
13 particular value to us in the barge industry. About  
14 three or four years ago we just opened up a new route  
15 in the Houston Ship Channel. Kind of like a freeway  
16 on-and-off ramp out at the Boliver Road intersection.  
17 It's a very, very high traffic area, and we worked with  
18 the Corps to designate a little cut-off channel for  
19 inbound barges that were coming from the east, and need  
20 to turn up the east ship channel.

21 This little cut-off was to let them get in  
22 the channel before they have to get out there in the  
23 middle of the intersection and interact with a lot of  
24 other ships. The problem we had was nobody knew where  
25 it was. None of the tow boat operators really knew

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1 about it, even though we had buoys out there and we  
2 kept telling them where it was. We tried to encourage  
3 them to use it so we could get out of Sherri's way when  
4 she's coming in with her ship. We wouldn't be  
5 interacting with her in the deep draft coastal, but  
6 maybe make both of our lives a little easier.

7 We struggled with that almost a year.  
8 Still weren't getting the thing used very much, and  
9 we're still not where we want to be. But Allen, back  
10 there, Allen Bunn (phonetic), helped us by getting that  
11 little route put on NOAA's chart for us. A special  
12 chart.

13 It was a visual aid that we could put out  
14 to all of our members, and it helped them prevent it.  
15 The guys in the wheel (phonetic) house is supposed to  
16 be able to visualize where that channel was. That's  
17 helped us increase awareness and get that thing used  
18 more. Allen, thanks for that. An example of one areas  
19 where you guys really helped us.

20 Some of the more specific hurricane-related  
21 efforts where you guys helped us is after Ivan -- Tim  
22 Osborne was over in Mobile with us supporting the crew  
23 in the Ivan recovery. Then we had paper charts almost  
24 the whole length of this wall over here (indicating),  
25 trying to cover from St. Marks all the way over past

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1 New Orleans, which is Mobile AOR. We had stuff  
2 scattered all over the place. We tried to keep track  
3 of where we were going, what channel assessments to  
4 make, surveys and that sort of thing.

5 Well, Tim saw us struggling with that, and  
6 he put together a special one piece chart for that  
7 whole AOR, which now helps us tremendously keep track  
8 of what's going on in that AOR. We used that during  
9 Katrina. Thanks for your help. That was very helpful.

10 And all during the storm season last year,  
11 Tim was giving us updates on all the tropical storms  
12 when they developed and rolled up and sent off of  
13 NOAA's website. And I started forwarding that to all  
14 of our members. There's some 200 of them that our  
15 barge carriers and dispatchers, and people back in the  
16 corporate offices to do scheduling and planning. But  
17 it was tremendously valuable to them. We got all kinds  
18 of thank you mails. "We really appreciate this. Keep  
19 it coming. Keep us informed." That kind of thing was  
20 super helpful, and I hope Tim keeps that up. Although,  
21 it's not as very frequently he'd do that. But it was  
22 just super helpful to us.

23 So those kinds of weather information  
24 updates coming from you guys to us -- And I know it's  
25 easier we go out there and pull it up, but I really

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1 didn't realize it, and probably 90 percent of our  
2 members didn't realize it either. But once we started  
3 getting it, it became tremendously valuable to us to  
4 where we almost depended upon it now. Very, very  
5 helpful.

6 I'll mention, too. Allen asked me to  
7 mention the PORTS system. I understand we may be  
8 struggling to keep that system going in some parts of  
9 our country. And that is tremendously helpful to us in  
10 the barge industry and its specific location along the  
11 intracoastal waterway. We depend upon current feedback  
12 information and tidal information for making safe  
13 transit for things like bridges.

14 Our houses in the Galveston Bay where we're  
15 using the ship channel and we've got negotiate that  
16 turn at the Boliver coming in. And NOAA has helped us  
17 when we come up or down the ship channel. Oftentimes,  
18 we're pushing over 1,000 feet of -- sometimes pretty  
19 hazardous chemicals, petroleum products. All sorts of  
20 stuff. That information is tremendously helpful.

21 I will tell you, it's a major safety  
22 factor, too. We depend upon current information for  
23 transit in yachts and cruise out at the San Jack River.  
24 Although that's not a port instrument, but with regard  
25 to that, it's super helpful to us. We would really

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1 like to have something like. We were all sad about the  
2 incident that happened back in September of 2001. Had  
3 we had current information at that time and been using  
4 it, it could have been a major factor and maybe  
5 preventing an incident like that.

6 Galveston Railroad Bridge is another one.  
7 Right now, I will tell you that it is probably the most  
8 hazardous structure on the 1,300 mile piece of the  
9 intracoastal waterway. Every year we do over a million  
10 dollars worth of damage to that bridge, and we hold up  
11 traffic, and probably twice that in delay in damage  
12 cost to our customers. The current information at that  
13 location would be tremendously helpful to us.

14 At any rate. The PORTS system is something  
15 we value, and we certainly don't want to lose what we  
16 already have. And we would be happy to help however we  
17 can to at least keep what we've got and maybe try to  
18 get some more.

19 Now, let me get to where my real passion  
20 is, and a heartfelt part of this talk, and that is  
21 hurricane response. During the Ivan, Katrina and Rita  
22 responses, I was fortunate enough to be right in the  
23 middle of the Coast Guard, Corps response. Mobile,  
24 during Ivan, during Katrina, and with both sectors of  
25 Corpus Christi and sector of Houston, and sector New

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1 Orleans in the Rita response.

2 For Ivan, I sat in on every conference call  
3 Admiral Dunn (phonetic) had with Admiral Krite  
4 (phonetic), and was privy to a lot of discussions, a  
5 lot of information sharing with response and  
6 restoration of our deep and shallow draft channels, as  
7 well as rescue efforts the Coast Guard down in New  
8 Orleans. Just all about what our Coast Guard did  
9 during Katrina.

10 Having seen it first hand and been right  
11 there with the ATC (phonetic) coast in Mobile for  
12 several days -- Captain Dosie (phonetic) actually let  
13 us stay on the ATC with those folks. And we ate  
14 breakfast and dinner with him, and we heard the pilot's  
15 stories when they came back. What the Coast Guard did  
16 was just absolutely awesome, and way beyond what I  
17 think their historical scope and duty is. Super group.  
18 And, also, they asked us to come in and help them with  
19 their response, which I thought was a tremendous  
20 barrier. It turned out we learned a whole lot from the  
21 process.

22 Before and after those storms, in Mobile,  
23 in Houston, several of the other ports across the  
24 coast, we have these CORS Emergency Committee, our  
25 Harbor Safety Committee. Here in Houston, we have a

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1 HOGNSAC group. What it is is it's just a gathering of  
2 all the local industry, stakeholders, along with the  
3 Corps of Engineers and the Coast Guard. We'd meet and  
4 talk about various navigation issues and safety issues  
5 on the channel ports.

6 But when we have something like a hurricane  
7 coming, we get together and we talk about pre-storm  
8 planning efforts. "Here's what we're going to do to  
9 get ready for this sucker." How we're going to shut  
10 down. What the timing is. The pilots are deeply  
11 involved in that effort. We know what the deep draft  
12 traffic is going to be doing. We do the same thing  
13 after the storm. In fact, at our last meeting before  
14 the storm, we all agreed on here's what time we're  
15 going to call and get back together and start planning  
16 our response, our recovery efforts for the storm. That  
17 is always done by conference call.

18 It includes the Corps, the Coast Guard, the  
19 key stakeholders from around the port area. NOAA was  
20 involved in every one since I've been involved with,  
21 and the deep draft pilots are always there. Port  
22 directors are there. It's only a group of maybe 15,  
23 20. To me, that is the most critical piece of  
24 restoring the waterways after one of these major  
25 storms.

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1           Excuse me, that group of people together on  
2 a conference call and have somebody -- in the case of  
3 Mobile, that's the Corps of Engineers -- who lease the  
4 thing. They kind of get everybody together on the same  
5 page with a map. And that map is a list of all the  
6 projects that have to be surveyed and verified  
7 throughout and safety, and then a time, place. That's  
8 also fits in the picture.

9           During Ivan, we stumped around a little bit  
10 in Mobile. But Nelson Sanchez with the Corps kind of  
11 got us going, and developed this little map of  
12 projects. Basically, what we did was use that map as a  
13 guide. Every day we would have our conference call, a  
14 pre-determined time. All the stakeholders would be  
15 there, the captain of the carrier and the port would be  
16 there. NOAA was always sitting in on it. We would go  
17 through our plan for how we were surveying our deep  
18 draft channels. And I think the Mobile AOR is like  
19 five deep draft channels that we had to deal with,  
20 along with intracoastal waterway.

21           Each day we would go through that. Right  
22 off the bat, though, we started out with a plan for who  
23 was going to do what on each one of those projects.  
24 And I'll tell you this. Terry, no offense to you, but  
25 one of the most important thing to us -- and I can

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1 probably speak for the deep draft industry, too -- is  
2 but to get the waterway back as quickly as possible  
3 because we've got a tremendous economic transportation.

4           What weigh on whether we get these ships  
5 in, get them out, the transfer products made, in our  
6 case, all of our petroleum chemical customer had about  
7 72 hours worth of light before they got to totally shut  
8 down and change the operations. And if we're not there  
9 in 72 hours, if something is going down or they got a  
10 major unless we get there.

11           In the case of Ivan, we also learned that  
12 fuel, gasoline and diesel were going to the state of  
13 Florida and coal was going to the state of Florida,  
14 which was tremendously important, coming by barge. A  
15 lot of times we don't realize how important something  
16 is until you lose it. But when they lost that barge  
17 full of gasoline and coal going to Florida, man, the  
18 red lights started going off everywhere. The governor  
19 over there was calling about it.

20           So it became tremendously important to the  
21 economic infrastructure, the whole southern part of  
22 this country. Having this group of people get down  
23 together and take some time and prioritize how we were  
24 going to go about rescue, soaring the waterway with the  
25 input from the interested parties, on this conference

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1 call, every day, I will tell you it was a key factor in  
2 us getting things back together again after Ivan.

3 After Ivan -- In fact, I think it was about  
4 five days from the day the storm hit until the time the  
5 intracoastal waterway was fully opened for service for  
6 barge transit. We had fuel going to Florida, coals  
7 going to Florida. People were satisfied things were  
8 getting back to normal. The deep draft channel took a  
9 little bit longer, but there was a plan in place and  
10 everybody knew what it was and were getting there.

11 Katrina -- in Mobile, we worked like a  
12 clock. I would hope the Mobile AOR -- Mobile Corps of  
13 Engineers as a model for to the rest of us to look at  
14 and how we might want to structure our -- our storm  
15 response efforts. Nelson was leading us all. He had a  
16 project list every day. NOAA was there. They knew  
17 what our priorities were for surveying. We need those  
18 resources.

19 What I forgot to say earlier is the Corps  
20 just cannot respond quick enough by themselves. And  
21 maybe it's because the barge industry was so strapped  
22 in the back pocket that it took longer than we thought.  
23 We went ahead and got our own equipment. The Coast  
24 Guard and the Corps were gracious enough to accept our  
25 help and our expert with the waterway and let us come

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1 in and use our equipment.

2 It relieved them of having to worry with  
3 the GIWW, and allowed us to focus on GIWW while NOAA  
4 and the Corps focus on deep draft channels. But it was  
5 still part of a workable plan where everybody knew what  
6 their priorities was for getting things back and  
7 knowing what we had to deal with.

8 The extreme urgency of getting the  
9 equipment in the water, I can't emphasize that enough.  
10 There's one area where NOAA might consider helping or  
11 improving, it would be there. Trying to get your  
12 stuff, you know, and spacing as close to the storm  
13 center as you can without jeopardizing the people.  
14 That is super critical.

15 In both Ivan, Katrina and Rita, we had  
16 boats in the water within hours after the storm passed.  
17 It was still safe. We didn't do anything that was  
18 going to jeopardize anybody's out there, but as soon as  
19 the conditions allowed, we had boats in the water. We  
20 would survey the channel's condition. If we saw a  
21 shoaling problem, then we would come back and do a more  
22 detailed study. Do Akon at the same time. Aids to  
23 navigation. We had the Coast Guard down in the port  
24 with us. We were able to do that very quickly.

25 The Corps just can't respond that fast, at

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1 least they haven't been able to. Galveston is no  
2 different. But that's a real critical aspect for us to  
3 get out there real quickly and being able to do that.  
4 I thank the Corps and Coast Guard for allowing us to  
5 help them doing that.

6           NOAA was particularly helpful to us after  
7 Katrina with some side scanning capabilities. We  
8 had -- I remember we had a barge that disappeared on  
9 us. Cooper Marine lost one from a fleet just above the  
10 -- I can't think of the name of the bridge, but one  
11 where the oil rig was stuck up underneath it. We had  
12 some barges in a fleet right there, and one of them  
13 slipped off and sank. We couldn't find it. We were  
14 about to start -- We were passing barge traffic, but we  
15 needed to get some deep draft to do that. We needed a  
16 side scan quickly done to understand where that barge  
17 was and what kind of obstruction. NOAA was able to  
18 help us do that very quickly, I recall.

19           Those kinds of capabilities are super  
20 helpful to us when we have obstructions in the waterway  
21 and we don't know where they are and what they are. I  
22 guess that's probably the bulk of the items I wanted to  
23 convey to you. Having that conference call and  
24 pre-determine planning ahead of time, to me that's a  
25 home run.

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1           We didn't have it in the Katrina over in  
2 New Orleans, and we struggled around there for two or  
3 three days trying to figure out who was doing what with  
4 surveying the channels? Who is surveying the river?  
5 How about the GIWW? Who is handling all of that? It  
6 never really worked until we got that conference call  
7 put together that got us started. In my view, that got  
8 us rolling up much quickly. Do y'all have any  
9 questions?

10           MS. BROHL: Thank you. When you said that  
11 "we had boats in the water within an hour", could you  
12 elaborate what that means? It sounds like you used  
13 membership boats? And how does that work?

14           MR. BUTLER: We did. We were fortunate  
15 enough to have one of our companies bring their boat,  
16 their survey boat over to Mobile, and bring one of  
17 their experienced port captains, too. We actually  
18 drove the boat up the -- He drove, and we stayed right  
19 there in Mobile the Saturday before Katrina hit. So we  
20 were already sitting there, ready to go. As soon as  
21 the storm passed, he went and put the boat in the  
22 water -- Let me back up. We worked with Captain  
23 Beosted (phonetic). So he knew what the plan was. He  
24 accepted us coming in and helping.

25           MS. BROHL: Captain who?

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1 MR. BUTLER: Beosted (phonetic) Captain of  
2 the port. U.S. Coast Guard captain of the port.

3 MS. BROHL: Where?

4 MR. BUTLER: In Mobile.

5 MR. JANGULA: That's the Kirby boat I was  
6 telling you about this morning.

7 MR. BUTLER: Yes. That was the Kirby  
8 vessel. In fact, that Kirby vessel right now, as we  
9 speak, is over in the intracoastal waterway. We had a  
10 really difficult time getting that information,  
11 communicating and assessing options for the barge  
12 industry.

13 MS. BROHL: And the only thing, Kirby is a  
14 tow boat company, correct? Not a surveying company?

15 MR. BUTLER: Yes, that's correct.

16 MS. BROHL: So then did Kirby take on  
17 professionals on board? I'm sorry. I don't recall,  
18 Mr. Jangula. They took on professionals, hydrographers  
19 that could interpret the information and work with it?

20 MR. BUTLER: No. We didn't have  
21 professionals on board that are expert surveys and data  
22 interpreters. What we're looking for in the  
23 intracoastal waterways is the quick centerline depth  
24 survey. If we got 10 foot of water down the center of  
25 that channel, and no obvious humps or anything, then

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1 we're going to probably run with a test tow or  
2 something. So we don't really want to take the time to  
3 go very slowly, get a very detailed survey unless  
4 there's something to indicate we need to. That's the  
5 way we've been doing it.

6 MR. JANGULA: When we open up the channel  
7 right after a hurricane, that's basically all we do.  
8 What we do is we run the centerline of the channel. We  
9 do not do a detailed survey. And we put out a notice  
10 to mariners and say, "It is open with caution." And  
11 then the whole thing is get the fuel and the coal  
12 moving.

13 And we say, "Proceed with caution." And  
14 then we'll come along, as we can, and get the detailed  
15 surveys and get our charts up on our website back in  
16 order again. And, basically, they were going what we  
17 were doing. You don't have time, when somebody's got  
18 three days' of fuel in the ground or a weeks' coal in  
19 the ground, to do a nice, pretty detailed survey and  
20 publish it.

21 MR. BUTLER: That's a true statement.

22 MS. BROHL: I understand what you're  
23 saying, and I appreciate the point because you do need  
24 something cursory to get moving. And I guess if the  
25 Coast Guard is okay with that, okay. But it does

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1 make -- I think it would make anybody nervous for the  
2 long term, certainly, only because we know from  
3 experiences in other areas that just, you know -- The  
4 whole reason that NOAA got into the side scan and the  
5 three dimensional is because you miss so much when  
6 you're just running a line. But if your experience  
7 with that is it worked out well and that the  
8 information -- It wasn't quality controlled in any way?  
9 It was considered okay information the way you did it?

10 MR. BUTLER: That's all we did. We just  
11 ran the centerline. Now, we do have good, top-line  
12 equipment on the boat. And I think some of the Corps  
13 boats had looked at it. We just feel like that's the  
14 most prudent way to get the waterway back going again.  
15 The intracoastal waterway, the max depth was 12 feet.  
16 And we're -- We routinely deal with shallow spots every  
17 day. We've got some in Matagorda right now where we've  
18 run barge and it won't turn around 48 hours, trying to  
19 get off.

20 But we learned a lesson from that. We'll  
21 deviate around that until we can get the Corps out  
22 there. I guess the dangers that we see are not  
23 something that we think overrides what we're doing.  
24 Just try to get rolling again. Now, we did see --  
25 After Ivan, we did see some shoaling. And we went

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1 back, and we looked at the river close for that and we  
2 determined where the deep water was. We actually had  
3 to go back and remark the intracoastal waterway by  
4 probably 75, somewhere along in there. We remarked.

5 The Coast Guard came out with us, and we  
6 helped them position the buoys until Terry could get in  
7 and re-dredge for us. So far it's worked well. I'll  
8 tell you, we've been really fortunate somehow, that in  
9 all three of these storms, the intracoastal waterway  
10 really hasn't sustained any serious damage at all.

11 MR. LARRABEE: Ray, is part of your  
12 confidence is the fact you know the waterway so well,  
13 and the fact you have predominantly soft bottoms?

14 MR. BUTLER: Yes, that's got a lot to do  
15 with it. It's the folks we've got out there assessing  
16 with us. The captains that have run it for several  
17 years. They're very familiar with it. We were up in  
18 the sands over there in Florida, and a lot of mud  
19 underneath. You know, that's just part -- It's  
20 just -- We don't feel like there's a tremendous risk  
21 there that.

22 MR. DASLER: On the fallowance (phonetic)  
23 surveys, was there much debris that was located?  
24 Because I think the bigger danger wouldn't be the soft  
25 bottom, but the obstructions and debris that could be

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1 in the channel.

2 MR. BUTLER: Yes. In cases where we see an  
3 indication of that on the surface or we've lost a lot  
4 of structures that we knew was there before, we'll take  
5 some extra things looking for it. So far we haven't  
6 found any obstructions in the intracoastal waterway.

7 MR. PARSONS: Ray, I presume that most of  
8 your members operate within the confines of maintaining  
9 channels, but do they also operate at times outside  
10 these channels? And sort of following it up with  
11 John's question, is there a concern in the industry  
12 about what obstructions or debris might be lying and  
13 waiting outside of those established waterways?

14 MR. BUTLER: That's a good question. There  
15 are some shortcuts that we take. I think some of them  
16 are Mobile Bay, where we run across the bay and out of  
17 the project channel. There's one in Port O'Conner  
18 where we'll run outside the project channel. In those  
19 cases, I will tell you we'll probably be concerned  
20 about. You know, what may be laying out there that we  
21 didn't know about.

22 But, really, what we look for, Roger, is  
23 we'll do a flyover first. And the last two has been  
24 with the Coast Guard. If we see a lot of stuff  
25 missing, a lot of markers down, gone, then we may have

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1 some concerns for that. But unless there's an obvious  
2 indication of something in the waterway, we normally  
3 don't spend a lot of time looking.

4 MS. HICKMAN: I have a comment. I  
5 don't -- And, Helen, I think your major concern is that  
6 it's not Corps people doing it. Raymond is saying they  
7 get out there as fast as they can, whereas the Corps  
8 isn't, for whatever reason, is not able to be there as  
9 quickly as the Kirby Vessel can. But as Terry said,  
10 that's exactly what he would do. It's not like Raymond  
11 is doing anything less than the Corps would provide.  
12 He's just doing it sooner.

13 MR. JANGULA: Well, we're all out there at  
14 the same time. The GIWW is 350 miles long. You can  
15 only survey so fast. So Raymond -- the Kirby is coming  
16 from one direction. We've got Kirby can go in another  
17 direction. We're going in two directions out of my  
18 office. The whole thing is you've got 350 miles of  
19 waterway.

20 And we've had a couple of captains of the  
21 port that -- if we have an overblown thunderstorm,  
22 they'll shut the whole thing down. I mean, we've had  
23 some storms that were a lot less than Ivan that they  
24 shut the whole port down. The last couple of captains  
25 of the port we had been a little bit more reasonable.

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1 But, you know, we're all out there at the same time,  
2 but just a limited number of resources. And it might  
3 be 250 miles I'm talking about, but that's just one  
4 waterway. That's got nothing to do with all the ports.

5 MR. BUTLER: That is very true. I'm sorry  
6 I missed that. But it is kind of a partnership effort.  
7 They're working alone. We're working alone with the  
8 port in trying to cover as much ground as we can and as  
9 quickly as we can.

10 MR. DASLER: I think probably just a  
11 distinction for the Panel is, it's more -- and the  
12 Corps does this, too, what they call a recognizance  
13 level. So it's not to charting standards, and you  
14 wouldn't put that information on a chart. It's  
15 strictly a recognizance line.

16 MR. BUTLER: That's probably the right word  
17 to use. We're looking for major things that are going  
18 to hang us up or get us in a real safety bind. And so,  
19 after all of these -- there have been four storms I've  
20 been involved with so far, and we have not found  
21 anything in the subsequent four surveys that showed  
22 where we were off in our original assessments. We  
23 found some shoalings that we pointed out to the Corps  
24 before they got there.

25 MR. LARRABEE: Ray, one of the things the

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1 Coast Guard uses pretty effectively is doctored, and  
2 they intend to capture most of the things they do in a  
3 plan someplace so that it is a personality base and it  
4 becomes more of a process. Have you documented this  
5 process in any way, and is it institutionalized so that  
6 the next captain of the port doesn't start all over  
7 again?

8 MR. BUTLER: Well, thanks for that  
9 question. The answer to that right now today is "no".  
10 About two months from now, I hope the answer is an  
11 emphatic "yes". We're meeting next week in  
12 Jacksonville, Indiana with AWO. Tim Close (phonetic)  
13 from Admiral Duncan's (phonetic) office will be there.  
14 We're going to be talking about doing exactly that.

15 My hope at that time is to hold Mobile as  
16 the model for the rest of us to look very closely at  
17 trying to emulate that as much as we can. But it works  
18 so well. We were back running in five days after the  
19 worst hurricane our country has ever experienced. The  
20 waterway is back in shape. Deep draft channel has a  
21 plan. And everyone knows what's going on. We were  
22 moving ships before that, I believe.

23 So we're trying to capture all of this.  
24 And it's been sort of a new strap process beginning  
25 last year. I would like to thank Allen Bunn, Tim

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1 Osborne, Roger. You guys have been tremendous partners  
2 for us in the barge industry for a long time. Thanks  
3 for asking us here today. And, Terry, thanks for  
4 letting us be partners with you guys in Mobile. That's  
5 been the landmark. Thanks for having us. I can't tell  
6 you how much it's helped the barge industry in the  
7 country.

8 MR. LAPINE: I'd like to ask one final  
9 question or another question. You mentioned the use of  
10 PORTS. I'm kind of curious how you use that. I mean,  
11 you're in a maintained channel, so I don't understand  
12 how you use the information to your advantage. Maybe  
13 you can elaborate on that a little bit.

14 MR. BUTLER: Certainly. The next time you  
15 see a barge tow, and the wind is blowing, that guy is  
16 never going straight down the channel. He's usually  
17 going like this (indicating). Sometimes like this  
18 (indicating). And many times he's got a thousand feet  
19 out in front of him. As he's coming across the Houston  
20 Ship Channel, going east and west in the intracoastal  
21 waterway.

22 When he hits that tide that's going in or  
23 out, it's going to throw that 1000-foot tow one way or  
24 the other, and he's going to have to react pretty darn  
25 quick, especially if Sherri is coming down on him.

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1 With the deep and wide -- and she can't slow down --  
2 it's just -- it helps them to know how to set up, what  
3 to expect. And when they're coming up on a bridge down  
4 here and the wind, and you've got one of these  
5 1000-foot boat and 600-foot tow is empty, you've got 11  
6 or 12 foot surface there, it's a huge sail, man it just  
7 -- because the wind, it acts on it.

8 MR. LAPINE: Did you actually have the  
9 realtime display in the tug? Are you calling somebody?

10 MR. BUTLER: Some of the boats have a few  
11 capabilities to do that. A lot of times they'll call,  
12 get it on the telephone, or they'll get it from the  
13 dispatchers. They get it off the ports.

14 MS. HICKMAN: Let me help Raymond out here,  
15 too, as well. If they don't have the capability on  
16 board, as I had mentioned yesterday, VTS, they can call  
17 on that radio just as easy as I can. VTS will inform  
18 them. But I can't tell you how many times we've had  
19 close-calls. I called Raymond one morning and told him  
20 the whole incident, and very, very upset about it all,  
21 and he took care of it about ten minutes later.

22 But they -- I hear them all the time  
23 talking about, "Anybody know what the current is  
24 doing?" Either somebody is on board looking it up on  
25 their computer or somebody is calling VTS to find out

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1 because if they're -- if the current is coming in and  
2 they're inbound, they can't turn. They're going to  
3 come right across the channel in front of me. And  
4 that's where they use that PORTS system so much.

5 MR. SZABADOS: I'd like to add to that.  
6 The basic design of the PORTS system is based on the  
7 requirements to local users. An example, the  
8 Houston/Galveston Boulevard Roads where the  
9 intracoastal waterways does intersect the Galveston Bay  
10 was highlighted by the pilots and the barge operators,  
11 and that's why we have a current meter and a tide gauge  
12 and meteorological sensor there.

13 MR. BUTLER: That's probably the most used  
14 one in the whole waterway.

15 MS. HICKMAN: And I believe -- I think the  
16 amount of traffic that crosses that one intersection --  
17 barges, ships, tows -- it's about 300 a day?

18 MR. BUTLER: Yes. 300 from this channel  
19 every day.

20 UNIDENTIFIED SPEAKER: You need a traffic  
21 light up.

22 MS. HICKMAN: No, that's not going to work.  
23 I need brakes for a traffic light.

24 UNIDENTIFIED SPEAKER: Like the auto  
25 mechanic told the guy when he brought his car in to fix

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1 the brakes. "Couldn't fix the brakes, but I sure got  
2 you a real big horn."

3 MR. ARMSTRONG: Could I ask one more  
4 questions? We just saw that the Coast Guard released  
5 the final report on the Athos (phonetic) incident in  
6 the Delaware River, where a huge oil spill was created  
7 when a vessel struck an object. Apparently, it had  
8 been down there a long time. I just ask -- I just  
9 wonder maybe between you and the Corps, has there ever  
10 been a comprehensive sort of obstruction survey of the  
11 entire waterway for those kind of hazards?

12 MR. BUTLER: Only by virtue of the fact  
13 that we run and drag at the bottom every day.

14 MR. ARMSTRONG: I just wonder, do you think  
15 that's advisable, or if you think that's probably the  
16 fact that you drag along the bottom has pretty much  
17 cleared the waterway?

18 MR. BUTLER: Interesting, because I know  
19 there's a lot of rudders down there.

20 MR. JANGULA: We hit stuff periodically.  
21 There are stuff down there. I mean, if nothing else,  
22 you've got to realize that there are scrap metal barges  
23 floating down the water. Stuff falls off of them.

24 MR. PARSONS: Any other comments,  
25 questions?

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1 MR. DASLER: I'm just going to make one  
2 other comment. Again, I think this is the first we  
3 heard - Everybody's been talking about PORTS before.  
4 It's all be in relation to water levels. So I think  
5 this has been a really good case; the importance of  
6 both, water levels and current and wind information.  
7 And I think that's really what distinguishes the PORTS  
8 system from a new line structure is that current  
9 capability.

10 MR. BUTLER: There's a couple of places we  
11 sure would like to see current meters now. Allen and I  
12 talk about it a lot. It's funding that -- where we  
13 start to stumble. Where do we get the money to do it  
14 with?

15 MR. ARMSTRONG: \$1,000,000 a year on one  
16 bridge.

17 MR. BUTLER: Yeah, that's right. And we  
18 pointed that out to Allen, but he doesn't come up with  
19 the money.

20 MR. PARSONS: Ray, I sure appreciate your  
21 comments and your inputs this afternoon. Thank you for  
22 participating.

23 MR. BUTLER: Thanks for asking.

24 MR. PARSONS: Our last presenter this  
25 afternoon is -- will give a unique perspective. It's

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1 not so much from a marine transportation sector point  
2 of view, but from a user of information. You've heard  
3 a lot about the NGS imagery that was provided along the  
4 shoreline. Dr. John Pine is the chair of the  
5 Department of Geography and Anthropology at the  
6 Louisiana State University. He also has two other  
7 hats. He is the director of Disaster Science and  
8 Management Program, and also the director of the  
9 Computer-Aided Design in Geographic Information System  
10 Research Lab. He has a story to tell, if you will, on  
11 how LSU got involved with the NGS imagery, and how they  
12 shared that information with customers and how,  
13 perhaps, the customer use that kind of information.

14 MR. PINE: Thank you very much. I do wear  
15 several hats, and my colleagues in the department  
16 wonder sometimes which way I'm going. When Katrina hit  
17 LSU, I had been chair of this department about nine  
18 months. I've been a faculty member at LSU for 26  
19 years. And the story, well after the eating hours off  
20 the plane, is how I got into geography and  
21 anthropology.

22 I led a team of 35 faculties and students  
23 managing the mapping at our state Emergency Operation  
24 Center in Baton Rouge. And still having to be chair,  
25 my dean felt pity on me and gave me associate chair,

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1 and there are -- no other department has an associate  
2 chair on our campus, and they can't remember the last  
3 time that was the case, because we are still in an  
4 emergency situation, unfortunately, in Baton Rouge.

5           What I want to share with you is having led  
6 a team for about 10 days in the response to Katrina, in  
7 trying to supply information needs to emergency  
8 response officials, many of them supporting the Coast  
9 Guard and supporting the Corps of Engineers in dealing  
10 with the rescue option.

11           I also wear a research hat. And there are  
12 many of my colleagues on the campus use this type of  
13 information that I want to share with you that come  
14 from many, many sources on an ongoing research and  
15 long-term recovery, and maybe the biggest value that  
16 the NOAA imagery has in our long-term recovery effort  
17 at LSU.

18           When FEMA came on, it was about 10 days  
19 into the operation. They set up a field office in  
20 Baton Rouge, and their GIS was up and running. They  
21 had asked us the day after the storm hit if we would  
22 collect data, any kind of a data and create a  
23 clearinghouse because we would provide a data storage  
24 for their field office once they got up and running.

25           We set up a website plus a 20-terabytes

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1 server on our campus that our chancellor made available  
2 to us. A private donor provided \$200,000 to support  
3 the acquisition of this 20 terabytes -- I'm not sure if  
4 any of you know how much 20 terabytes is. That is  
5 enormous storage space. And so what we found available  
6 -- We set up this web page which became a portal for  
7 many of our partners at the federal, state and local  
8 and private sector basis.

9           We were not able to deal with the enormous  
10 task of supporting emergency operation as well as to  
11 provide data resources at the same time. So we were  
12 making maps, and at the same time trying to sort data.  
13 Our response was here, on the left side (indicating).  
14 It was an enormous group of people on our own campus.  
15 "Downloads". You select here (indicating), and you get  
16 access to the data. Enormous library. We try to  
17 coordinate people who want information so they can call  
18 the experts, not only on our own campus. And then  
19 finally over on the far right (indicating), just our  
20 photo gallery. And y'all can explore that at  
21 [katrina.lsu.edu](http://katrina.lsu.edu)

22           Basically, we provide these kind of  
23 services. We provide data storage, a lot of NOAA  
24 imagery, and I'll show you how you get access, Internet  
25 access to the data so you can download it. And you-all

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1 probably have gone to the NOAA's website to download  
2 navigational maps. Same concept.

3 Download capabilities or documents, images,  
4 vector data used in map, spreadsheets, software. We  
5 have provided training particularly for people on our  
6 campus of how to access this enormous volume of  
7 information. And then we set aside a huge research lab  
8 as we had people coming in, and as we cranked up even  
9 additional one.

10 For one of the selection, you can find  
11 out more information. And these are just -- oftentimes  
12 we find the most frequent queries for information.  
13 Once we get it, we add it to this list so that we don't  
14 go and generate the report again and again and again.  
15 Sometimes we provide the data analysis, but we will use  
16 other people's, including NOAA's analysis, which were a  
17 part of it. And that list is selectable from the entry  
18 web page.

19 The photo library is just rather amazing.  
20 We've talked about Lake Charles today. There is from  
21 Lake Charles. There's some boats that you were talking  
22 about (indicating). But we have thousands of images  
23 that I'm sure that many people have shown you.

24 We have several portals to get data. This  
25 has been our customary one (indicating). This one is

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1 atlas.lsu.edu We have, for over ten years, provided a  
2 portal for images for Louisiana from many, many  
3 different sources, and there are many different shapes  
4 and sizes.

5 Now, this is the one that we could not have  
6 done without our private partner. Now, these are the  
7 NOAA data that was eventually acquired over a period of  
8 time following Hurricane Katrina. We're talking  
9 thousands and thousands of images.

10 Intergraph Corporation brought our campus,  
11 and unlimited licensing capability of tera share, they  
12 brought in four of their staff members, and indexed  
13 these thousands of images so that if I wanted to find  
14 an image in this part of the state, or I want to find  
15 one here (indicating), I want one over here, I can zoom  
16 in and work, and it's all done automatically, and I  
17 can actually -- And then using this, it kind of almost  
18 looks like a file data share concept. One is like a  
19 file manager concept. It allows us to actually view  
20 the sample and see if that's the one that we want.

21 One of the things -- This took about two  
22 weeks to do (indicating). So it was really well after  
23 the fact, by the time we were organized well enough to  
24 really use this on an ongoing basis. I'm going to show  
25 you -- I'm not sure if I have a slide on it. But you

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1 can take this from our campus. And if I'm using a GIS  
2 system, I can immediately go and bring a particular  
3 panel into my map and software so it enables me to find  
4 the right -- I mean, we're talking thousands of images  
5 here. So how do you find the one that you want and be  
6 able to use this utility?

7 For those off our campus, we have something  
8 similar. Tera share will work on a broader network  
9 beyond their own campus, but because of security issues  
10 that no university or no government agency would ever  
11 allow opened, we could not allow off-campus users to us  
12 tera share off our campus.

13 So we offered a different kind of  
14 downloader. And, basically, if you were in Lake  
15 Charles and you say, "I want to see some NOAA imagery  
16 over here," this is available from the web. And you  
17 zoom in using this little utility (indicating) to the  
18 area you want. Then you can get this screen and you  
19 say, "All right. I want everything that I've just  
20 zoomed into", and you can see that this is -- this is  
21 really the NOAA imagery.

22 This was not actually the 3001. You can  
23 select different formats, different projections on the  
24 slide and download it to your computer from that. So  
25 this is open access to the public, available. Again,

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1 we were able to crank this up months after the  
2 incident.

3           One thing, there are limitations on us. It  
4 took four months for FEMA to contract with us to be  
5 able to do this. Even though we had all the data on  
6 our campus, I couldn't reallocate staff members to do  
7 the kind of work that provide these kinds of downloads.  
8 That is something that impacted, I think, in the  
9 response, typically because we couldn't find the  
10 specific images that were most useful because we're  
11 still providing emergency response services in the  
12 Emergency Operation Center. So we're trying to wear  
13 several hats at the same time.

14           For users anywhere in the world who want  
15 access to our database, this is the 20 terabytes  
16 server. And when we receive information, we put it in  
17 a folder temporarily until we check it, make sure we  
18 have all the information about it; whether it's  
19 licensed and restricted, whether there is security  
20 issues. When we're satisfied that it's available to  
21 the public, we put it in a separate folder that's  
22 available to anyone. This looks like your file server.  
23 You use a ETN (phonetic) client. You have to go  
24 through a password to get entry into it, and basically  
25 you have access to the complete data.

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1           It requires some coordination between the  
2 user and LSU, but basically we've been licensing users,  
3 government, federal, state and local, contractors and  
4 non-profit organizations. As long as they have a need  
5 for it, we allow them into it. It's a very secured  
6 kind of process, but it gives them unlimited access.  
7 They can put things on here, as well as they can copy  
8 things.

9           Most of these folders are set so that you  
10 can't -- the user can't erase something, but they can  
11 put something on there. There's some security issues  
12 that nobody, but the university, would be crazy enough  
13 to do. We have just about filled up this -- with 20  
14 terabytes worth of image. And what you see on the  
15 right are some images. Some of those are satellite  
16 images. Some of them are products using remote sensing  
17 data. This is a live art image that was created prior  
18 to -- And there are many, many products like this on  
19 the server.

20           And if you want to come back, I would  
21 suggest that y'all want to take some of these slide  
22 shows and make a PDF file out of them because it's a  
23 reducible size. This is kind of the architecture that  
24 Intergraph helped us think through of how we would  
25 receive information, how we would sort it, how we would

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1 move it around, and then how do we make it available to  
2 the end user. From a research perspective, this took  
3 us a while to do but, actually, this design was  
4 available after about two weeks into the storm. It  
5 took us longer to fully implement.

6 I want to give you a couple of examples of  
7 how we use some of the imageries. You've seen some of  
8 these. In fact, I think the Rita imagery -- the folks  
9 from Lake Charles used it also. This would be the  
10 MODIS imagery. It really provides for emergency  
11 planners some real good information of direction. It  
12 shows you the scope of the storm. It's useful for  
13 evacuation and getting the point across to people.

14 As difficult the Katrina response was in  
15 New Orleans, more people left than we thought would.  
16 In the case of Rita, people really did leave. I don't  
17 think there were too many people in Cameron Parish when  
18 that storm hit. There was just no one around.

19 The next one, this is Radarsat. About in  
20 July, NOAA held a meeting in the Sense Space  
21 (phonetic), and like many of our federal, state and  
22 local partners to come, and they explained that a lot  
23 of remote sensing information would be made available  
24 if you had an incident.

25 Brenda Jones was one of the contractors.

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1 She worked for SCI (phonetic). Brenda knew who I was  
2 the weekend before the storm. Brenda is calling me  
3 saying, "John, I need your data from Atlas. Get it to  
4 me." So we made that available to her.

5 Radarsat was one of pre-arranged sets of  
6 data that would be made available to not only the  
7 federal government, but to state and local users and  
8 the contractors, and there were no copyright issues.  
9 You have a 30-day window where we had access to much of  
10 the satellite and other kinds of data. And this was --  
11 Go ahead. Go back one slide. I want to show you.

12 Here's one of your oil spills that they had  
13 to deal with. It was very obvious. A lot of times  
14 some of this other remote sensing data that you see  
15 much broader, you can see some of the spills. It was  
16 valuable to the emergency response crew. Again, the  
17 GOES satellite. Apart of our department, we have a  
18 regional condemn center for NOAA. And they go to the  
19 state Emergency Operation Center. And prior to the  
20 storm, they're providing consultation to the public  
21 official.

22 Again, the GOES satellite imagery is very,  
23 very useful. This is a pre-enclosed landsat (phonetic)  
24 image. It doesn't have a resolution as you see in some  
25 of the other satellite photographs, but you can do

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1 different things with this long term to look at the  
2 impacts of the storm.

3 A similar one, looking at a little bit  
4 different view a pre and post using landsat. Looking  
5 at long-term environmental restoration and issues.  
6 MODIS is a much higher resolution. Remote sensing  
7 imagery that you can see like this (indicating). LSU  
8 had the same capacity, and we're using that more for  
9 long-term environmental restoration.

10 Now, what you'll see is a lot of the  
11 satellite companies were providing us with remote  
12 sensing data. And this was -- this shows the -- the  
13 impact of the flooding -- and NOAA, you'll see one  
14 slide similar to the one we have at the back of the  
15 room. Many of us were taking these images, identifying  
16 the flooded areas. And we had people on our own campus  
17 doing it. And I'm going to show you examples of how  
18 they did this. But, basically, NOAA and our faculty  
19 from LSU did the same thing.

20 Here, this is almost identical to the slide  
21 you see in the back of the room (indicating). So there  
22 were many groups. It certainly raises the question of  
23 they both use the same kind of technology; identifying  
24 flood in non-flooded areas, developing an overlay, and  
25 then putting Lidar high resolution elevation data

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1 underneath to do this.

2           This was something -- This was done by two  
3 faculties at LSU, Rick Rella (phonetic) and Ralph  
4 Cunningham. And this is a similar one (indicating). A  
5 little bit closer in. And then we have a NOAA one  
6 coming out. This would be similar (indicating).

7           So in a sense, we were all -- realized this  
8 is very, very powerful technology where we can use the  
9 satellite imagery to pinpoint dry and wet images, and  
10 then take this and actually determine flood depths from  
11 it. At least initial estimates until you could get  
12 grounds from being there to do some elevation shots  
13 there in New Orleans.

14           This is a similar kind of Lidar. Helping  
15 people understand topography in New Orleans. This is  
16 Lidar, again. And I believe is doing some coastal  
17 Lidar to better help us understand changes in coastal  
18 elevations in areas that were impacted by both Katrina  
19 and Rita. I'm using this as an example. But we're  
20 really able to use the remote sensing data in marvelous  
21 ways to show changes in landscape.

22           A lot of the imagery that we have stored at  
23 LSU -- And we are providing a permanent storage. Much  
24 of it is satellite. What you see in the upper right is  
25 infrared. It clearly shows the areas that were

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1 affected and those that were dry. And the image in the  
2 lower right -- Now, I'm not sure whose that is, but  
3 that's one of the satellite ones. I've seen such good  
4 imagery on the slides here, now I'm questioning whether  
5 it is.

6 But we were able to acquire and store, for  
7 both storms, all of the imagery that was collected by  
8 the federal government. Now, you saw the image on the  
9 right in an earlier slide. And on the left, you see a  
10 1998 vertical shot of the same area with the houses and  
11 the camps and that kind of things. So this is kind of  
12 a before, and then after. It shows -- The image on the  
13 right is one that was provided by someone locally --  
14 let's go back up one -- provided locally. You see the  
15 complete devastation.

16 And the image on the left is one of NOAA's  
17 images. A very high resolution. You not only can see  
18 very, very clearly the enormous damage, but then you  
19 begin to see some of the changes in the landscape, the  
20 physical landscape. And our researchers on the campus  
21 and our students are using this type of information so  
22 when we study it. We have Lidar in the same area just  
23 a few years ago. It clearly shows the landscape before  
24 and with the imagery that will be coming, the Lidar  
25 coming out of the same neighborhood, and we'll be able

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1 to chart some of the changes in the landscape.

2 We can provide links to other data, such  
3 as yours. And yours is just one of many that we  
4 provide these links to. Again, the Lidar -- And this  
5 is in a Cameron Parish, just below our folks from Lake  
6 Charles. And what you can see here -- This is the high  
7 ground. And unfortunately, this is the coastal area.

8 And so some of the uses of the images, the  
9 powerful high resolution images, and the powerful  
10 information that's associated with elevation, is to  
11 help local officials determine land use and  
12 restrictions, and possibly -- and don't quote me in the  
13 paper on this one -- the possible relocation of Cameron  
14 to a much higher ground. This is actually outside of  
15 flood zone.

16 And, really, in conclusion, this is Cameron  
17 before and after. This is the high school there in  
18 Cameron. It just kind of shows you our group and our  
19 clearinghouse is providing this data storage, and help  
20 the people, both research community, government users  
21 at the state and local entities, helping them find the  
22 right kind of data. And where they need some kind of  
23 analysis, we can do some analysis with the support that  
24 we have from FEMA. But, also, we can relay that  
25 question on to other partners that we know have the

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1 capacity to answer many of the questions that they  
2 have. So LSU has been a partner with the federal,  
3 state and local response in storing and providing  
4 information access to both imagery, but also other kind  
5 of use. And we welcome any kind of questions or  
6 comments.

7 MR. PARSONS: John, from your discussions  
8 with those that you know who have utilized the data  
9 that you have provided, is there any additional data  
10 that emergency responders, emergency managers would  
11 like to see, perhaps even have NOAA provided?

12 MR. PINE: I think that this happened  
13 afterwards. NOAA was getting a respond. The large  
14 image files that we had often times broken up, simply  
15 because that's the way you collect the data. And  
16 merging that into some appropriate format that's not  
17 too large for the user. Providing them easier  
18 access -- If we had gotten it early on and merged  
19 files, it would have been much easier.

20 Those kinds of questions came up early on  
21 and NOAA responded. And I think your contractor went  
22 back and merged many of those photos so it would be  
23 much easier to work with. In fact, one of the files I  
24 showed you, Holly Beach, was a merged set that I  
25 noticed was much easier for me to find and work with.

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1 So merging the data. Having it in a format.

2 It wasn't a problem with NOAA information,  
3 but it was a particularly a problem with much of the  
4 satellite information. It came down in many different  
5 forms and file sizes that were not appropriate for the  
6 user community. And so we had to reformat it, and then  
7 put it on the web for users. For us to understand more  
8 of those kinds of questions up front, it would make  
9 providing information by NOAA much better for the  
10 emergency response community.

11 MR. ASLAKSEN: John, quick question. You  
12 use 41st Responders and specifically in Louisiana.  
13 Could you speak to some of the uses or some of the  
14 requests you saw early on for high resolution imagery  
15 or other remote sensory data?

16 MR. PINE: In fact, I'm not sure if someone  
17 mentioned it, but Google Earth -- If you haven't seen  
18 Google Earth, you have to see it. There's a free ware  
19 that comes with it that allows you to do some. Google  
20 Earth provided us unlimited licensing in the Emergency  
21 Operation Center and to our campus. You could zoom in  
22 to an area, and people were looking to see if their  
23 homes were flooded was one of the usage. But the  
24 responders were using in our Emergency Operation  
25 Center, that in a sense -- Almost everyone in the

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1 Emergency Operation Center there at the state was using  
2 Google Earth because it was so easy to use. And I  
3 think Google Earth got your images before we got them  
4 so we could work with them, because it took us time to  
5 index them and that kind of thing.

6 And so, in a sense, they were using the  
7 high resolution images from you and the satellite  
8 images to be able to direct the emergency responders in  
9 the rescue effort. It was absolutely invaluable. And  
10 I'm sure that with our waterways and our ports, there  
11 will be similar kind of stories. The ones that we here  
12 more in the newspaper are the ones which are much more  
13 dynamic in terms of rescuing people off rooftops. So  
14 state police needed coordinates because they had GPS  
15 units in boats going and finding these people.

16 The same thing with helicopters. They  
17 landed and using this kind of imagery. They were using  
18 your images, which I thought was really amazing to have  
19 that high resolution type of imagery available to them.  
20 I think in the future, we'll probably get that high  
21 resolution imagery quicker into the Emergency Operation  
22 Center, both at the state level and at the local level.  
23 And we're seeing some lessons learned in that capacity  
24 about how to transfer large, large files.

25 MR. DASLER: The innodation (phonetic)

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1 models, were those done with pre-Lidar topography, and  
2 then using the wetted surfaced from the aerial images  
3 to --

4 MR. PINE: Well, actually, we got that  
5 running at LSU using our super-computer hurricane model  
6 in New Orleans. A simulated storm. And none of us  
7 ever modelled bridges of the levees (phonetic). We  
8 model overtopping, and many of the areas overtopping.  
9 What you saw in the image in the back and the image  
10 that I showed you was Lidar, where they would compare  
11 the Lidar to the estimated heights of the water using  
12 the imagery. So getting the outlining boundaries is  
13 right here. That's an estimate. That proved to be the  
14 initial estimates on how deep the water was.

15 MR. DASLER: So you had Lidar before the  
16 storm that we're using?

17 MR. PINE: Yes, yes. It's outstanding  
18 data.

19 MR. PARSONS: Dr. Pine, I appreciate you  
20 coming down on such short notice in participating.  
21 This was certainly eye opening. Thank you.

22 MR. PARSONS: Thank y'all so much. Again,  
23 I think both the long-term recovery of your imageries  
24 will be invaluable to these local communities. They  
25 need to be able to see it as much as -- It's

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1 disheartening to see that.

2 MS. BROHL: Sir, we just go to lsu.edu to  
3 get to you?

4 MR. PINE: To get to the Katrina website is  
5 www.katrina.lsu.edu and you would be able to get access  
6 to the imagery.

7 MR. RAINEY: Thank you very much. That  
8 concludes our program of presentations. This will be  
9 our time for public comments. And earlier I had not  
10 noticed any requested comment, but let me ask our  
11 public members if they have any.

12 MR. RICHARDS: My name is Bob Richards.  
13 I'm with Fugro Pelagos. And we did the emergency  
14 survey of the Calcasieu channel coming in. And I just  
15 want to reiterate what they said. I was really  
16 watching the news and watching what was going on on  
17 land. I was not expecting a good scene when I got  
18 there, and when I got there I was amazed that the Coast  
19 Guard, the Corps, the port and NOAA were all on the  
20 same page with one set of priorities, and it was a neat  
21 thing to see and participate in.

22 Also, what we did -- I know you were on the  
23 first round, but for our communication, what we did is  
24 we just acted like another NOAA NRT. And I reported  
25 through Rick Fletcher, and he then reported like I was

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1 one of his team. So all the NOAA work was very  
2 funneled through one guy who kept the communication  
3 going with all the Corps and those guys, and it worked  
4 real well. We got out there quick.

5 We work with NOAA all the time, so we all  
6 speak the same language and NOAA contractors, and the  
7 NOAA field crew. So it was a very easy, quick fit  
8 under our normal contract, just like they did with  
9 their survey anywhere. So I think from listening to  
10 the ports that it's real important that they don't care  
11 who does it, but that it gets down and they get back to  
12 work as soon as possible. So I think it was a real  
13 constructive effort on everybody's part.

14 MR. RAINEY: Thank you very much. The  
15 constraints that we have -- As I said, that concludes  
16 our program for today. It says at 5:30 we need to  
17 muster for the gather out in the lobby for the  
18 transportation for the evening meal. At this time -- I  
19 don't know -- It has been a long day. Tomorrow we will  
20 have some time to do some deliberations. And, again, a  
21 lot of information passed today, and if you have some  
22 thoughts on that for deliberations, if you can take the  
23 time to jot down some ideas, and we can maybe  
24 disseminate that and that will facilitate our  
25 discussions on potential recommendations tomorrow.

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1 And, again, seconding, Mike had asked if folks could  
2 meet just initially with him to discuss his request for  
3 the HSRP support on the PORTS and possible this time  
4 would allow at least an initial discussion of that. I  
5 realize there's not a tremendous amount of time before  
6 the 5:30 bell for the evening. Are there any  
7 administrative announcements?

8 MS. HESS: No.

9 MR. RAINEY: Okay. Well, let's adjourn the  
10 meeting at this time. Thank you.

11 (Meeting adjourned at 4:08 p.m.)  
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## HYDROGRAPHIC SERVICES REVIEW PANEL, JANUARY 25, 2006

1 THE STATE OF TEXAS :  
 2 COUNTY OF HARRIS :

3 REPORTER'S CERTIFICATION  
 4 TO THE HYDROGRAPHIC SERVICES  
 5 REVIEW PANEL PROCEEDING  
 6 TAKEN ON JANUARY 25, 2006

7 I, An Nhu Chau, a Certified Shorthand Reporter in and  
 8 for the State of Texas, hereby certify that this  
 9 transcript is a true record of the proceeding given by  
 10 the witnesses named herein.

11 I further certify that I am neither attorney nor  
 12 counsel for, related to, nor employed by any of the  
 13 parties to the action in which this testimony was  
 14 taken. Further, I am not a relative or employee of any  
 15 attorney of record in this case, nor do I have a  
 16 financial interest in the action.

17 Subscribed and sworn to on this, the 24th day of  
February, 2006.

18 An N. Chau

19 An N. Chau, Texas CSR 7021  
 20 Expiration Date: 12/31/06  
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